

RADFORD ARMY AMMUNITION PLANT, VIRGINIA

Former Lead Furnace Area Interim Measures Work Plan



Prepared for:

USACE Baltimore District
10 S. Howard St.
Baltimore, MD 21201



Prepared by:

Shaw Environmental, Inc.
2113 Emmorton Park Rd.
Edgewood, MD 21040

Draft Document

November 2008

Leahy, Timothy

From: Geiger.William@epamail.epa.gov
Sent: Friday, February 27, 2009 3:49 PM
To: McKenna, Jim J Mr CIV USA AMC
Cc: anne.greene@atk.com; durwood willis2; diane.wisbeck@arcadis-us.com; jim spencer; Parks, Jeffrey; jeremy.flint@atk.com; jerome.redder@atk.com; McKenna, Jim J Mr CIV USA AMC; jlcutler@deq.virginia.gov; Mendoza, Richard R Mr CIV USA IMCOM; Leahy, Timothy; Llewellyn, Tim; Tina_Devine@URSCorp.com; Meyer, Tom NAB02
Subject: FLFA Interim Measures Work Plan Approval

Per our February 18 Meeting in Baltimore, EPA and VDEQ have reviewed and approve of the November 2008 FLFA Interim Measures Work Plan.

William A. Geiger
USEPA Region III
1650 Arch Street, 3LC20
Philadelphia, PA 19103
(215)814-3413

Leahy, Timothy

From: McKenna, Jim J Mr CIV USA AMC [jim.mckenna@us.army.mil]
Sent: Friday, December 12, 2008 3:36 PM
To: Leahy, Timothy
Cc: jeremy.flint@atk.com; jerome.redder@atk.com
Subject: FW: Draft Document - FLFA IM WP (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

-----Original Message-----

From: Mendoza, Richard R Mr CIV USA IMCOM
Sent: Friday, December 12, 2008 3:16 PM
To: McKenna, Jim J Mr CIV USA AMC; Meyer, Tom NAB02
Subject: Draft Document - FLFA IM WP

Gentlemen, I looked at the subject document and it's very straight forward. I have no comments.

Thanks and have a good weekend,

Rich Mendoza
Environmental Restoration Manager
Army Environmental Command-RIA
COMM 309-782-1871
DSN 793-1871
Classification: UNCLASSIFIED
Caveats: NONE

Leahy, Timothy

From: Druck, Dennis E Mr CIV USA MEDCOM CHPPM [dennis.druck@us.army.mil]
Sent: Friday, December 05, 2008 10:37 AM
To: McKenna, Jim J Mr CIV USA AMC
Cc: Druck, Dennis E Mr CIV USA MEDCOM CHPPM; jeremy.flint@atk.com; jerome.redder@atk.com; jim spencer; Llewellyn, Tim; Mendoza, Richard R Mr CIV USA IMCOM; Meyer, Tom NAB02; Parks, Jeffrey; Ryan, Susan M CIV USA; Sharpe, Christopher; Leahy, Timothy; Tina_Devine@URSCorp.com; Wisbeck, Diane
Subject: FW: Radford AAP - Draft Former Lead Furnace Area Interim Measures Work Plan (UNCLASSIFIED)
Importance: High
Attachments: RadfordAAP#41.doc



RadfordAAP#41.doc
c (44 KB)

Classification: UNCLASSIFIED

Caveats: NONE

Jim, Review memo is attached. I had no comments. Will send the pdf file after memo is signed. Thanks, Dennis

-----Original Message-----

From: McKenna, Jim J Mr CIV USA AMC [mailto:jim.mckenna@us.army.mil]
Sent: Tuesday, November 25, 2008 2:07 PM
To: Rossbach, Anne; anne.greene@atk.com; ealohman@deq.virginia.gov; Druck, Dennis E Mr CIV USA MEDCOM CHPPM; diane.wisbeck@arcadis-us.com; durwood willis2; Geiger.William@epamail.epa.gov; jerome.redder@atk.com; jim spencer; jlcutler@deq.virginia.gov; kjsismour@deq.virginia.gov; Llewellyn, Tim; Mendoza, Richard R Mr CIV USA IMCOM; Meyer, Tom NAB02; Parks, Jeffrey N; Timothy.Leahy@shawgrp.com; Tina_Devine@URSCorp.com
Subject: Radford AAP - Draft Former Lead Furnace Area Interim Measures Work Plan (UNCLASSIFIED)
Importance: High

Classification: UNCLASSIFIED
Caveats: NONE

All:

Note the contractor will ship the subject document with a copy of this email to the POCs and tracking numbers below.

Certification letter will follow from Radford AAP under separate cover.

Immediately below are the POCs with tracking numbers:

Rich Mendoza, USAEC-RIA, 1Z63V8840195033816 William Geiger, US EPA Region III, 1Z63V8840199269869 Jim Cutler, VDEQ, 1Z63V8840195445827 Elizabeth Lohman, VDEQ, 1Z63V8840196490642 Tom Meyer, USACE-Baltimore, 1Z63V8840198447409 Dennis Druck, USACHPPM, 1Z63V8840196779439

Thank you for your support of the Radford AAP Installation Restoration Program.

Jim McKenna
540 731 5782

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

MCHB-TS-REH

5 December 2008

MEMORANDUM FOR Office of Environmental Quality, Radford Army Ammunition Plant
(SJMRF-OP-EQ/Mr. Jim McKenna), P.O. Box 2, Radford, VA 24143-0002

SUBJECT: Document Titled: "Draft Interim Measures Work Plan for the Former Lead Furnace Area, Radford Army Ammunition Plant, Virginia, November 2008"

1. The U.S. Army Center for Health Promotion and Preventive Medicine reviewed, without comment, the subject document on behalf of the Office of The Surgeon General pursuant to Army Regulation 200-1 (Environmental Protection and Enhancement). We appreciate the opportunity to review this work plan and concur with the interim measures as being protective of human health and the environment.
2. The document was reviewed by Mr. Dennis Druck, Environmental Health Risk Assessment Program. He can be reached at DSN 584-2953, commercial (410) 436-2953 or electronic mail "dennis.druck@us.army.mil".

FOR THE COMMANDER:

JEFFREY S. KIRKPATRICK
Director, Health Risk Management

CF:
HQDA (DASG-PPM-NC)
IMCOM-NE (IMNE-PWD-E)
USACE (CEHNC-CX-ES)
USAEC (IMAE-CD/Mr. Rich Mendoza)



ATK Ammunition Systems
Energetic Systems
Radford Army Ammunition Plant
Route 114, P.O. Box 1
Radford, VA 24143-0100

www.atk.com

December 12, 2008

Mr. William Geiger
RCRA General Operations Branch, Mail Code: 3WC23
Waste and Chemicals Management Division
U. S. Environmental Protection Agency, Region III
1650 Arch Street
Philadelphia, PA 19103-2029

Mr. James L. Cutler, Jr.
Virginia Department of Environmental Quality
629 East Main Street
Richmond, VA 24143-0100

Subject: With Certification, Former Lead Furnace Area, Interim Measures Work Plan,
Draft Document, November 2008
EPA ID# VA1 210020730

Dear Mr. Geiger and Mr. Cutler:

Enclosed is the certification for the subject document that was sent to you on November 25, 2008. Also enclosed is the 25 November 2008 transmittal email.

Please coordinate with and provide any questions or comments to myself at (540) 639-8658, Jerry Redder
ATK staff (540) 639-7536 or Jim McKenna, ACO Staff (540) 731-5782.

Sincerely,

P.W. Holt, Environmental Manager
Alliant Techsystems Inc.

c: Karen Sismour
Virginia Department of Environmental Quality
P. O. Box 10009
Richmond, VA 23240-0009

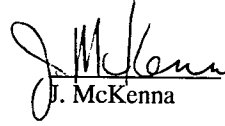
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Virginia Department of Environmental Quality
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Rich Mendoza
U.S. Army Environmental Command
1 Rock Island Arsenal
Bldg 90, 3rd Floor, Room 30A
IMAE-CDN
Rock Island, Illinois 61299

Tom Meyer
Corps of Engineers, Baltimore District
ATTN: CENAB-EN-HM
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Baltimore, MD 21201

bc: Administrative File
J. McKenna, ACO Staff
Rob Davie-ACO Staff
M.A. Miano
P.W. Holt
J. J. Redder
Env. File

Coordination:


J. McKenna


M. A. Miano

Concerning the following:

Radford Army Ammunition Plant
Former Lead Furnace Area Interim Measures Work Plan
Draft Document November 2008

I certify under penalty of law that this document and all attachments were prepared under my direction or supervision in accordance with a system designed to assure that qualified personnel properly gather and evaluate the information submitted. Based on my inquiry of the person or persons who manage the system, or those persons directly responsible for gathering the information, the information submitted is, to the best of my knowledge and belief, true, accurate, and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fines and imprisonment for knowing violations.

SIGNATURE:

PRINTED NAME:

TITLE:



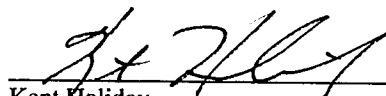
Jon R. Drushal

Lieutenant Colonel (P), US Army
Commanding

SIGNATURE:

PRINTED NAME:

TITLE:



Kent Holiday

Vice President and General Manager
ATK Energetics Systems

Greene, Anne

From: McKenna, Jim
Sent: Tuesday, November 25, 2008 2:07 PM
To: Rossbach, Anne; Greene, Anne; ealohman@deq.virginia.gov; dennis.druck@us.army.mil; diane.wisbeck@arcadis-us.com; durwood willis2; Geiger.William@epamail.epa.gov; Redder, Jerome; jim spencer; jlcutler@deq.virginia.gov; kjsismour@deq.virginia.gov; Llewellyn, Tim; Mendoza, Richard R Mr CIV USA IMCOM; Meyer, Tom NAB02; Parks, Jeffrey N; Timothy.Leahy@shawgrp.com; Tina_Devine@URSCorp.com
Subject: Radford AAP - Draft Former Lead Furnace Area Interim Measures Work Plan (UNCLASSIFIED)

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Rich Mendoza, USAEC-RIA, 1Z63V8840195033816 William Geiger, US EPA Region III, 1Z63V8840199269869 Jim Cutler, VDEQ, 1Z63V8840195445827 Elizabeth Lohman, VDEQ, 1Z63V8840196490642 Tom Meyer, USACE-Baltimore, 1Z63V8840198447409 Dennis Druck, USACHPPM, 1Z63V8840196779439

Thank you for your support of the Radford AAP Installation Restoration Program.

Jim McKenna

540 731 5782

Classification: UNCLASSIFIED

Caveats: NONE

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The Appendices are Included on a CD Located at the Back of This Report

Appendix A	Statement of Qualifications
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LIST OF ACRONYMS AND ABBREVIATIONS

°C	degrees Celsius	HQ	Hazard Quotient
°F	degrees Fahrenheit	HRGC	High-Resolution Gas Chromatography
ACGIH	American Conference of Governmental Industrial Hygienists	HRMS	High-Resolution Mass Spectrometry
ATK	Alliant TechSystems, Inc.	ICP	Inductively Coupled Plasma
bgs	below ground surface	IDLH	Immediately Dangerous to Life or Health
CAR	Corrective Action Request	IDM	Investigation-Derived Material
CFR	Code of Federal Regulations	IM	Interim Measures
CGI/O ₂	Combustible Gas Indicator/Oxygen	IMWP	Interim Measures Work Plan
CMO	Corrective Measures Objective	LMARC	Louisville Multiple Award Remediation Contract
CMS	Corrective Measures Study	LQAP	Laboratory Quality Assurance Plan
COC	Chain-of-Custody	M&TE	Measuring and Test Equipment
COD	Chemical Oxygen Demand	MDL	Method Detection Limit
COI	Contaminants of Interest	MedEvac	Medical Evacuation
CPR	Cardiopulmonary Resuscitation	mg/kg	milligrams per kilogram
CQC	Contractor Quality Control	mg/m ³	milligrams per cubic meter
CQCP	Contractor Quality Control Plan	MRL	Method Reporting Limit
CRZ	Contamination Reduction Zone	MS/MSD	Matrix Spike/Matrix Spike Duplicate
DoD	Department of Defense	MSDS	Material Safety Data Sheet
DOT	Department of Transportation	msl	mean sea level
DQO	Data Quality Objective	MWP	Master Work Plan
E&SCP	Erosion and Sediment Control Plan	NCR	Nonconformance Report
EEQ	Environmental Effects Quotient	NIOSH	National Institute for Occupational Safety and Health
ENG	Engineering Form	OSHA	Occupational Safety and Health Administration
EZ	Exclusion Zone	OSIC	On-Scene Incident Commander
FAR	Federal Acquisition Regulation	PAH	Polynuclear Aromatic Hydrocarbon
FLFA	Former Lead Furnace Area	PCB	Polychlorinated Biphenyl
FSP	Field Sampling Plan	PEL	Permissible Exposure Limit
ft	feet	PPE	Personal Protective Equipment
ft ²	square feet	PRG	Preliminary Remedial Goal
GC/MS	Gas Chromatography/Mass Spectroscopy		
H&S	Health and Safety		
HI	Hazard Index		

QA.....	Quality Assurance	VDEQ	Virginia Department of
QAPP	Quality Assurance Project Plan		Environmental Quality
QC.....	Quality Control	VI	Verification Investigation
QL	Quantitation Limit	VOC	Volatile Organic Compound
QSM.....	Quality Systems Manual	WTDP	Waste Transportation and Disposal Plan
RBC.....	Risk-Based Concentration		
RCRA.....	Resource Conservation and Recovery Act		
RDW	Remediation-Derived Wastes		
RFAAP.....	Radford Army Ammunition Plant		
RFI	RCRA Facility Investigation		
RG	Remedial Goal		
RMSF	Rocky Mountain Spotted Fever		
Shaw.....	Shaw Environmental, Inc.		
SIM	Selective Ion Monitoring		
SLERA.....	Screening Level Ecological Risk Assessment		
SOP	Standard Operating Procedure		
SSHO	Site Safety and Health Officer		
SSHP	Site Safety and Health Plan		
STEL	Short-Term Exposure Limit		
SWMU	Solid Waste Management Unit		
SZ.....	Support Zone		
TAL.....	Target Analyte List		
TCDD TE.....	Tetrachlorodibenzo-p-dioxin toxicity equivalent		
TCL	Target Compound List		
TCLP.....	Toxicity Characteristic Leachate Procedure		
TLV.....	Threshold Limit Value		
TSDF	Treatment, Storage, and Disposal Facility		
TWA	Time-Weighted Average		
URS.....	URS Corporation		
USACE	U.S. Army Corps of Engineers		
USEPA.....	U.S. Environmental Protection Agency		
UST	Underground Storage Tank		
UTL.....	Upper Tolerance Limit		

1.0 INTRODUCTION

Shaw Environmental, Inc. (Shaw) has been contracted by the U.S. Army Corps of Engineers (USACE) to perform an Interim Measures (IM) action at the Former Lead Furnace Area (FLFA) (RAAP-040), at Radford Army Ammunition Plant (RFAAP), Radford, VA. This work plan comprises ten sections, as follows:

- Introduction
- Organization and Technical Approach Plan
- Field Sampling Plan (FSP)
- Quality Assurance Project Plan (QAPP)
- Environmental Protection Plan
- Erosion and Sediment Control Plan (E&SCP)
- Waste Transportation and Disposal Plan (WTDP)
- Site Safety and Health Plan (SSHP)
- Contractor Quality Control Plan (CQCP)
- References

This Interim Measures Work Plan (IMWP) is presented as an addendum to, and incorporates by reference, the elements of the *RFAAP Master Work Plan (MWP)* [URS Corporation (URS), 2003], including Section 8, which discusses entry to the Installation and security concerns and requirements. The IMWP also incorporates details specified in the *FLFA Resource Conservation and Recovery Act (RCRA) Facility Investigation (RFI)/Corrective Measures Study (CMS) Report* (Shaw, 2008), which is currently under review by the Virginia Department of Environmental Quality (VDEQ) and U.S. Environmental Protection Agency (USEPA).

This IMWP details site-specific procedures for the IM at the FLFA. Specifically, this IMWP addresses the removal of soil with concentrations of copper, lead, dioxins/furans, and polychlorinated biphenyls (PCBs) (Aroclor-1254) to below the residential remedial goal (RG) in order to facilitate clean closeout in accordance with Part II(D)(11-21) IM of the RFAAP Corrective Action Permit (USEPA, 2000a). This removal action work is being performed under the Louisville Multiple Award Remediation Contract (LMARC), Contract No. W912QR-04-D-0027, Delivery Order DA0101.

1.1 Background

1.1.1 Site Description

The FLFA consists of an approximately 0.78-acre area [33,976 square feet (ft²)] located within the Main Manufacturing Area at the bottom of a steeply-sloping hillside in the southeast portion of Solid Waste Management Unit (SWMU) 17A, the Stage and Burn Area (**Figure 1-1**).

Building foundations and surrounding soil have been taken out and replaced by clean fill. The FLFA was built into the sloping side of the sinkhole. The elevation of the top of the slope above the FLFA is approximately 1,892 feet (ft) mean sea level (msl), while the bottom of the slope is approximately 1,874 ft msl. The location of the former used oil tank (SWMU 76) is upslope to



LEGEND

▲ Surface Water/Sediment Sample Location

Installation Boundary

Former Lead Furnace Area Boundary

Other SWMU Boundary

Notes:

1) Aerial photo, dated 25 May 2000, was obtained from the Army Topographic Engineering Center.



Scale:

0 500 1,000 2,000 Feet



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 1-1
Former Lead Furnace Area
Site Location Map

Radford Army Ammunition Plant,
Radford, VA

the east of the FLFA at an elevation of approximately 1,895 ft msl. In August 2007, a No Further Action Decision Document for SWMU 76 was prepared by RFAAP in accordance with the USEPA RFAAP Permit No. VA 1210020730 for Corrective Action and Waste Minimization, October 2000 (USEPA, 2000a) and subsequently approved by the USEPA, VDEQ, and RFAAP project coordinators. The area immediately surrounding the FLFA is a maintained grassy area and the gravel burn area of SWMU 17A. There are paved and gravel roads in the vicinity (**Figure 1-2**).

SWMU 17A

SWMU 17A is an active site. SWMU 17A consists of a sinkhole, that is approximately 30 ft deep by 200 ft wide by 400 ft long, and a surrounding steeply-sloping hillside. Large metallic items considered contaminated with energetics were accumulated into large piles and burned on the ground at SWMU 17A until 2002 (**Photo 1**). The items were not reactive waste. They were burned to allow the metal to be safely recycled. An engineered burn pad was constructed at the site in 2002 (see **Photo 2**), and the pad is now used for occasional or emergency burning. Facility representatives reported that used oil and diesel fuel are used to fuel the burning operations. Wood, paper, and cardboard contaminated with energetics were often added to the piles to increase combustion. Used oil utilized for these operations was stored in an underground oil tank (SWMU 76) formerly located along the Stage and Burn Area embankment east of the waste pile. Accumulated ash and residue piles awaiting disposal are staged immediately adjacent to the FLFA. SWMU 17A was recently renovated with drainage being diverted from the sinkhole.



Photo 1. View of SWMU 17A and the FLFA before the burn pad.

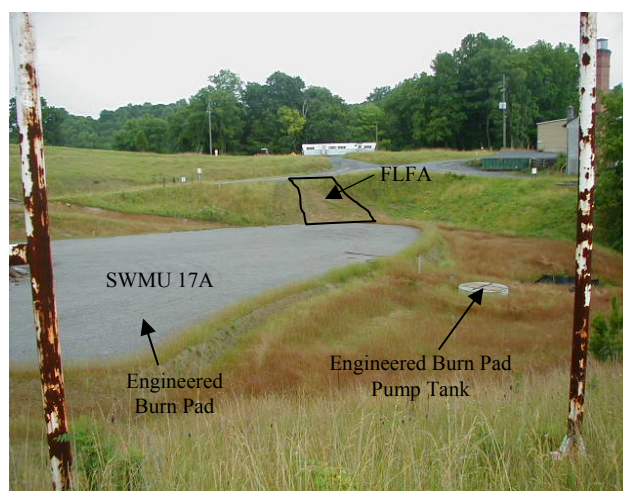
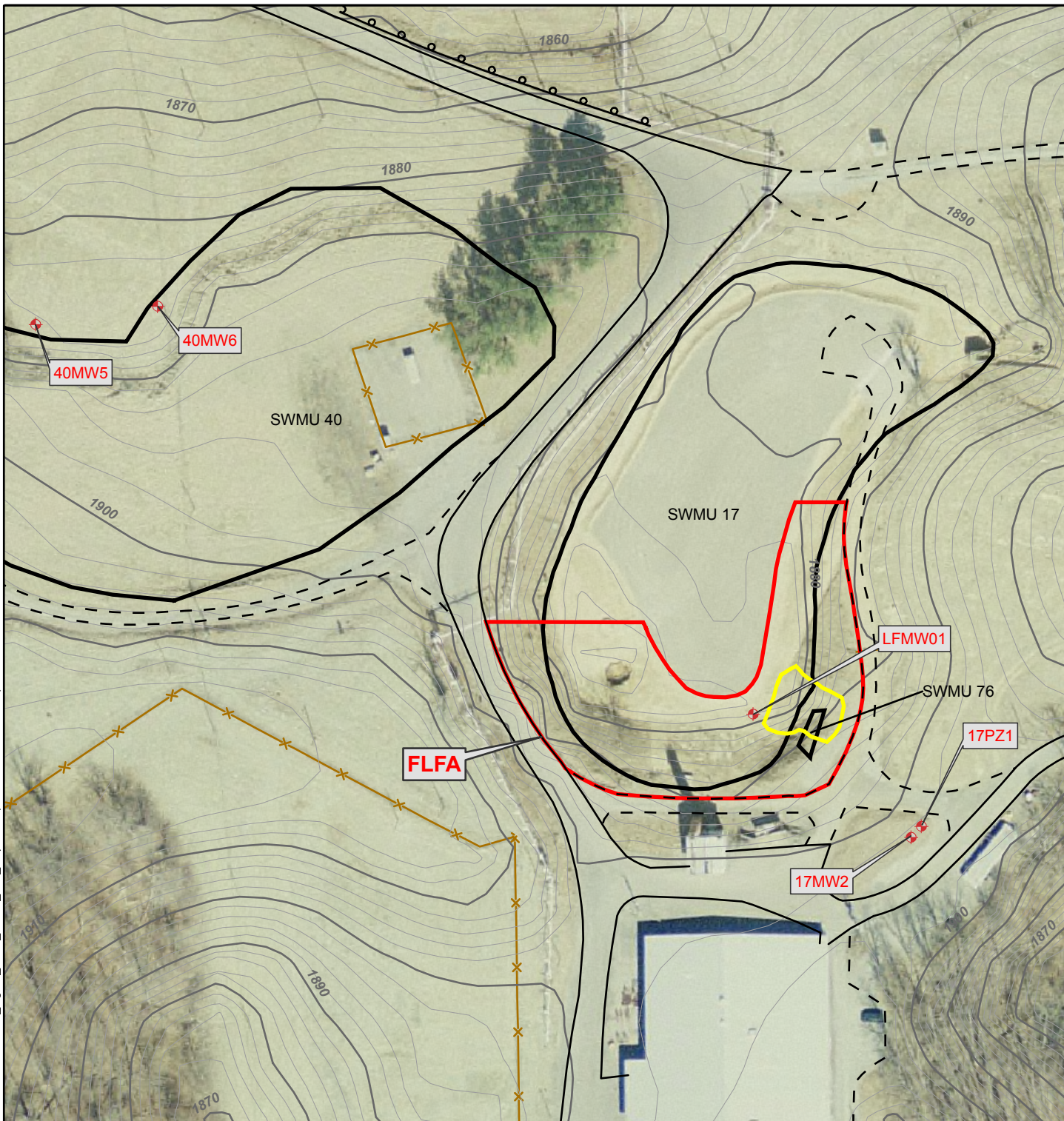










Photo 2. Recent photo of the FLFA and surrounding area.

1.1.2 Site History

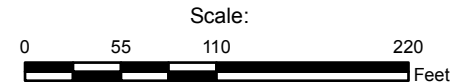
The primary function of the lead furnace was to melt and cast recovered lead into ingots for salvage. Although little is known about the operations at the FLFA, typical smelter operations involved melting the lead in a tank with an overhead heater, then pouring the molten lead into molds. The location of lead slag remnants suggests that the lead was off-loaded at the top of the hill. Although exact furnace operation dates are not available, the historical records and document search conducted in conjunction with the Verification Investigation (VI) (Dames and Moore, 1992) date its operation during World War II. A concrete retaining wall was visible at the base of the slope at the commencement of the 1998 RFI site activities. Additional structures discovered during the 1998 RFI included a foundation, brick flue, cement retaining wall, and a stone retaining wall. Based on 1998 RFI activities, it was determined that the FLFA structures



LEGEND

-  Monitoring Well
-  Fence Line
-  Dirt Road
-  Paved Road
-  10 Ft Elevation Contour
-  1998 RFI Excavation Boundary
-  Other SWMU Boundary
-  Former Lead Furnace Area Boundary

Notes:
1) Aerial photo, dated 2005, was obtained from Montgomery County, VA Planning & GIS Services.



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 1-2
Former Lead Furnace Area
Site Map
Radford Army Ammunition Plant,
Radford, VA

encompassed an area that was 35 ft long (north-south) by 30 ft wide (east-west). These structures more clearly delineate the area of former lead furnace activities.

Environmental interest in the FLFA occurred as the result of underground storage tank (UST) removal activities that occurred in 1991 at SWMU 76 (Used Oil UST). Solid lead slag was observed in the soil around and below the tank at the time of the UST removal. Associated soil samples were found to contain lead at concentrations of 3,200 and 63,000 milligrams per kilogram (mg/kg). It was assumed that the high lead concentrations were attributed to the FLFA because of the proximity to the lead furnace. Based on these observations, additional activity was performed at the FLFA between March and May 1998. Structure, debris, and soil to assess lead contamination at the site and to access subsurface soil at the level of the furnace structures, where lead associated with the operations of the lead furnace would be expected to be present. The structure and debris were taken out in order to adequately characterize the extent of the FLFA-related lead contamination.

1.2 Site Geology

Stratigraphic characterization of the subsurface in the vicinity of the FLFA was performed during the installation of monitoring wells and the advancement of soil borings. Two geologic cross-sections (A-A' and B-B') were developed based on the boring logs from these wells and soil borings. A plan view of the cross-section lines is presented on **Figure 1-3**. The geologic cross sections are presented on **Figures 1-4 (A-A')** and **1-5 (B-B')**.

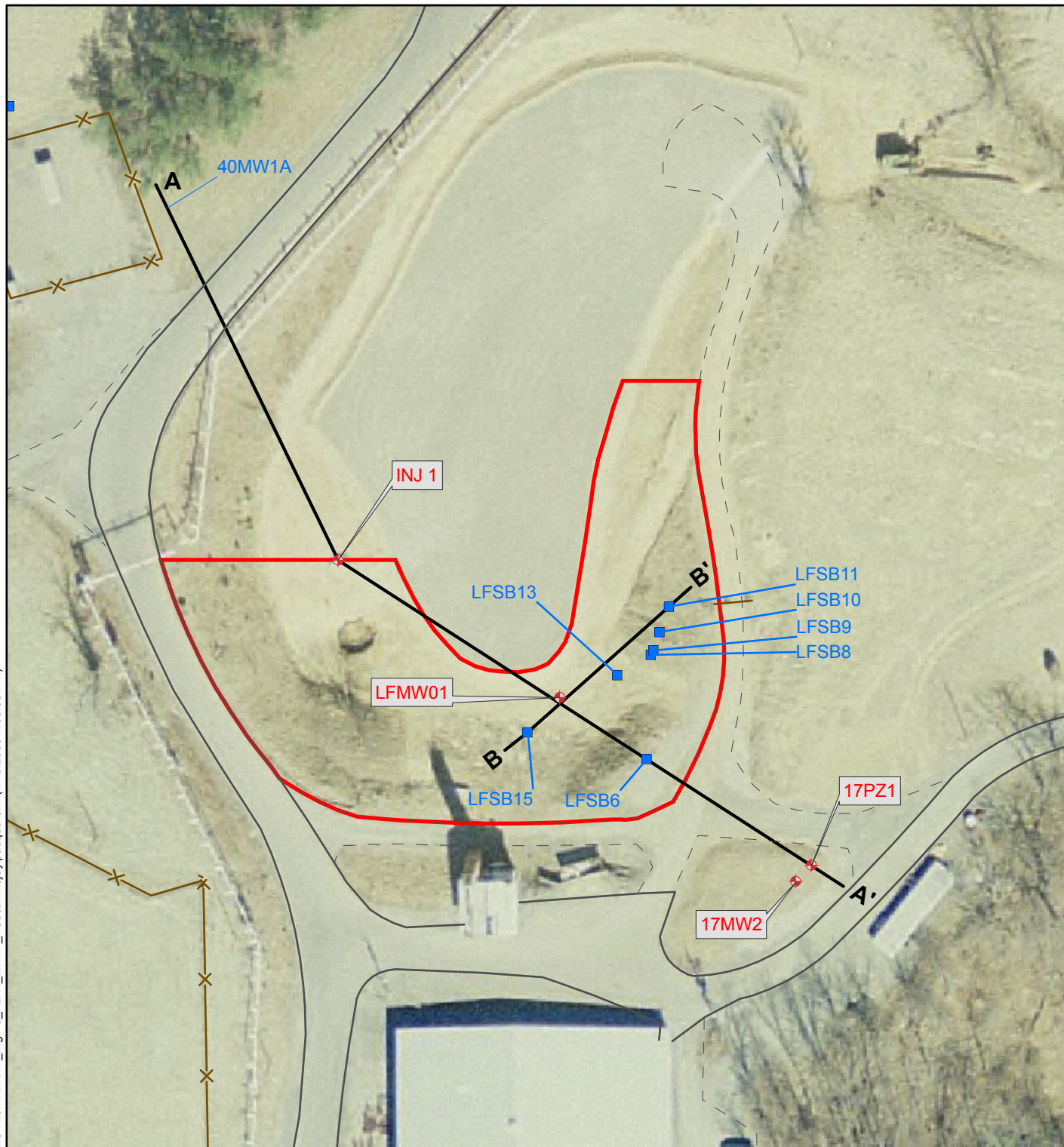
Cross-section A-A' depicts the geology of the overburden on a line crossing through the sinkhole. Cross-section B-B' is perpendicular to A-A'. Bedrock under the site is a grayish-brown argillaceous limestone. Depth to bedrock ranges from less than 2 ft at the top of the slope to the east of the site (e.g., LFSB8 and LFSB9) to more than 10 ft at the base of the slope (e.g., LFSB1). The top 10 ft of bedrock has turned to saprolite – a dense, clay-rich, weathered limestone.

1.3 Hydrology and Hydrogeology Site History

Based on topography, surface water in the area of the FLFA would flow from the surrounding hillsides to the base of the engineered burn cap at SWMU 17A (located over the previous SWMU 17A burning area). This water runoff would probably percolate into the hillsides and subsurface and eventually enter the water table or would migrate to the adjacent sinkhole, ultimately discharging to the New River. A dye trace study conducted by Engineering Science, Inc. (Engineering Science, 1994) in 1994 identified a specific flow path connecting the FLFA/SWMU 17A sinkhole to a spring in the New River (**Figure 1-6**).

RFAAP utility maps predate the construction of the burn cap at SWMU 17A and do not show manholes, catch basins, or storm drains in the vicinity of the FLFA. The engineered burn cap contains porous pipe to collect precipitation that falls on the capped area. The piping system directs runoff into a 7,000-gallon tank that can be pumped out through a manhole adjacent to the cap. The drainage system for the burn cap, however, does not collect runoff from the hill sides adjacent to the burn cap, where the FLFA is located.

Groundwater at RFAAP occurs in two types of aquifers, an alluvium water table aquifer, which is present in the floodplain areas along the New River, and a bedrock aquifer. The FLFA is located in the uplands and is underlain by the bedrock aquifer, with locally saturated overburden. Groundwater elevation measurements were collected from the FLFA vicinity wells during



LEGEND

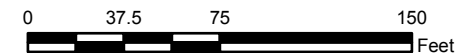
- Soil Sample Location
- ⊕ Monitoring Well
- - - Dirt Road
- Paved Road
- Fence Line
- Geologic Cross Section Line
- Former Lead Furnace Area Boundary

Notes:

- 1) Aerial photo, dated 2005, was obtained from Montgomery County, VA Planning & GIS Services.



Scale:

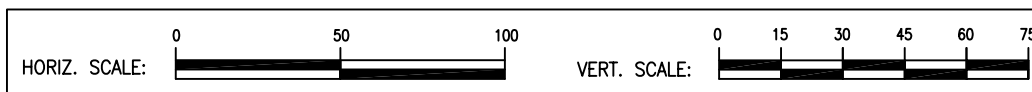
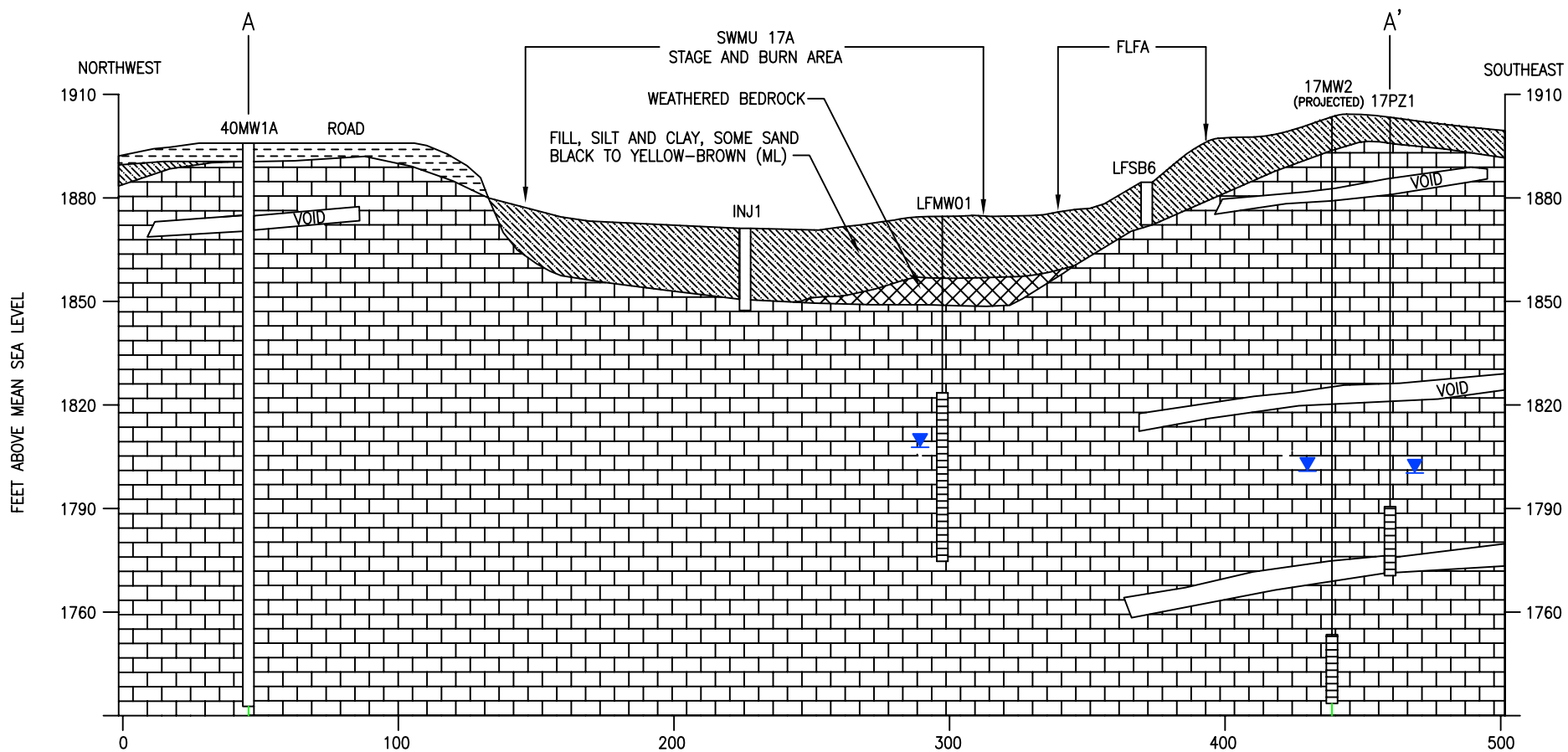


U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 1-3
Former Lead Furnace Area
Geologic Cross Section Lines A-A' and B-B'
Radford Army Ammunition Plant,
Radford, VA



LEGEND

- CLAY AND SILT, LITTLE SAND, RED-BROWN (CL)
- SILT AND CLAY (ML/CL)
- WEATHERED BEDROCK
- LIMESTONE, GRAY-BROWN, ARGILLACEOUS (LMSN)
- STATIC GROUNDWATER LEVEL

NOTES

- 1) WATER LEVELS MEASURED DECEMBER 2007 (17MW2 AND 17PZ1) AND AUGUST 2007 (LFMW01)
- 2) SOME DATA POINTS ARE PROJECTED ONTO PROFILE.
- 3) 40MW1A AND 17PZ1 LITHOLOGY FROM DAMES AND MOORE.
- 4) 40MW1A IS A BORING.
- 5) INJECTION WELL IS AN OPEN HOLE AT THE BEDROCK INTERFACE.

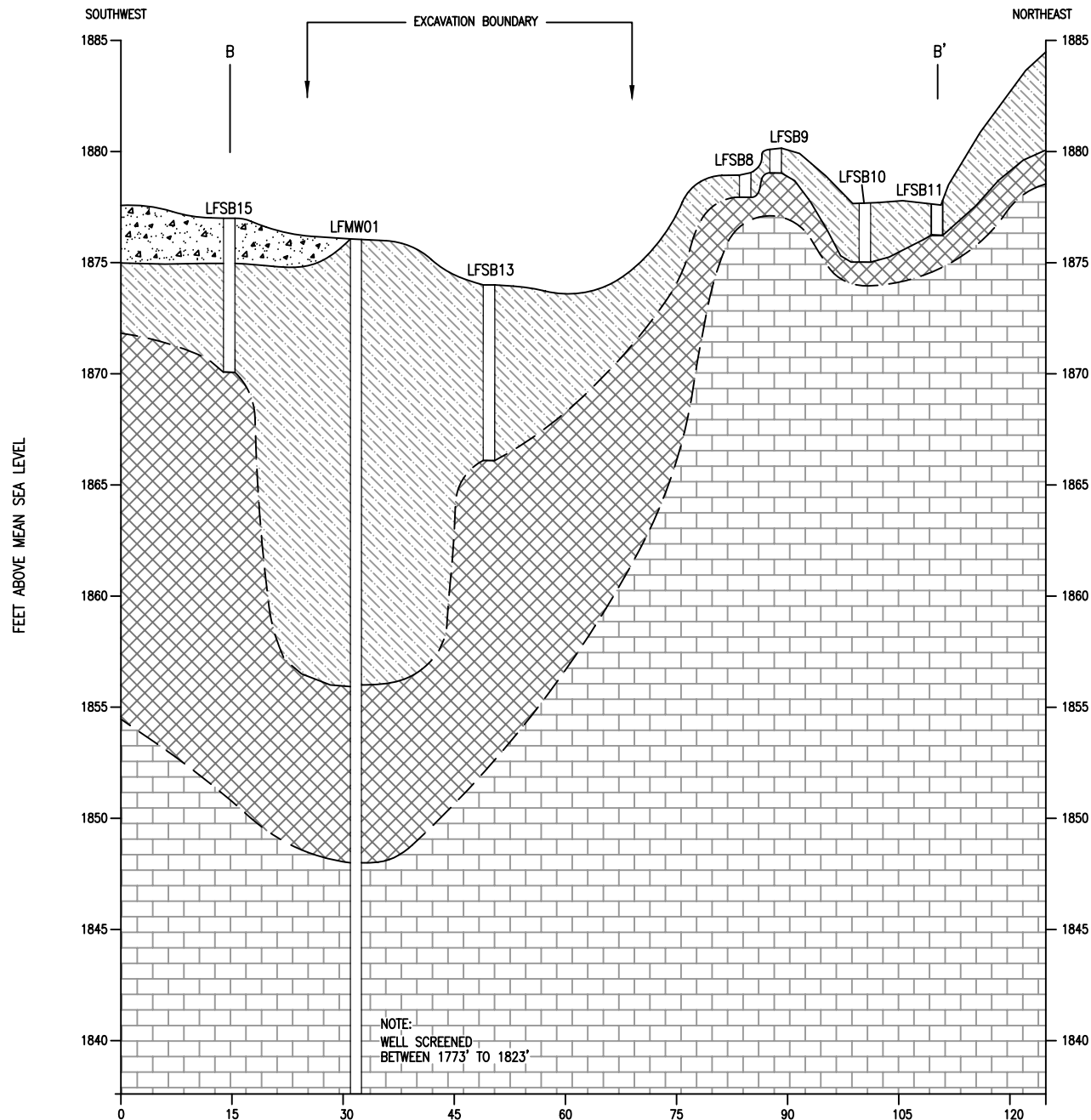
RADFORD AAP

PREPARED BY: SHAW	TASK NO: 12346161030000
CHECKED BY: MT	SHAW DWG NO: FIG 1-4 (A-A').dwg
DATE: REVISED DECEMBER 2007	

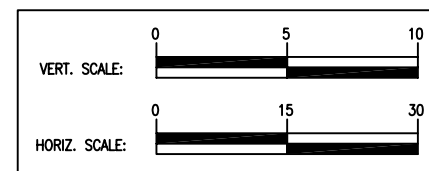
FIGURE 1-4

FORMER LEAD
FURNACE AREA
GEOLOGIC
CROSS-SECTION A-A'

SOURCE: PARSONS ENGINEERING SCIENCE INC



FEET ABOVE MEAN SEA LEVEL



RADFORD AAP

PREPARED BY: SHAW

TASK NO: 82987002500000

CHECKED BY: MT

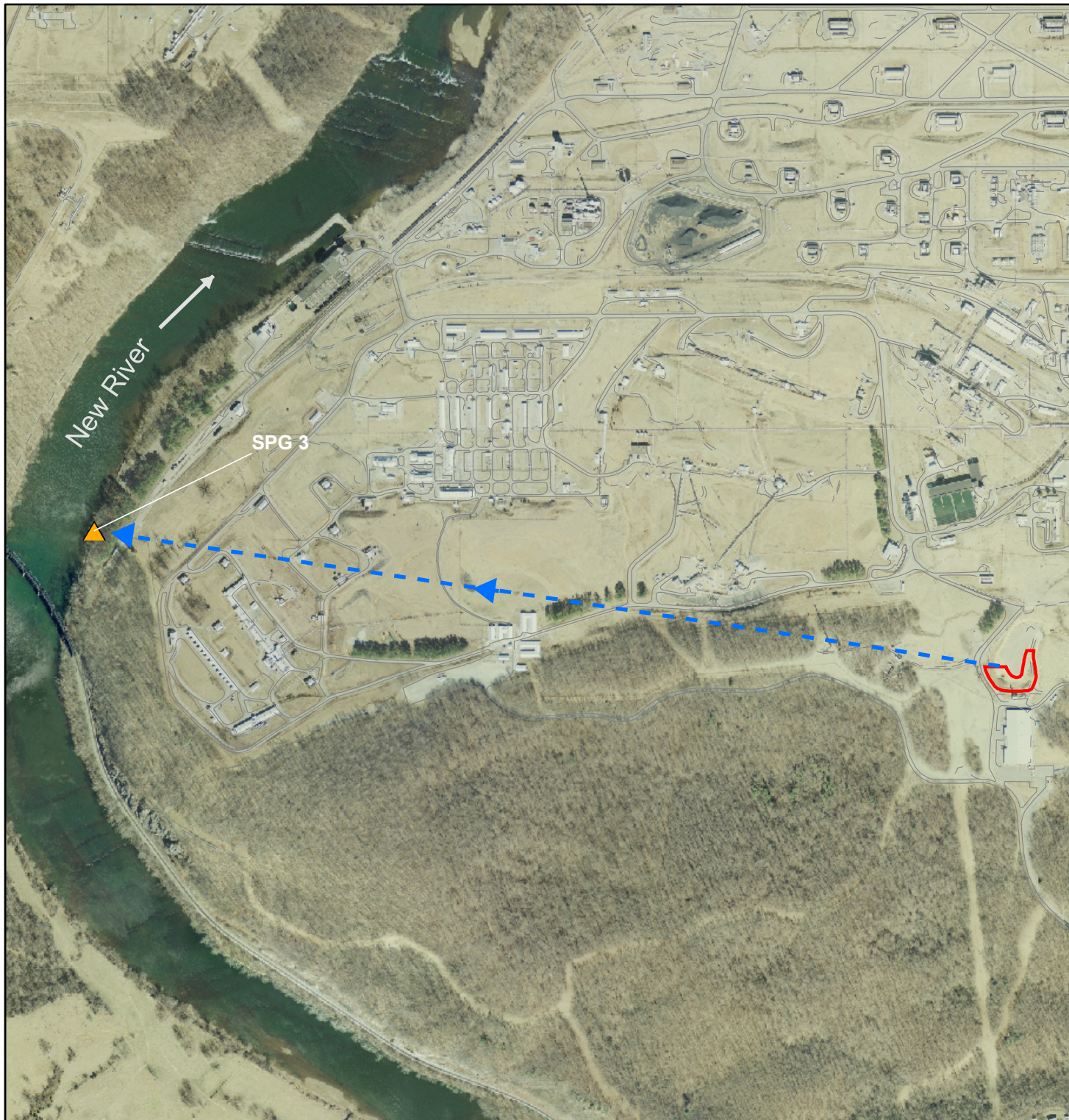
SHAW DWG NO:

DATE: REVISED MAY 2008




FIG1-5 (B-B'),dwg

FIGURE 1-5

FORMER LEAD
FURNACE AREA
GEOLOGIC
CROSS-SECTION B-B'



LEGEND

-  Surface Water/Sediment Sample Location
-  Groundwater Flow Path Suggested by Engineering Science, Inc. (May 1994)
-  Former Lead Furnace Area Boundary

Notes:

- 1) Aerial photo, dated 2005, was obtained from Montgomery County, VA Planning & GIS Services.



Scale:

0 400 800 1,600 Feet



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 1-6
Former Lead Furnace Area
Groundwater Flow Path From
FLFA Sinkhole to Spring Discharge
Radford Army Ammunition Plant
Radford, VA

August and December of 2007. As illustrated on **Figure 1-7**, stabilized groundwater measurements ranged from 1,762.54 ft msl (40MW3, measured in December 2007) to 1,808.00 ft msl (LFMW01, measured in August 2007).

Groundwater flow, based on the results of the dye trace study in 1994, is inward towards the SWMU 17A sinkhole and then west through karst conduits to the spring (SPG 3) at the New River. **Figure 1-7** presents groundwater elevations for each of the FLFA vicinity wells and direction of groundwater flow at the site.

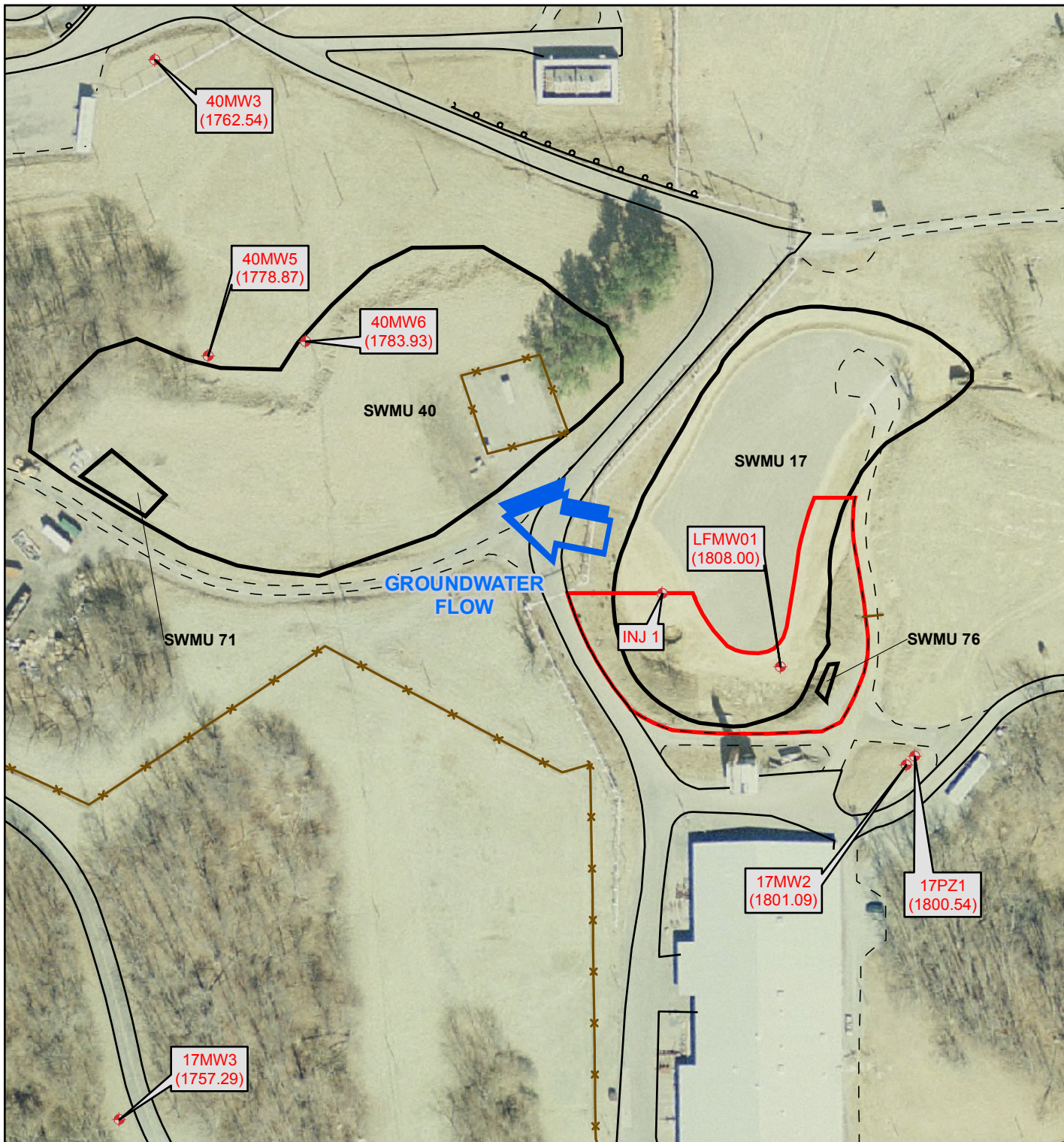
1.3.1 Environmental Investigations

Four previous investigations have been conducted at this site. In 1992, Dames and Moore conducted VI sampling to evaluate potential contamination resulting from site activities. In 1996, Parsons Engineering Science performed an RFI as a follow-up to the VI to investigate potential contamination at SWMU 17. As part of this investigation, groundwater, surface water, and sediment samples were collected to assess SWMU 17. In 1998, ICF Kaiser Engineers (ICF KE, 1999) conducted an RFI to delineate the extent of lead-contaminated soil associated with the FLFA. In 2002, Shaw conducted an RFI and collected additional samples to further delineate lead-containing soil and characterize site media for previously untested parameters. Details of these investigations are described in Section 2.6 of the FLFA RFI/CMS Report (Shaw, 2008).







In order to complete the characterization of the FLFA, soil, groundwater, surface water, and sediment samples were collected by Shaw during the 2007 RFI/CMS. Groundwater samples collected by URS at nearby (and downgradient) SWMU 40 were also used in the assessment. Complete characterization of the site soil for lead, PCBs, and dioxins/furans was a data gap identified after the 2002 Investigation that was addressed during the 2007 Investigation.

The contamination assessment indicated that metals (primarily lead, with lesser amounts of arsenic and copper), dioxins/furans, and PCBs, mostly in surface soil, are the constituents of concern at the FLFA. Surface water and sediment samples were collected during the 2007 Investigation from the spring (SPG 3) on the New River where a dye trace study (Engineering Science, 1994) indicated a hydraulic connection with the FLFA/SWMU 17A sinkhole. Lead was not detected in the post-remediation spring water sample. The lead concentration in the spring sediment was below the residential screening level, and arsenic concentrations in sediment samples were well below the background concentration. Dioxins/furans were also detected in the sediment sample with total HXCDD exceeding its residential screening criterion. Engineering controls at the FLFA, including test pitting activities and the installation of the SWMU 17A burn cap, have had a continuing positive impact on the spring quality and have reduced constituents' ability to migrate through the groundwater system to the spring.

Groundwater sample results indicated that two volatile organic compounds (VOCs) [chloroform and tetrachloroethene (PCE)], five metals (aluminum, chromium, iron, manganese, and vanadium), and perchlorate were detected in FLFA wells at concentrations exceeding groundwater screening levels. The HHRA selected PCE, chloroform, and vanadium as groundwater COIs for a residential and/or industrial future-use scenario. However, chloroform and PCE were not detected in the on-site well (LFMW01) and are present in upgradient wells from the FLFA, indicating that the FLFA is not the source of these constituents in groundwater. In addition, the low level chloroform detections (below MCL) are attributable to leaking potable water supply lines throughout the installation. Chloroform has also been detected at other sites downgradient from water supply lines at similar concentrations (Area O, for example). PCE was



LEGEND

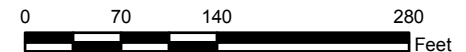
-  Monitoring Well Location
-  Dirt Road
-  Paved Road
-  Fence Line
-  Former Lead Furnace Area Boundary
-  Other Site Boundary

Notes:

- 1) Aerial photo, dated 2005, was obtained from Montgomery County, VA Planning & GIS Services.
- 2) All water levels measured in December 2007, except LFMW01, which was measured in August 2007.
- 3) Water levels are expressed in feet above mean sea level.
- 4) Groundwater flow direction is based on the 1994 dye trace study results (Engineering Science, 1994).



Scale:



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 1-7
Former Lead Furnace Area
Groundwater Flow Map
Radford Army Ammunition Plant,
Radford, VA

only detected in a single well (17MW-2), and the concentration was below its MCL. For vanadium, a groundwater background concentration has not been established at RFAAP. Given the natural fluctuations observed in vanadium concentrations in soil in this region, the concentrations observed in groundwater samples from the FLFA are not considered to be anthropogenic. Based on the limited detections and low concentrations, the CMS concluded that groundwater remediation is not warranted at this site.

1.4 Development of Corrective Measures Objectives

Preliminary remedial goals (PRGs) were obtained from USEPA Office of Solid Waste and Emergency Response Directives, where available. For analytes for which published cleanup levels were not identified, PRGs were calculated such that risks to human health are within the USEPA's acceptable range. The published or calculated values were then compared with the background values [95% upper tolerance limit (UTL)] and the maximum of the two values was selected as the RG for the analyte. The future land use identified for the FLFA study area is industrial. However, for comparison purposes in this RFI/CMS, RGs for both residential and industrial exposure scenarios were developed.

USEPA has published recommended residential and industrial cleanup levels for lead (USEPA, 1998, 2003), Aroclor-1254 (USEPA, 1998), and dioxins/furans (USEPA, 1998) in soil. These guidance documents are presented in Appendix G-1 of the RFI/CMS (Shaw, 2008) and are summarized as follows:

- Lead:
 - Industrial: 800 mg/kg
 - Residential: 400 mg/kg

The background 95% UTL for lead at RFAAP is 26.8 mg/kg (IT, 2001). Therefore, the industrial RG for lead is 800 mg/kg and the residential RG for lead is 400 mg/kg.

- Aroclor-1254:
 - Industrial: High Occupancy Area = 1 mg/kg
 - Residential: High Occupancy Area = 1 mg/kg

Background is not applicable to organic compounds. Cleanup requirements are based on whether the area is classified as high occupancy or low occupancy. As defined in 40 CFR 761.3, a High Occupancy Area is any area where PCB remediation waste has been disposed of on site and where occupancy for any individual not wearing dermal and respiratory protection for a calendar year is an average of 16.8 hours or more per week for non-porous surfaces and an average of 6.7 hours or more per week for bulk PCB remediation wastes. Since the future industrial land use scenario identified for the FLFA meets the definition of a high occupancy area, the industrial RG for PCBs at FLFA is 1 mg/kg for both surface and total soil. Although future land use at FLFA is unlikely to be residential, the residential RG for PCBs is also 1 mg/kg for total soil.

- Dioxins/Furans as TCDD TE:
 - Industrial: 0.005-0.020 mg/kg
 - Residential: 0.001 mg/kg

Background is not applicable to organic compounds. Therefore, the industrial RG for dioxins/furans is 0.0125 mg/kg (average of the industrial range) and the residential RG for dioxins/furans is 0.001 mg/kg.

As USEPA cleanup levels were not identified for arsenic and copper, RGs for arsenic and copper in soil were calculated such that risks to human health are within the USEPA's acceptable range [1×10^{-4} to 1×10^{-6} for carcinogens and a hazard index (HI) of 1.0 for non-carcinogens]. **Table 1-1** summarizes the selected RGs for the contaminants of interest (COIs) in soil at the FLFA.

Details on the methodology used to calculate the RGs for arsenic and copper are presented in Appendix G-2 of the RFI/CMS (Shaw, 2008).

Table 1-1
Selected Remedial Goals for the COIs in FLFA Soil

COI	Medium	Calculated RG (lesser of HI=1.0 or 1x10 ⁻⁵ risk)	Selected RG (mg/kg)
Industrial Scenarios			
Arsenic*	Surface Soil	79	18
	Surface Soil	18	
Residential Scenarios			
Copper	Total Soil	2890	2890
Lead	Total Soil	n/a	400
Dioxins/Furans as TCDD TE	Total Soil	n/a	0.001
Aroclor-1254	Surface Soil	n/a	1
	Subsurface Soil		25

*Arsenic is a COI only under the industrial scenario. The rest of the analytes are only COIs under the residential scenario.

Ecological hazard quotients (HQs) estimated for several metals (copper, lead, zinc, and chromium) and some organics, including TCDD, in soil were found to be elevated. These estimates are associated with a considerable degree of uncertainty and are, by themselves, not appropriately definitive to recommend ecologically-based corrective measures objectives (CMOs). **Table 1-2** presents estimated residual ecological hazards for chemicals found to be ecological "risk drivers" for at least one of the receptors evaluated for the respective environmental medium. The receptors with the highest (i.e., "critical") environmental effects quotient (EEQ) value from the screening level ecological risk assessment (SLERA) are shown in the table. Details on the methodology used to calculate the risk reductions for ecological receptors are presented in Section 8 of the RFI/CMS (Shaw, 2008).

Table 1-2
Ecological Implications of Human Health Soil RGs on Ecological Receptors

Chemical ^a	Human Health RG (mg/kg)	Expected Residual Conc. ^b (mg/kg)	Critical Ecological LOAEL EEQ (and receptor) ^c	EPC for Critical Ecological Receptor (mg/kg)	Scaled ^e Ecological LOAEL EEQ Using Expected Residual Conc.	Estimated % Reduction in Ecological Hazard ^f
Arsenic	18	5.7	1.4 Plant	14	0.6	59%
Barium	-	193	5.7 Earthworm	1,877	0.6	90%
Copper	2,890	107	191 Shrew	10,600	1.9	99%
Chromium ^g	-	34	3.8 Robin	117	1.1	71%
Lead	400	162	22 Robin	8,973	0.4	98%
Nickel	-	19	3.5 Plant	106	0.6	82%
Zinc	-	194	5 Robin	7,442	0.1	97%
Aroclor-1254	1.0 (surface)	0.23	1.6 Shrew	0.49	0.8	53%
DDE	-	0.00042	5.7 Robin	0.049	0.05	99%
DDT	-	0.015	6.6 Robin	0.083	1.2	82%
Hexachloro-benzene ^g	-	NA	4.5 Shrew	0.02	NA	NA
Hexachloro-butadiene ^{g, h}	-	0.052	2.1 Shrew	0.052	2.1	0%
TCDD TE	1.0E-3	1.58E-6	4.5 Shrew	1.98E-5	0.4	92%

^a Chemicals shown are those having the highest ecological EEQ values in the SLERA (Section 7.0). Human health chemicals of concern are bolded.

^b Residual concentrations in surface soil were estimated by removing the soil samples from the ecological data base that are within the proposed excavation footprint and recalculating the exposure point concentration following the methodology used in the SLERA (i.e., use of the 95% UCL EPC). Dilution from clean backfill was not considered in estimating residual concentrations.

^c Value and corresponding receptor shown are for the highest Tier 2 EEQ value or direct contact HQ among receptors evaluated in the SLERA.

^d Value shown is from the SLERA (i.e., the 95% UCL EPC for surface soil).

^e Estimated using the following scaling relationship: Scaled EEQ = Residual Conc. x (pre-remediation EEQ/pre-remediation EPC).

^f Estimated by subtracting the scaled ecological LOAEL EEQ from the critical ecological LOAEL EEQ, and dividing by the critical LOAEL EEQ, or, for the direct contact pathway, by using the HQ.

^g These three COPECs were determined to have EEQs less than 1 when alternative toxicity and/or bioaccumulation values were considered in the uncertainty section of the SLERA (Section 7.8).

^h No change in residual concentration, as no "hot-spot" locations targeted for removal.

Notes:

EEQ = Environmental Effects Quotient from SLERA (for food-chain pathway)

EPC = Exposure Point Concentration (original EPC used in SLERA for surface soil exposure)

HQ = Hazard Quotient from SLERA (for direct contact pathway)

LOAEL = Lowest-Observed-Adverse-Effect Level

NA = Not Applicable; All samples with hexachlorobenzene are expected to be removed; therefore, no EPC could be calculated.

RG = Remedial Goal

SLERA = Screening Level Ecological Risk Assessment

1.5 Removal Action Scope

Based on the *FLFA RFI/CMS Report, Final Document*, February 2008, IMs are to be performed at the FLFA. The IMs are being conducted to mitigate the threat of a contaminant release, migration, and/or exposure to the public and the environment, as well as facilitate clean closeout in accordance with Part II(D)(11-21) IMs of the *RFAAP Corrective Action Permit* (USEPA, 2000a). The IMs include:

1. **Site Preparation.** Prior to commencement of work, a utility survey will be performed and dig permits will be obtained. In addition, erosion/sediment control measures will be implemented.
2. **Soil Delineation.** Delineation of soil containing copper, lead, Aroclor-1254, and dioxins/furans (as TCDD TE) above the residential RG as well as arsenic above the industrial RG.
3. **Soil Excavation.** Excavation of the delineated area such that the remaining soil is below the residential RG for copper, lead, Aroclor-1254, and dioxins/furans and below the industrial RG for arsenic.
4. **Waste Characterization & Off-Site Disposal.** Samples will be collected to assess appropriate disposal options prior to soil excavation. Sample results will determine the appropriate off-site disposal method.
5. **Site Restoration.** Following the removal of soil, the site will be restored and all equipment will be demobilized.

Specific details on the contractor organization and technical approach for the IM listed above are provided in the Organization and Technical Approach Plan, *Section 2.0*.

1.6 Work Plan Content

This IMWP is composed of an Introduction (*Section 1.0*), eight sub-plans (*Sections 2.0 through 9.0*), and references (*Section 10.0*). The eight sub-plans are as follows:

Section 2 – Organization and Technical Approach Plan

Identifies the Shaw project staff and subcontractors, their roles and responsibilities, and identifies the technical approach to be followed for the IM.

Section 3 – Field Sampling Plan

Describes the sampling rationale and field sampling procedures that will be used to collect field samples.

Section 4 – Quality Assurance Project Plan

Identifies the sample management methods, analytical methods, and quality control (QC) requirements necessary to achieve data quality objectives (DQOs) associated with chemical sampling.

Section 5 – Environmental Protection Plan

Identifies environmental considerations and adequate safeguards to protect the environment during implementation of IM.

Section 6 – Erosion and Sediment Control Plan

Defines the steps that will be taken to minimize and/or eliminate erosion and sedimentation during removal action work.

Section 7 – Waste Transportation and Disposal Plan

Identifies safe handling, transportation, and disposal procedures for waste material resulting from IM.

Section 8 – Site Safety and Health Plan

Provides site-specific safety and health controls to prevent and/or minimize personal injuries, illnesses, and physical damage to equipment and property.

Section 9 – Contractor Quality Control Plan

Defines the contractor QC organization and program for the IM.

1.7 Work Plan Changes

Work outside the scope of this work plan is not to be performed without the approval of the USACE, Baltimore District. Amendments or supplements to this work plan will be submitted in writing to the USACE for approval prior to being implemented by project personnel.

2.0 ORGANIZATION AND TECHNICAL APPROACH PLAN

This section describes the organization and activities to be conducted to accomplish the IM at the FLFA. Specifically, this section outlines the organization and responsibilities for project personnel as well as presents the step by step approach to be performed for each of the IM tasks.

2.1 Organization and Responsibilities

The organizational structure established for this project is depicted on **Figure 2-1** and includes the Shaw management and field staff, and subcontractors. The lines of authority and the lines of communication for the project can be determined from this organizational structure.

Communication of project objectives will be provided to project staff through meetings.

Statements of qualifications of key Shaw staff are given in **Appendix A**. Names, addresses, and phone numbers of key Shaw individuals are presented in **Table 2-1**. The duties and responsibilities of the key members of this organization are described below.

Program Manager, Mr. Bob Culbertson, has complete management authority and responsibility for all work performed under the LMARC contract. The Program Manager directs the program management organization as a central resource for management, continuity, and control of all LMARC program activities. The centralized program management is organized to facilitate communication with and reporting to USACE and to expedite and support project execution. The Program Manager has total authority, responsibility, and accountability for managing the contract. He will be involved in the decision-making process and oversight of the management of the project.

RFAAP Project Manager, Mr. Jeff Parks, P.G., reports to the LMARC Program Manager. He is responsible for ensuring that all activities are conducted in accordance with contractual specifications and technical requirements. The Project Manager will also coordinate with the USACE RFAAP Project Manager. The Project Manager will monitor the budget and schedule to ensure availability of necessary personnel, equipment, subcontractors, and services.

FLFA IM Task Manager, Mr. Timothy Leahy, reports to the RFAAP Project Manager. He is responsible for ensuring that all activities are conducted in accordance with the IMWP. The IM Task Manager is responsible for management of all operations conducted for this project. He will ensure that all personnel assigned to this project, including subcontractors, have reviewed the technical plans before any task associated with the project is initiated. He will participate in the development of the field program, evaluation of data, and reporting.

FLFA Project Engineer, Ms. Gretchen Tabano, P.E., is responsible for development and/or approval of field procedures and evaluation of applicable or relevant and appropriate requirements for the FLFA remedial activities.

Health and Safety (H&S) Manager, Mr. Doug Russell, East Region H&S Manager, will oversee the development and implementation of the SSHP to ensure that it meets all specific needs of the project and that appropriate H&S requirements are defined.



Figure 2-1
FLFA Interim Measures Organizational Chart

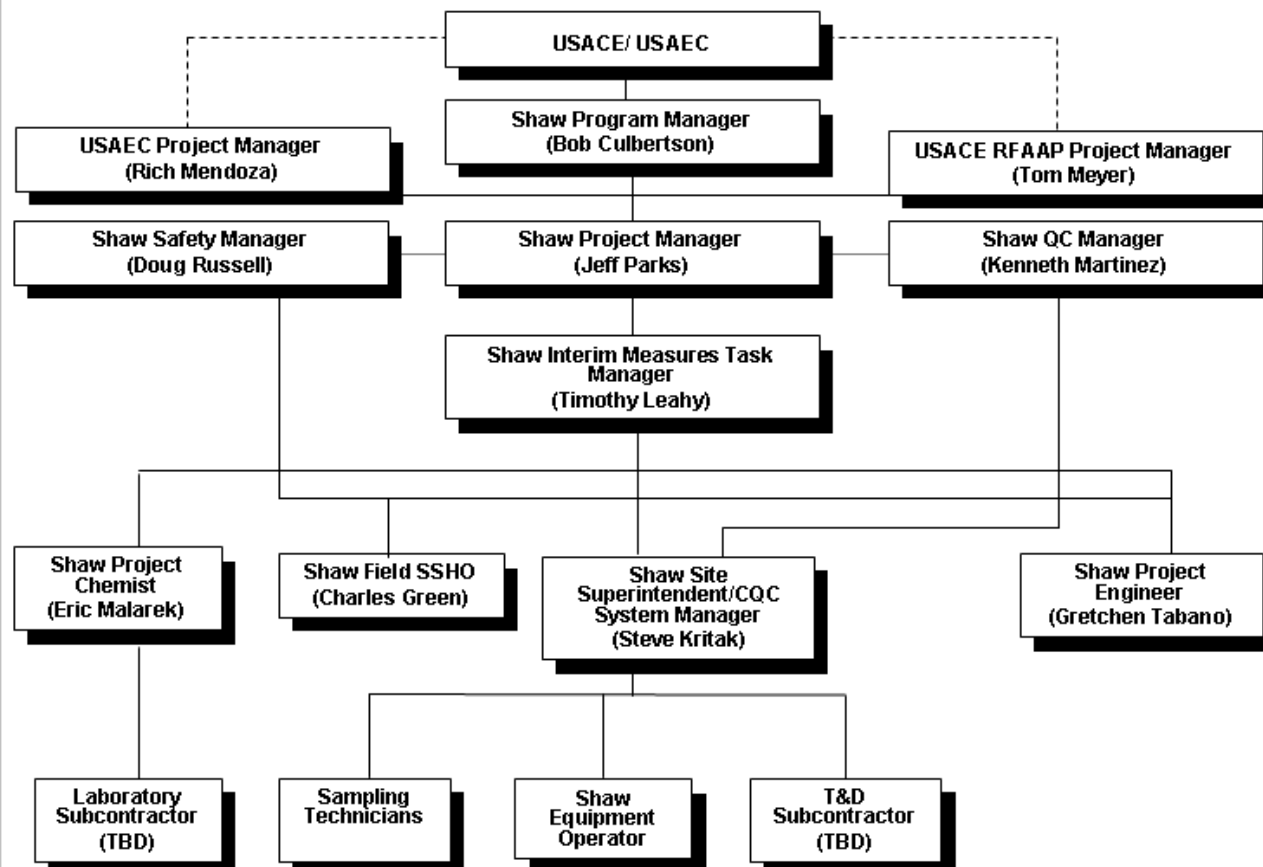


Table 2-1
Shaw Environmental, Inc. and Subcontractor Key Points of Contact

Shaw Environmental, Inc./Subcontractor Personnel	Contact Information
Bob Culbertson Shaw Environmental, Inc. LMARC Program Manager	312 Directors Drive Knoxville, TN 37923 Phone No.: (865) 694-7402 Fax No.: (865) 690-3626 E-Mail: bob.culbertson@shawgrp.com
Jeff Parks, P.G. Shaw Environmental, Inc. RFAAP Project Manager	2113 Emmorton Park Road Edgewood, MD 21040 Phone No.: (410) 612-6326 Fax No.: (410) 612-6351 E-Mail: jeffrey.parks@shawgrp.com
Timothy Leahy Shaw Environmental, Inc. FLFA IM Task Manager	2113 Emmorton Park Road Edgewood, MD 21040 Phone No.: (410) 612-6357 Cellular No.: (410) 404-2299 Fax No.: (410) 612-6351 E-Mail: timothy.leahy@shawgrp.com
Gretchen Tabano, P.E. Shaw Environmental, Inc. FLFA Project Engineer	2113 Emmorton Park Road Edgewood, MD 21040 Phone No.: (410) 612-6308 Cellular No.: (443) 255-6961 Fax No.: (410) 612-6351 E-Mail: gretchen.tabano@shawgrp.com
Doug Russell, OHST Shaw Environmental, Inc. East Region H&S Manager	312 Directors Drive Knoxville, TN 37923 Phone No.: (865) 692-3584 Cellular No.: (865) 414-9545 Fax No.: (865) 690-3626 E-Mail: winston.russell@shawgrp.com
Kenneth Martinez Shaw Environmental, Inc. LMARC QC Manager	312 Directors Drive Knoxville, TN 37923 Phone No.: (865) 670-4799 Fax No.: (865) 694-7497 E-Mail: kenneth.martinez@shawgrp.com
Steve Kritak Shaw Environmental, Inc. Site Superintendent/CQC System Manager	101 Fieldcrest Avenue Edison, NJ 08837 Phone No.: (609) 584-8900 Cellular No.: (540) 922-3316 E-Mail: steve.kritak@shawgrp.com
Charles Green Shaw Environmental, Inc. SSHO	250 Cooper Ave, Suite 110 Tonawanda, NY 14150 Phone No.: (607) 343-9267 (cell) E-Mail: charles.green@shawgrp.com
Eric Malarek Shaw Environmental, Inc. Project Chemist	2113 Emmorton Park Road Edgewood, MD 21040 Phone No.: (410) 612-6322 Fax No.: (410) 612-6351 E-Mail: eric.malarek@shawgrp.com

Table 2-1 (Continued)
Shaw Environmental, Inc. and Subcontractor Key Points of Contact

Shaw Environmental, Inc./Subcontractor Personnel	Contact Information
Analytical Laboratory Subcontractor TBD	
Waste Transportation and Disposal Subcontractor TBD	

QC Manager, Mr. Kenneth Martinez, is responsible for ensuring that quality planning is accomplished, QC procedures are available, and a qualified Contractor Quality Control (CQC) System Manager is assigned to the project. The LMARC QC Manager will review and ensure that the CQCP (*Section 9.0*) addresses all project-specific QC needs and that all appropriate QC requirements are addressed. The LMARC QC Manager will also assess the effective implementation of the CQCP through scheduled audits or assessments.

Site Superintendent/CQC System Manager, Mr. Steve Kritak, will be responsible for dual roles during the removal action work: Site Superintendent and CQC System Manager. As Site Superintendent, he will provide on-site management of field activities during removal actions. The Site Superintendent is responsible for coordinating field team activities and meeting schedule deadlines. The Site Superintendent will ensure that the work is being conducted in accordance with the IMWP. The Site Superintendent will coordinate the initial orientation and safety meeting, as well as the daily safety meeting prior to the start of work each day. As the CQC System Manager, he will be responsible for daily QC oversight of field operations and all aspects of environmental samples. He will be responsible for ensuring that the requirements specified in the CQCP are followed during field activities and will maintain all QC documentation. Additional details on the responsibilities of the CQC System Manager are provided in the CQCP (*Section 9.0*).

Site Safety and Health Officer (SSHO), Mr. Charles Green, will be responsible for implementing and oversight of the on-site H&S program and maintaining H&S documentation. He will ensure that an adequate level of personal protection is worn by field personnel for anticipated potential hazards and will work in coordination with the IM Task Manager to ensure compliance of project activities with H&S requirements as outlined in the SSHP. Additional details on the responsibilities of the SSHO are provided in the SSHP (*Section 8.0*).

Project Chemist, Mr. Eric Malarek, will be responsible for sample tracking, data management, laboratory coordination, and data validation activities. The Project Chemist will work with field sampling technicians and the contract laboratory to ensure that the work performed is in accordance with the QAPP (*Section 4.0*).

Equipment Operator. An equipment operator will be utilized to perform the IM work in the field. The equipment operator will be experienced and qualified in operating equipment essential to the project. The equipment operator will be a properly trained Occupational Safety and Health Administration (OSHA) qualified worker.

Field Sampling Technicians. Field sampling technicians will be responsible for collecting all samples associated with the removal action work. These technicians will be under the direction of the Site Superintendent. The technicians will coordinate sampling activities with the Project Chemist who in turn coordinates with the contract laboratory.

Subcontractors. Shaw will procure the following subcontractors: waste transportation and disposal, laboratory support, and clean fill source and transportation.

2.2 Technical Approach

The following sections describe the background and technical approach to the FLFA IM. The field activities to be performed include: site preparation; final delineation of soil containing copper, lead, Aroclor-1254, and dioxins/furans above the residential RG as well as arsenic above the industrial RG; excavation of the delineated area such that the remaining soil is below the residential RG, and below industrial RG for arsenic; waste characterization and off-site disposal; and, site restoration. Detailed safety and health requirements for this scope of work are presented in *Section 8.0*.

2.2.1 Background

Investigation activities were conducted at the FLFA from 1992 to 2007. The results from these investigations indicated that elevated levels of arsenic, lead, copper, PCBs, and dioxins/furans were detected in FLFA soil. Analysis of the results from soil samples collected at the FLFA indicated that the soils are mainly silt and clay, with lesser amounts of gravel and sand. This means that the soil is composed of mostly low permeability materials that tend to act as barriers to movement of groundwater and contaminants. Also, the clay is highly adsorptive which will also tend to restrict the movement of contaminants. All of the physical soil properties at the FLFA, as well as the chemical properties and the constituents would both tend to favor partition of constituents to the soil (through precipitation and adsorption), rather than to the groundwater. Constituents bound in soil are more immobile and do not tend to be transported in the environment. So, it is unlikely that groundwater would be impacted at the site.

The human health and ecological risk assessments determined that unacceptable risks to potential future residential and industrial receptors were associated with the concentrations of chemicals detected. Because the RFI demonstrated that arsenic, lead, copper, Aroclor-1254, and dioxin/furan contamination is present at concentrations associated with unacceptable human health concerns and potential impacts to ecological receptors, a CMS was performed to address elevated arsenic, lead, copper, Aroclor-1254, and dioxin/furan concentrations in soil. The alternatives evaluated were as follows:

- Alternative One: No Further Action
- Alternative Two: Institutional Controls (Industrial/Commercial Use Scenario Land Use Controls, Groundwater Monitoring)
- Alternative Three: Excavation of Soil with Waste in Place, Off-Site Disposal, and Institutional Controls (Industrial/Commercial Use Scenario Land Use Controls, Groundwater Monitoring)
- Alternative Four: Excavation of Soil for Clean Closure (Residential Use) and Off-Site Disposal

These four alternatives were evaluated using the selection criteria: effectiveness, implementability, and cost. The CMO is to reduce contaminant concentrations in soil to levels that are protective of industrial workers at the site. However, the Army also elected to evaluate residential exposure pathways to assess what the increase in remedial effort would be to remediate the site for unrestricted future reuse and facilitate clean closeout. Therefore, residential RGs were developed and credit was given to those alternatives that met these more stringent criteria. Based on this assessment, Alternative Four was selected as the final alternative for the FLFA.

The objective of the IM action is to reduce the concentrations of copper, lead, and dioxins/furans to below the residential RG of 2,890, 400, and 0.001 mg/kg, respectively. It is also to reduce the concentrations of Aroclor-1254 to below the residential RG of 1 mg/kg for surface soil and 25 mg/kg for subsurface soil, reduce the concentrations of arsenic to below the industrial RG of 18 mg/kg, and facilitate clean closeout in accordance with Part II (D) (11-21) IM of the *RFAAP Corrective Action Permit* (USEPA, 2000a).

2.2.2 Site Preparation

Prior to performing any intrusive activities at the FLFA, a utility survey to identify underground service lines within or near the excavation site will be performed and dig permits will be obtained from Alliant TechSystems, Inc. (ATK). A hazard analysis has been completed as detailed in *Section 8.0*, and all potential hazards identified will be reviewed prior to commencement of work activities. Erosion and sediment controls will be utilized according to the procedures outlined in *Section 6.0*, as needed. Shaw will spot bathroom facilities on site at the FLFA, sufficient for the crew size. A nearby water hydrant will be employed to supply water for site activities (decontamination/dust control).

2.2.3 Soil Delineation and Excavation

Prior to mobilization of excavation personnel, composite waste characterization samples will be collected from surface and subsurface locations within the area determined during the RFI field activities to contain elevated levels of arsenic, copper, lead, Aroclor-1254, and dioxins/furans (see **Figure 2-2**). The receiving facility requires that one composite sample be collected from the waste materials per 1,000 cubic yards of material; it is assumed that one composite soil sample (composited from three locations) will be collected and analyzed for Toxicity Characteristic Leachate Procedure (TCLP) metals, TCL PCBs, dioxins/furans, corrosivity as pH, reactivity (including explosives), and ignitability in order to allow direct load-out of soil during excavation activities.

Lead is the primary COI at the site and has the greatest extent in soil and will be used as a tracer to define the extent of the remediation area. An X-ray Fluorescence (XRF) instrument will be used to obtain field measurements of the lead concentrations in soil as the excavation progresses. The XRF gives real-time measurement of lead concentrations in the field and will allow the delineation and excavation phases to be combined, streamlining the IM process. The XRF will be used to guide the shape and depth of the excavation as it is progressing.

Soil within the remediation area will be removed in 1-ft lifts and soil from the bottom and sides of the excavation will be screened with the XRF. If lead concentrations are greater than the RG below the excavation, additional 1 ft lifts will be removed until XRF concentrations are below the RG. If the XRF samples collected from the edge of the remediation area contain levels of



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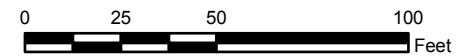
- -- Dirt Road
- Paved Road
-  Area Exceeding Residential Remedial Goals
-  1998 RFI Soil Excavation Area
-  Former Lead Furnace Area Boundary

Notes:

- 1) Aerial photo, dated 25 May 2000, was obtained from the Army Topographic Engineering Center.



Scale:



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 2-2

Former Lead Furnace Area
Areas of Contamination Above
Residential Remedial Goals
Radford Army Ammunition Plant,
Radford, VA

contaminants above the RG, the sampling area will be expanded outward. If contamination is determined to extend horizontally or vertically farther than anticipated, soil removal will continue until RGs are achieved or until the Army's pre-defined limits of the site are reached. All stakeholders will be notified of the changes and modifications needed to complete the IM action will be documented, as necessary.

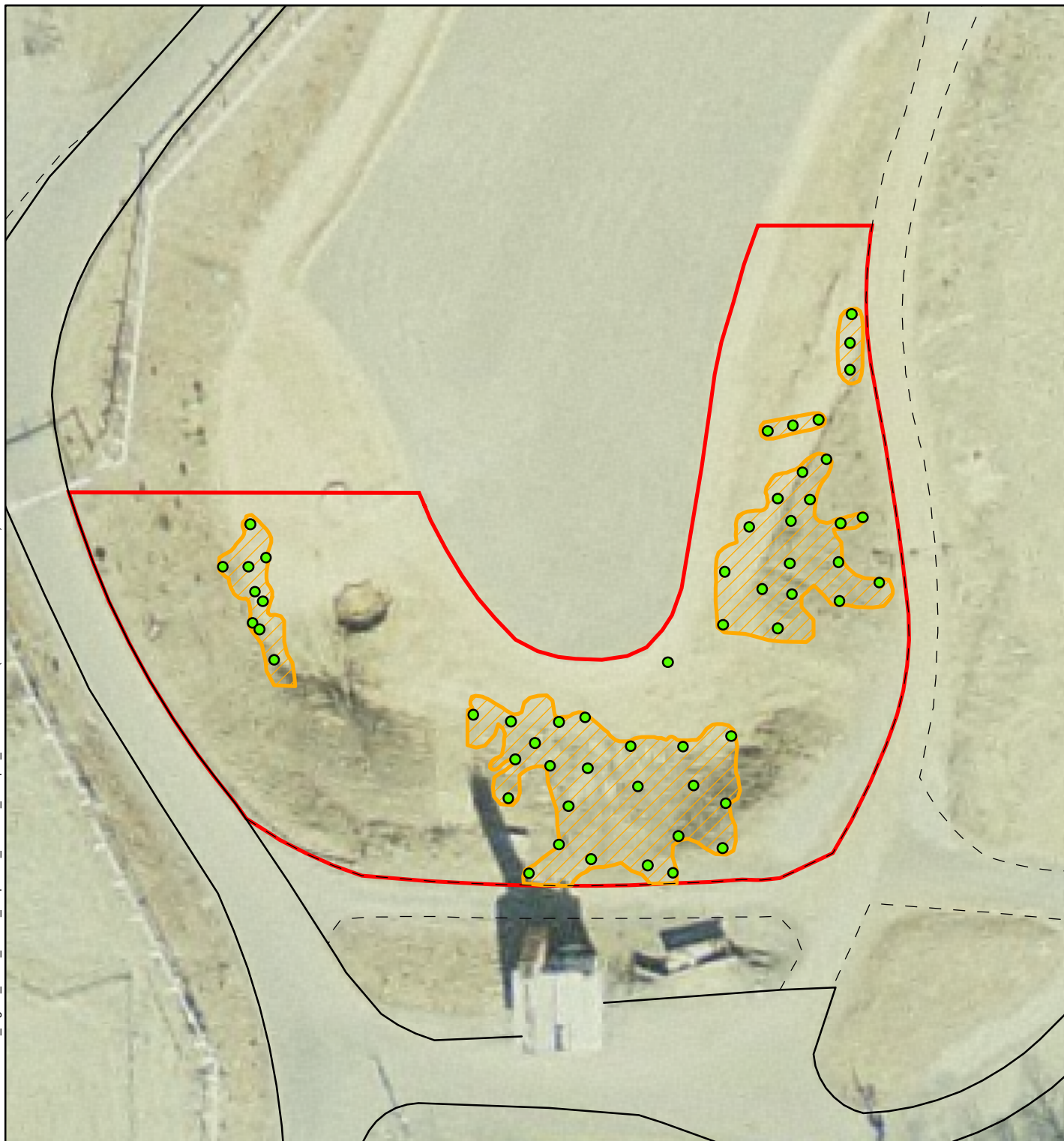
Excavation will be performed using one 20 Ton excavator (trackhoe). Contaminated soils will be excavated and directly loaded into dump trucks and transported off site. The sides of all excavations in which employees are exposed to danger from moving ground shall be guarded by a support system, sloping or benching of the ground, or other equivalent means. Sloping and benching, if required, will be in accordance with EM 385-1-1. Excavations less than 5 ft in depth and which a "competent person" examines and determines there to be no potential for cave-in do not require protective systems. EM 385-1-1 defines a "competent person" as "one who can identify existing and predictable hazards in the working environment or working conditions that are dangerous to personnel and who has the authority to take prompt corrective measures to eliminate them." Shaw H&S provides Excavation Competent Person Training, and Shaw will ensure that the Site Superintendent for the project has completed this training. Excavation work will comply with EM 385-1-1 and 29 Code of Federal Regulations (CFR) 1926 Subpart P – *Excavations*, and Shaw procedure HS307 (Excavation and Trenching). Excavations greater than 4 ft may constitute a confined space. Personnel will not be allowed to enter the excavation if this situation arises. Confirmation sampling will be done from the bucket of the excavator if the excavation is greater than 4 ft.

Geotextile fabric will be used to construct a temporary loading zone on which the trucks will stage while being loaded. The geotextile fabric will extend from the truck to the edge of the excavation zone. The temporary loading zone will be moved as the leading edge of the excavation moves forward. Backfilling will commence after the excavation has been completed and analytical results from the confirmation samples have demonstrated that soil above the RGs has been removed from the site.






Discrete confirmation samples will be collected from the sidewalls adjacent to the boundary of the excavation and analyzed for lead with an XRF instrument. **Figure 2-3** shows the preliminary location of 55 of the confirmation samples. The sampling strategy to be employed is a biased sampling strategy [Standard Operating Procedure (SOP) 30.7] (**Appendix B**), since known sources have been previously identified. Once lead is shown to be below the RG through XRF sampling, confirmation sample will be collected for off-site laboratory analysis to confirm that all contaminated soils have been removed above the RG.

Confirmation samples for laboratory analysis will be collected from approximately 10% of the XRF sample locations. The confirmation samples will be analyzed for TAL metals and TCL PCBs, and 50% of the confirmation samples will also be analyzed for dioxins/furans. Because the exact shape and depth of the excavation will be determined in the field, the exact number of samples is not known. As a guide, however, one laboratory sample will be collected from each 25-ft by 25-ft area of the floor of the remediation area and from every 20-ft section of the wall of the excavation. Samples will also be collected from inflection points and/or corners of the excavation.

All sampling and excavation equipment will be decontaminated according to the procedures outlined in the SSHP (*Section 8.0*). A decontamination pad will be set up on site for the



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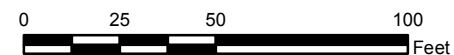
-  Proposed Confirmation Soil Sample Location
-  Dirt Road
-  Paved Road
-  Residential Remedial Goal Excavation Area
-  Former Lead Furnace Area Boundary

Notes:

- 1) Aerial photo, dated 25 May 2000, was obtained from the Army Topographic Engineering Center.



Scale:



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 2-3

Former Lead Furnace Area
Proposed Confirmation
Sample Locations
Radford Army Ammunition Plant,
Radford, VA

excavator. The excavator will be decontaminated prior to use, after completion of the excavation phase, and after completion of the project. Decontamination procedures will follow those in SOP 80.1 for a drill rig (**Appendix B**). In addition, a small, temporary decontamination pad will be set up to decontaminate sampling equipment on site. Decontamination water will be pumped out of the pads and containerized in 55-gallon drums.

2.2.4 Waste Characterization and Off-Site Disposal

Samples, as described in *Section 2.2.3*, will be collected from the soil and used to assess the appropriate disposal options for the soil prior to excavation. Composite samples will be collected from the soil, as specified by the receiving facility. Soil will be collected for geotechnical evaluation for the receiving facility as well. These samples will be collected during the delineation phase, as discussed in *Section 2.2.3*.

The receiving facility requires that all soils at RFAAP be analyzed for explosives (due to the installation mission). Samples were collected for explosives during the RFI. Explosive compounds were not detected in any of the samples collected at the FLFA. However, samples will be analyzed for explosives if required by the receiving facility.

As discussed in *Section 2.2.3*, direct load-out of the soil will be performed. Each waste type generated during this effort shall require a different disposal method based on its waste characterization results. The excavated soil that is classified as a hazardous waste will be disposed in a RCRA Subtitle C Landfill. The excavated soil that is classified as a non-hazardous waste will be disposed in a RCRA Subtitle D Landfill. The decontamination fluid that is characterized as non-hazardous waste will be disposed in the RFAAP wastewater treatment plant.

Shaw will act as the agent for the Army for treatment and disposal of the wastes. Shaw and the Installation shall select the final disposal facility for the waste based on several factors:

1. Treatment, storage, and disposal facility (TSDF) capacity to accommodate incoming waste.
2. Solicitation of bids using applicable Federal Acquisition Regulations (FARs).
3. Verification of permits and insurance (at time of award).
4. The disposal facility must meet the permit compliance requirements.

The selected TSDF will supply the Army with an independent audit performed by an Army approved auditor. Contact information for disposal facilities selected for the FLFA IM will be presented in **Table 2-1** in subsequent versions of this document, once they have been identified.

2.2.5 Site Restoration

Following removal of the soil above RGs and negative confirmation sample results, site restoration activities will commence. Off-site borrow material will be placed such that it matches the surrounding grade. Approximately 6 inches of top soil will then be placed and the area will be graded.

Borrow material will be selected that has physical characteristics consistent with the existing soil at the FLFA. The borrow material/top soil will be sampled at a rate of 1 sample/1,000 cubic yards (i.e., estimated as one sample from the borrow material, one sample from the top soil) for

TAL metals, pesticides/PCBs, polynuclear aromatic hydrocarbons (PAHs), and pH prior to placement. Erosion control measures will be implemented and excavation areas will be seeded. After the site restoration activities are completed, Shaw will demobilize all equipment off site.

2.2.6 Project Schedule

The field activities to be performed as part of the FLFA IM are scheduled to commence in September 2008. The proposed schedule of project tasks is provided on **Figure 2-4**.

[NOTE: The project schedule will be updated in each subsequent edition of this work plan and will be updated and maintained throughout the project.]

3.0 FIELD SAMPLING PLAN

This FSP describes the field sampling activities that will be performed and defines the procedures and methods that will be used to collect field samples. Contents included in this FSP include: procedures for collection of soil delineation, confirmation, and waste characterization samples; and requirements for sample chain-of-custody (COC), documentation, and shipping. This FSP also addresses investigation-derived material (IDM), contractor chemical QC, corrective action procedures, and the schedule for field activities. This FSP was developed in accordance with USACE EM 200-1-3, *Requirements for the Preparation of Sampling and Analysis Plans* (USACE, 2001), and is to be used in conjunction with the QAPP, *Section 4.0*.

3.1 Project Description

A detailed description of the project history and the planned removal action work has been presented in the Introduction, *Section 1.0*, and the Organization and Technical Approach Plan, *Section 2.0*, of this IMWP, respectively. As part of the planned removal action work, field sampling activities will be conducted. These field sampling activities are discussed below.

3.2 Project Organization and Responsibilities

A detailed discussion of project personnel organization and responsibilities was previously provided in *Section 2.0*. Coordination of sample collection activities will be the responsibility of the Site Superintendent, who is responsible for running site operations. Field sampling technicians will be responsible for collection and delivery of samples to the laboratory. After delivery, the Project Chemist will be responsible for ensuring proper analysis and timely delivery of sample results by the laboratory.

3.3 Scope and Objectives

Samples to be collected during the IM work include soil delineation, confirmation, and waste characterization samples. QC samples [i.e., field duplicate samples, rinse blanks, matrix spike/matrix spike duplicate (MS/MSD), etc.] will also be collected as described in the QAPP, *Section 4.0*. The following sections describe the function of each type of field sample. Details on the methods used for collection of the samples are presented in **Appendix B**.

3.3.1 Soil Delineation/Confirmation Samples

Soil delineation samples will be used to determine the extent of arsenic, copper, lead, Aroclor-1254, and dioxin/furan contamination in surface and subsurface soil at the FLFA. These samples will be collected during the excavation phase and will also serve as preliminary confirmation samples. Soil delineation samples will be collected from the area where contaminants were determined to be present above RGs during the previous RFI sampling events (see **Figure 2-2**) and analyzed by an on-site XRF for lead. The extent of lead is expected to be the greatest of the COIs. Lead will be used as a tracer compound and samples will be screened for lead during the excavation. Once lead concentrations are below the RG, additional samples will be collected for off-site laboratory analysis for TAL metals and PCBs. Half of these samples will also be analyzed for dioxins/furans to ensure that COI concentrations at the boundary samples are also below RGs. Analytical methods to be used for sample analysis are detailed in the QAPP (*Section 4.0*). Analytical results will be compared to the RG and will be used as the basis for soil removal.

3.3.2 Waste and Borrow Characterization Samples

Waste characterization samples will be collected and analyzed to determine the appropriate disposal methods of waste streams resulting from the IM at the FLFA. Two types of waste streams will be generated during the IM: solid (soil) and liquid (decontamination water). In addition, the provider will demonstrate that the borrow material and top soil is clean, and one sample per 1,000 cubic yards or less will be collected and analyzed to confirm that the fill and the top soil is usable at the site.

Soil waste characterization samples will be collected during site delineation to assess the appropriate disposal options for the soil and debris. The samples will be submitted to a USACE-approved laboratory and analyzed for TCLP metals and RCRA waste characteristics (corrosivity as pH, reactivity, and ignitability). Liquid waste characterization samples from decontamination procedures will be submitted to a USACE-approved laboratory and analyzed for chemical oxygen demand (COD), TAL metals, and pH. The borrow material and top soil will be analyzed for TAL metals, PAHs, pesticides/PCBs, and pH. Analytical methods to be used for sample analysis are detailed in the QAPP (*Section 4.0*).

3.3.3 Anticipated Sampling Program

The sampling program for the FLFA removal action is discussed in detail in *Section 2.2*. Samples anticipated for collection during this scope of work include: Soil Delineation/Confirmation; Waste and Borrow Characterization; and QC. A list of all anticipated analytical samples, QC samples, and analyses associated with the FLFA IM are provided in **Table 3-1**. Analytical methods to be used for sample analysis are detailed in the QAPP (*Section 4.0*). Additional samples and/or analyses may be required depending on site conditions and specific disposal facility requirements. If required, this plan will be modified to include any additional analyses.

Table 3-1
Anticipated Sampling Program for the FLFA Interim Measures

Site ID	Sample ID	XRF Lead	TAL Metals, TCL PCBs & Dioxin/Furans**	TCLP Metals, Corrosivity as pH, Reactivity, & Ignitability	TAL Metals, COD, & pH	TAL Metals, PAHs, Pesticides/PCBs, & pH
FLFA IM – Soil Delineation/Confirmation Samples*						
LFSC01	LFSC01	X	X	---	---	---
LFSC02	LFSC02	X	---	---	---	---
LFSC03	LFSC03	X	---	---	---	---
LFSC04	LFSC04	X	---	---	---	---
LFSC05	LFSC05	X	---	---	---	---
LFSC06	LFSC06	X	---	---	---	---
LFSC07	LFSC07	X	---	---	---	---
LFSC08	LFSC08	X	---	---	---	---
LFSC09	LFSC09	X	---	---	---	---
LFSC10	LFSC10	X	X	---	---	---
TMSC##	TMSC##	X	---	---	---	---
LFSC11	LFSC11	X	---	---	---	---
LFSC12	LFSC12	X	---	---	---	---
LFSC13	LFSC13	X	---	---	---	---
LFSC14	LFSC14	X	---	---	---	---
LFSC15	LFSC15	X	---	---	---	---
LFSC16	LFSC16	X	---	---	---	---
LFSC17	LFSC17	X	---	---	---	---
LFSC18	LFSC18	X	---	---	---	---
LFSC19	LFSC19	X	---	---	---	---
LFSC20	LFSC20	X	X	---	---	---
TMSC##	TMSC##	X	X	---	---	---
MMDDYYR1	MMDDYYR1	X	X	---	---	---
LFSC21	LFSC21	X	---	---	---	---
LFSC22	LFSC22	X	---	---	---	---
LFSC23	LFSC23	X	---	---	---	---
LFSC24	LFSC24	X	---	---	---	---
LFSC25	LFSC25	X	---	---	---	---
LFSC26	LFSC26	X	---	---	---	---
LFSC27	LFSC27	X	---	---	---	---
LFSC28	LFSC28	X	---	---	---	---
LFSC29	LFSC29	X	---	---	---	---
LFSC30	LFSC30	X	X	---	---	---
TMSC##	TMSC##	X	X	---	---	---
LFSC31	LFSC31	X	---	---	---	---
LFSC32	LFSC32	X	---	---	---	---
LFSC33	LFSC33	X	---	---	---	---
LFSC34	LFSC34	X	---	---	---	---

Table 3-1 (Continued)
Anticipated Sampling Program for the FLFA Interim Measures

Site ID	Sample ID	XRF Lead	TAL Metals, TCL PCBs & Dioxin/Furans**	TCLP Metals, Corrosivity as pH, Reactivity, & Ignitability	TAL Metals, COD, & pH	TAL Metals, PAHs, Pesticides/PCBs, & pH
LFSC35	LFSC35	X	---	---	---	---
LFSC36	LFSC36	X	---	---	---	---
LFSC37	LFSC37	X	---	---	---	---
LFSC38	LFSC38	X	---	---	---	---
LFSC39	LFSC39	X	---	---	---	---
LFSC40	LFSC40	X	X	---	---	---
TMSC##	TMSC##	X	X	---	---	---
MMDDYYR2	MMDDYYR2	X	X	---	---	---
LFSC41	LFSC41	X	---	---	---	---
LFSC42	LFSC42	X	---	---	---	---
LFSC43	LFSC43	X	---	---	---	---
LFSC44	LFSC44	X	---	---	---	---
LFSC45	LFSC45	X	---	---	---	---
LFSC46	LFSC46	X	---	---	---	---
LFSC47	LFSC47	X	---	---	---	---
LFSC48	LFSC48	X	---	---	---	---
LFSC49	LFSC49	X	---	---	---	---
LFSC50	LFSC50	X	X	---	---	---
TMSC##	TMSC##	X	X	---	---	---
LFSC51	LFSC51	X	---	---	---	---
LFSC52	LFSC52	X	---	---	---	---
LFSC53	LFSC53	X	---	---	---	---
LFSC54	LFSC54	X	---	---	---	---
LFSC55	LFSC55	X	---	---	---	---
TMSC##	TMSC##	X	---	---	---	---
FLFA IM – Waste and Borrow Characterization Sample						
LFDW01	LFDW01	---	---	---	X (Aq.)	---
LFDW02	LFDW02	---	---	X (Soil)	---	---
LFDW03	LFDW03	---	---	---	---	X (Top Soil)
LFDW04	LFDW04	---	---	---	---	X (Borrow Material)

TM: Blind Field Duplicate Sample (## to be assigned in field) will be collected at a frequency of 10% of the total env. sample volume.

SC: Soil Confirmation Sample

DW: Waste and Borrow Characterization Sample

X: Sample group collected

---: Sample type not collected

Note: MS/MSD and rinse blank samples will be collected at a frequency of 5% of the total environmental sample volume.

*: Confirmation sample will be collected from bottom and sides of excavated area as described in *Section 2.0*.

**: 50% of the TAL metals and TCL PCB samples will also be analyzed for dioxins/furans.

4.0 QUALITY ASSURANCE PROJECT PLAN

This QAPP describes the policy, organization, functional activities, analytical methods, and quality assurance (QA) and QC protocols necessary to achieve the project DQO. This QAPP was developed in accordance with USACE *EM 200-1-3, Requirements for the Preparation of Sampling and Analysis Plans* (USACE, 2001) and is to be used in conjunction with the FSP, *Section 3.0*.

4.1 Project Description

A detailed description of the project history and the planned IM work is presented in the Introduction (*Section 1.0*) and the Organization and Technical Approach Plan (*Section 2.0*) of this IMWP, respectively. As part of the planned IM work, field sampling and analysis activities will be conducted. This QAPP, in conjunction with the FSP (*Section 3.0*), describes the sampling and analysis requirements to ensure DQOs are met.

4.2 Project Organization and Responsibilities

A detailed discussion of project personnel organization and responsibilities has been presented in the Organization and Technical Approach Plan, *Section 2.0*. Coordination of sample collection activities will be the responsibility of the Site Superintendent, who is responsible for running site operations. Field sampling technicians will be responsible for collection and delivery of samples to the laboratory. After delivery, the Project Chemist will be responsible for ensuring proper analytical analysis and timely delivery of sample results by the contract laboratory according to the project Statement of Work and QAPP requirements.

The contract laboratory that will be used to support the IM work at the FLFA has yet to be determined. A copy of the subcontractor's Laboratory Quality Assurance Plan (LQAP) will be presented in **Appendix C** upon award.

4.3 Data Quality Objectives

Quality assurance is defined as the overall system of activities for assuring the reliability of data produced. The system integrates the quality planning, assessment, and corrective actions of various groups in the organization to provide the independent QA program necessary to establish and maintain an effective system for collection and analysis of environmental samples and related activities. The program encompasses the generation of complete data with its subsequent review, validation, and documentation.

The overall QA objective is to develop and implement procedures for sample and data collection, evaluation, and reporting that will allow reviewers to determine whether the field and laboratory procedures meet the criteria and endpoints established in the DQOs. DQOs are qualitative and quantitative statements that outline the decision-making process and specify the data required to support corrective actions. DQOs specify the level of uncertainty that will be accepted in results derived from environmental data. *Guidance for the DQO Process* (USEPA, 1994a), *USEPA DQO Process for Hazardous Waste Site Investigations EPA QA/G-4HW* (USEPA, 2000b), and the *Department of Defense (DoD) Quality Systems Manual (QSM), Version 3* (DoD, 2006) formed the basis for the DQO process and development of RFAAP data quality criteria and performance specifications. The DQO process consists of the seven steps specified below. Each phase is broken out in the following DQO elements. DQO elements are included in italics

following each process step. Project-specific DQOs may be found in **Table 4-1** for the FLFA IM.

- 1. State the Problem:** Define the problem to focus the study. Specific activities conducted during this process step include 1) the identification of the planning team, 2) primary decision-maker, 3) statement of the problem, and 4) available resources and relevant deadlines.

(1) The planning team consists of representatives from the VDEQ, USEPA, USACE, U.S. Army Environmental Command, and RFAAP.

(2) The Army is the primary decision-maker.

*(3) Refer to **Table 4-1**.*

(4) Resource specifications are contained in the RFAAP FLFA IMWP. The period of performance for this project is approximately 18 months.

- 2. Identify the Decision:** Define the decision statement that the study will attempt to resolve. Activities conducted during this step of the process involve 1) identification of the principal study question and 2) definition of resultant alternative actions.

(1) What is the extent and characteristics of the arsenic, copper, lead, Aroclor-1254, and/or dioxin/furan contaminated soil at the FLFA and does the soil exceed set RGs? If the areas impacted are above cleanup levels, the soil will be removed and replaced with clean fill.

(2) Resultant alternative actions include:

(2a) Further determine extent of contaminated soil for removal.

(2b) The extent of contamination has been determined.

- 3. Identify Inputs to the Decision:** Identify information inputs required to resolve the decision statement and which inputs require environmental measurements. This step of the process includes 1) identification of the data that will be required to make the decision, 2) information source determination, 3) identification of data required for study action level goals, and 4) confirmation of appropriate field sampling and analytical methods.

*(1) Refer to **Table 4-1**.*

(2) Samples for the soil delineation, confirmation, and waste and borrow characterization will be analyzed using USEPA SW-846 Update IIIA and USEPA Methods of Chemical Analysis of Water and Wastes methodology. Refer to Section 4.7.

(3) The removal action RGs for the FLFA are identified and will be evaluated against unrestricted use criteria (background and/or calculated residential Removal Goals), disposal facility permit levels, and/or USEPA disposal criteria (40 CFR 261.24, 40 CFR 761.50, and USEPA SW-846 Chapter 7).

(4) Field sampling will be performed in accordance with the RFAAP FLFA IMWP. Refer to Section 3.0.

- 4. Define the Boundaries:** Define decision statement spatial and temporal boundaries. This step specifies 1) the spatial boundary, 2) population characteristics, applicable geographic areas and associated homogeneous characteristics, and 3) constraints on sample collection.

*(1, 2, 3) Refer to **Table 4-1**.*

Table 4-1
Specific Data Quality Objectives for the FLFA Interim Measures

DQO Elements		Pre-Excavation Soil Delineation Sampling and Analysis	Post-Excavation Soil Confirmation Sampling and Analysis	Waste Characterization Sampling and Analysis	Borrow/Top Soil Characterization Sampling and Analysis
PROBLEM STATEMENT	PROBLEM AND OBJECTIVES	Characterize arsenic, copper, lead, Aroclor-1254, and/or dioxin/furan contaminated soil, if any, to determine if a soil removal is warranted.	Confirm all arsenic, copper, lead, Aroclor-1254, and/or dioxin/furan contaminated soil has been removed.	Waste characterization for disposal.	Confirm borrow soil and top soil is suitable for fill.
DECISION INPUTS	CHEMICAL DATA	Discrete surface and subsurface soil characterization samples will be collected from the area determined during the IM as containing arsenic (As), copper (Cu), lead (Pb), Aroclor-1254, and/or dioxins/furans above remedial goals (RGs) and analyzed off site for As, Cu, Pb, Aroclor-1254, and dioxins/furans. The field standard operating procedures (SOPs) may be found in Appendix B .	Discrete confirmation soil samples will be collected and analyzed off site for arsenic (As), copper (Cu), lead (Pb), Aroclor-1254, and dioxins/furans at the boundary where found to be fully delineated below RGs. Field SOPs may be found in Appendix B .	Discrete waste characterization samples will be collected and analyzed off site. The soil samples will be analyzed for TCLP metals, Corrosivity as pH, Reactivity, and Ignitability. Decontamination water will be analyzed for COD, TAL metals, and pH. Field SOPs may be found in Appendix B .	Discrete characterization samples will be collected for borrow material and top soil prior to placement and analyzed off site for TAL metals, PAHs, pesticides/PCBs, and pH. Field SOPs may be found in Appendix B .
	PHYSICAL DATA	NA	Map locations for all sample locations will be generated.	NA	NA
	SAMPLING METHOD	Environmental, biased, grab, and intrusive.	Environmental, biased, grab, and non-intrusive.	Environmental, biased, grab and non-intrusive.	Environmental, grab and non-intrusive.
	DATA USE	Interim Measures	Interim Measures	Waste Characterization	Interim Measures
	VALIDATION DATA LEVEL	Limited Validation	Full Validation (USEPA Region III Validation M3 & IM2)	Limited Validation	Full Validation (USEPA Region III Validation M3 & IM2)
	ANALYTICAL METHOD	<u>Chemical Data</u> (USEPA SW-846): As, Cu, & Pb:3050B/6010B Aroclor-1254: 8082A Dioxins/Furans: 8290	<u>Off-Site Chemical Data</u> (USEPA SW-846): As, Cu, & Pb:3050B/6010B Aroclor-1254: 8082A Dioxins/Furans: 8290	<u>Off-Site Chemical Data</u> (USEPA SW-846) TCLP Metals: 1311/3010A/6010B/7470A Corrosivity as pH and pH: 9045D (Soil) & 9040C (Aq.) Ignitability: 1030 (Soil) Reactivity (CN & H2S): Ch. 7.3.3 & 7.3.4 (Soil) TAL Metals: 3010A/6010B/7470A (Aq.) COD: EPA 410.4 (Aq.)	<u>Off-Site Chemical Data</u> (USEPA SW-846) TAL Metals: 3050B/6010B/7471A TCL Pesticides & PCBs: 3540C/8081A/8082 PAHs: 3540C/8270C SIM pH: 9045D
	METHOD QUANTITATION LIMIT	Refer to Table 4-2 .	Refer to Table 4-2 .	Refer to Table 4-2 .	Refer to Table 4-2 .
	FIELD QUALITY CONTROL SAMPLES	NA	Rinse Blank (5% frequency) and Field Duplicate (10% frequency)	NA	NA
STUDY BOUNDARY		1) 33,976 ft ² 2) No public access permitted, no notable geographic characteristics, homogeneous soil types expected in excavation area 3) Access to area is restricted when engineering burn pad is operating	1) 33,976 ft ² 2) No public access permitted, no notable geographic characteristics, homogeneous soil types expected in excavation area 3) Access to area is restricted when engineering burn pad is operating	1) 25,212 ft ² 2) No public access permitted, no notable geographic characteristics, homogeneous soil types expected in excavation area 3) Access to area is restricted when engineering burn pad is operating	1) 33,976 ft ² 2) No public access permitted, no notable geographic characteristics, homogeneous soil types expected in excavation area 3) Access to area is restricted when engineering burn pad is operating

COD = Chemical Oxygen Demand

NA = Not Applicable

PAH = Polynuclear Aromatic Hydrocarbon

PCB = Polychlorinated Biphenyl

RG = Remedial Goal

SOP = Standard Operating Procedure

TAL = Target Analyte List

TCL = Target Compound List

TCLP = Toxicity Characteristic Leaching Procedure

USEPA = U.S. Environmental Protection Agency

5. Develop a Decision Rule: Define the 1) parameters of interest, 2) action levels, and 3) develop a decision rule.

- (1) Parameters of interest are listed in the decision inputs. Refer to **Table 4-1**.*
- (2) The removal action RGs for the FLFA are identified as the residential RG, disposal facility permit levels, and/or USEPA disposal criteria (40 CFR 261.24, 40 CFR 761.50, and USEPA SW-846 Chapter 7).*
- (3) If the soil characterization sample exceeds the RG, the soil will be removed. If the confirmation samples exceed RGs, excavation will continue until all soil above RGs has been removed. Waste characterization samples will be compared to disposal facility criteria. If concentrations of chemicals in these samples exceed target levels, the soil will be disposed at an appropriate disposal facility.*

6. Specify Acceptable Limits on Decision Errors: Specify the decision maker's tolerable limits on decision errors. This step of the process includes 1) parameter range of interest, 2) decision errors, 3) potential parameter values, and 4) the probability tolerance for decision errors are identified during this phase.

- (1) Parameter ranges are not defined at this time.*
- (2) Decision errors include:*
 - (2a) Deciding that the soil characteristics exceed cleanup goals (soil removed) when they do not and deciding that the soil characteristics do not exceed cleanup goals (soil not removed) when they actually do. The consequences of deciding that the soil characteristics exceed cleanup goals (soil removed) when they do not will result in unnecessary removal actions. The consequences of deciding that the soil characteristics do not exceed cleanup goals (soil not removed) when they do will result in liabilities associated with future damages and environmental cleanup costs. Additionally, public opinion will be compromised.*
 - (2b) (I) The true state is when the most severe decision error occurs [deciding that the soil characteristics exceed cleanup goals (soil removed) when they actually do] is that the soil characteristics exceed cleanup goals and it is removed. (II) The true state when the less severe decision error occurs [deciding the soil characteristics do not exceed cleanup goals (soil not removed) when they do not] is that the soil characteristics do not exceed cleanup goals and no removal occurs.*
 - (2c) The null hypothesis (H_0) is: the soil characteristics exceed cleanup goals (soil removed). The alternative hypothesis (H_a) is the soil characteristics do not exceed cleanup goals (soil not removed).*
 - (2d) The false positive decision error occurs when H_0 is erroneously rejected corresponding to decision error I. The false negative decision error occurs when H_a is erroneously accepted corresponding to decision error II. Project-specific Type I and II error rates are 0.05 and 0.2, respectively.*
- (3, 4) The consequence of decision errors and acceptable probability will be determined as part of the final report.*

- 7. Optimize Data Design:** Identify data collection activities commensurate with data quality specifications. This final step in the process consists of 1) reviewing DQO outputs and existing environmental data, 2) developing data collection design alternatives, 3) formulating mathematical expressions to resolve design problems for each alternative, 4) selecting cost-effective data design capable of achieving DQOs, and 5) documentation of operational details and theoretical assumptions.

- (1) This work plan contains the proposed IM sampling design program for the FLFA. A phased focus approach has been adopted for site characterization, confirmation, and waste characterization to optimize resource utilization and minimize decision errors. DQO refinement will be an iterative process throughout the project life cycle.*
- (2) Non-statistical sampling procedures are proposed. Biased and judgmental sampling will be performed for the collection of the delineation, characterization, and confirmation samples for the removal action.*
- (3) Mathematical and qualitative assessments will be established during the refinement process.*
- (4) This work plan contains the proposed IM sampling design program based on cost and project DQOs.*

4.3.1 Background

The arsenic, copper, lead, Aroclor-1254, and dioxin/furan contaminated soil removal action objective, rationale, and sampling scope for the FLFA are presented in **Table 4-1**.

4.3.2 Applicable or Relevant and Appropriate Requirements

Applicable or relevant and appropriate requirements selected for the arsenic, copper, lead, Aroclor-1254, and dioxin/furan contaminated soil removal action at the FLFA may be found in **Table 4-2** and include:

- Waste Disposal Criteria per USEPA 40 CFR 261.24; USEPA SW-846 Chapter 7 for TCLP analysis.
- Waste Disposal Criteria of 50 mg/kg for total PCBs (USEPA 40 CFR 761.50).

To-Be-Considered Guidance selected for the contaminated soil removal action at the FLFA include:

- RG not to exceed 18, 2,890, 400, 1, and 0.001 mg/kg for arsenic, copper, lead, Aroclor-1254, and dioxins/furans, respectively, in soil (residential RGs, except for the arsenic industrial RG).
- RFAAP Metals Background Concentrations.
- USEPA Region III Industrial and Residential Soil Risk-Based Concentrations (RBCs) (USEPA, 2007). [Note: RBCs will be updated as new versions of the RBC table are available.]

Sampling locations and procedures and sampling activities and procedures for the IM at the FLFA are presented in the FSP (*Section 3.0*). Parameter, container and preservation requirements, and holding times for analytical samples to be collected as part of the FLFA IM are presented in **Table 4-3**.

Table 4-2
Analyte List and Levels of Concern for the FLFA Interim Measures

Parameter	Quantitation Limits		Selected Remedial Goals		Background
	Aqueous (µg/L)	Soil (mg/kg)	Residential (mg/kg)	Industrial (mg/kg)	Soil (mg/kg)
Metals¹					
Arsenic	3	0.5	---*	18	15.8
Lead	2	0.3	400	800	26.8
Copper	20	2.0	2890	---*	53.5
Dioxins/Furans²					
2,3,7,8-TCDD	0.010	0.0000010	.001	.0125	NA
1,2,3,7,8-PeCDD	0.025	0.0000025	.001	.0125	NA
1,2,3,4,7,8-HxCDD	0.025	0.0000025	.001	.0125	NA
1,2,3,6,7,8-HxCDD	0.025	0.0000025	.001	.0125	NA
1,2,3,7,8,9-HxCDD	0.025	0.0000025	.001	.0125	NA
1,2,3,4,6,7,8-HpCDD	0.025	0.0000025	.001	.0125	NA
OCDD	0.050	0.0000050	.001	.0125	NA
2,3,7,8-TCDF	0.010	0.0000010	.001	.0125	NA
1,2,3,7,8-PeCDF	0.025	0.0000025	.001	.0125	NA
2,3,4,7,8-PeCDF	0.025	0.0000025	.001	.0125	NA
1,2,3,4,7,8-HxCDF	0.025	0.0000025	.001	.0125	NA
1,2,3,6,7,8-HxCDF	0.025	0.0000025	.001	.0125	NA
2,3,4,6,7,8-HxCDF	0.025	0.0000025	.001	.0125	NA
1,2,3,7,8,9-HxCDF	0.025	0.0000025	.001	.0125	NA
1,2,3,4,6,7,8-HpCDF	0.025	0.0000025	.001	.0125	NA
1,2,3,4,7,8,9-HpCDF	0.025	0.0000025	.001	.0125	NA
OCDF	0.050	0.0000050	.001	.0125	NA
Total TCDD	0.010	0.0000010	.001	.0125	NA
Total PeCDD	0.025	0.0000025	.001	.0125	NA
Total HxCDD	0.025	0.0000025	.001	.0125	NA
Total HpCDD	0.025	0.0000025	.001	.0125	NA
Total TCDF	0.010	0.0000010	.001	.0125	NA
Total PeCDF	0.025	0.0000025	.001	.0125	NA
Total HxCDF	0.025	0.0000025	.001	.0125	NA
Total HpCDF	0.025	0.0000025	.001	.0125	NA
PCBs					
Aroclor-1254	1.0	0.033	Low Occupancy- 25 High Occupancy- 1	50	NA

Table 4-2 (Continued)
Analyte List and Levels of Concern for the FLFA Interim Measures

Parameter	Quantitation Limits		UESPA Region III Soil Risk-Based Concentration October 2007		Background (mg/kg)
	Aqueous (µg/L)	Soil (mg/kg)	Residential (mg/kg)	Industrial (mg/kg)	
Metals					
Aluminum	200	20	78000	1000000	40,041
Antimony	5	0.5	31	410	NA
Barium	20	2.0	16000	200000	209
Beryllium	2	0.2	160	2000	1.02
Cadmium	2	0.1	39	510	0.69
Calcium	100	10	NA	NA	NA
Chromium	10	1.0	230	3100	65.3
Cobalt	50	5.0	NA	NA	72.3
Iron	50	5.0	55000	720000	50,962
Magnesium	100	10	NA	NA	NA
Manganese	10	1.0	1600	20000	2,543
Mercury	0.1	0.05	23	310	0.13
Nickel	40	4.0	1600	20000	62.8
Potassium	3,000	300	NA	NA	NA
Selenium	5	1.0	390	5100	NA
Silver	10	1.0	390	5100	NA
Sodium	200	20	NA	NA	NA
Thallium	2	0.3	5.5	72	2.11
Vanadium	50	5	108	144	108
Zinc	20	2.0	23000	310000	202
Miscellaneous					
pH	±0.1	±0.1	NA	NA	NA
PAHs					
Acenaphthylene	0.05	0.0017	2300	31000	NA
Acenaphthene	0.05	0.0017	470	6100	NA
Anthracene	0.05	0.0017	2300	31000	NA
Benz[a]anthracene	0.05	0.0017	0.22	3.9	NA
Benzo[b]fluoranthene	0.05	0.0017	0.22	3.9	NA
Benzo[a]pyrene	0.05	0.0017	.022	.39	NA
Benzo[g,h,i]perylene	0.05	0.0017	230	3100	NA
Benzo[k]fluoranthene	0.05	0.0017	2.2	39	NA
Chrysene	0.05	0.0017	22	390	NA
Dibenz[a,h]anthracene	0.05	0.0017	0	0	NA
Fluoranthene	0.05	0.0017	310	4100	NA
Fluorene	0.05	0.0017	310	4100	NA
Indeno[1,2,3-cd]pyrene	0.05	0.0017	0	3.9	NA
2-Methylnaphthalene	0.05	0.0017	31	410	NA
Naphthalene	0.05	0.0017	160	2000	NA
Phenanthrene	0.05	0.0017	230	3100	NA
Pyrene	0.05	0.0017	2300	31000	NA

Table 4-2 (Continued)
Analyte List and Levels of Concern for the FLFA Interim Measures

Parameter	Quantitation Limits		USEPA Region III Soil Risk-Based Concentration October 2007		Background
	Aqueous (µg/L)	Soil (mg/kg)	Residential (mg/kg)	Industrial (mg/kg)	Soil (mg/kg)
TCL Pesticides & PCBs					
Aldrin	0.050	0.00067	0.038	0.17	NA
Alpha-BHC	0.050	0.00067	0.1	0.45	NA
beta-BHC	0.050	0.00067	0.35	1.6	NA
delta-BHC	0.050	0.00067	NA	NA	NA
Gamma-BHC (Lindane)	0.050	0.00067	0.49	2.2	NA
alpha-Chlordane	0.050	0.00067	1.8	8.2	NA
gamma-Chlordane	0.050	0.00067	1.8	8.2	NA
Dieldrin	0.10	0.00067	0.04	0.18	NA
4,4'-DDD	0.10	0.00067	2.7	12	NA
4,4'-DDE	0.10	0.00067	1.9	8.4	NA
4,4'-DDT	0.10	0.00067	1.9	8.4	NA
Endosulfan I	0.050	0.00067	47	610	NA
Endosulfan II	0.10	0.00067	47	610	NA
Endosulfan sulfate	0.10	0.00067	NA	NA	NA
Endrin	0.10	0.00067	23	31	NA
Endrin aldehyde	0.10	0.00067	NA	NA	NA
Endrin ketone	0.10	0.00067	NA	NA	NA
Heptachlor	0.050	0.00067	0.14	0.64	NA
Heptachlor epoxide	0.050	0.00067	0.07	0.31	NA
Methoxychlor	0.50	0.00067	39	510	NA
Toxaphene	3.0	0.033	0.58	2.6	NA
Aroclor-1016	1.0	0.033	5.5	7.2	NA
Aroclor-1221	2.0	0.067	0.32	1.4	NA
Aroclor-1232	1.0	0.033	0.32	1.4	NA
Aroclor-1242	1.0	0.033	0.32	1.4	NA
Aroclor-1248	1.0	0.033	0.16	1.4	NA
Aroclor-1260	1.0	0.033	0.32	1.4	NA
Miscellaneous					
Ignitability	±1°F	NA	140°F		NA
Corrosivity as pH	±1 Units	NA	<2 or >12 Units		NA
Reactive Cyanide	5 mg/kg	NA	250 mg/kg		NA
Reactive Sulfide	20 mg/kg	NA	500 mg/kg		NA
Chemical Oxygen Demand	3000	NA	NA		NA

Table 4-2 (Continued)
Analyte List and Levels of Concern for the FLFA Interim Measures

Waste Characterization	Quantitation Limit		RCRA Limits (µg/L)	Background (mg/kg)
	Aqueous (µg/L)	Soil (mg/kg)		
TCLP Metals				
Arsenic	100	NA	5000	NA
Barium	2000	NA	100000	NA
Cadmium	50	NA	1000	NA
Chromium	100	NA	5000	NA
Lead	30	NA	5000	NA
Mercury	2.0	NA	200	NA
Selenium	50	NA	1000	NA
Silver	100	NA	5000	NA

Notes: (1) Values are the residential and industrial remedial goals, rather than the USEPA Region III risk-based concentrations (USEPA, October 2007).

(2) Values are the residential and industrial remedial goals based off the USEPA published recommended residential and industrial cleanup levels for dioxins/furans (USEPA, 1998) in soil.

---* Arsenic is a COI only under the industrial scenario. Copper is a COI only under the residential scenario.

µg/L = micrograms per liter
mg/kg = milligrams per kilogram
COI = Contaminant of Interest
NA = Not Applicable or Not Available
PAH = Polynuclear Aromatic Hydrocarbon
PCB = Polychlorinated Biphenyl
RCRA = Resource Conservation and Recovery Act
TCL = Target Compound List
TCLP = Toxicity Characteristic Leaching Procedure
USEPA = U.S. Environmental Protection Agency

Table 4-3. Parameter, Container, Preservation Requirements, and Holding Times for the FLFA Interim Measures

Parameter	Sample Container*		Preservation Requirement*	Holding Time
	Solid	Aqueous		
TCL Pesticides/PCBs	1, 8 oz, wide mouth glass with Teflon cap	2, 1-L amber glass with Teflon lined cap	Cool: 4 ± 2°C	Aqueous: Extraction: 7 days Analysis: 40 days Solid: Extraction: 14 days Analysis: 40 days
Polynuclear Aromatic Hydrocarbons	1, 8 oz, wide mouth glass with Teflon cap	2, 1-L amber glass with Teflon lined cap	Cool: 4 ± 2°C	Aqueous: Extraction: 7 days Analysis: 40 days Solid: Extraction: 14 days Analysis: 40 days
Dioxins/Furans	1, 8 oz, wide mouth glass with Teflon cap	2, 1-L amber glass with Teflon lined cap	Cool: 4 ± 2°C	Aqueous: Extraction: 30 days Analysis: 40 days Solid: Extraction: 30 days Analysis: 40 days
TAL Metals	1, 8 oz, wide mouth glass with Teflon cap	1, 1-L HDPE	Cool: 4 ± 2°C solid; Cool: 4 ± 2°C; (HNO ₃ to pH<2 for aqueous)	ICP Metals: 180 days Mercury: 28 days
pH	1, 4 oz, wide mouth glass with Teflon cap	1, 250 mL glass or HDPE	Cool: 4 ± 2°C	ASAP
TCLP Metals	1, 8 oz, wide mouth glass with Teflon cap	1, 1-L glass or HDPE	Cool: 4 ± 2°C	TCLP Extraction: 180 days ICP Mercury: 28 days Sample Analysis: 180 days ICP Mercury: 28 days
Ignitability	1, 8 oz, wide mouth glass with Teflon cap	1, 1-L glass or HDPE	Cool: 4 ± 2°C	28 days
Reactive Sulfide	1, 8 oz, wide mouth glass with Teflon cap	1, 1-L glass or HDPE	Cool: 4 ± 2°C	7 days
Reactive Cyanide	1, 8 oz, wide mouth glass with Teflon cap	1, 1-L glass or HDPE	Cool: 4 ± 2°C	14 days
Corrosivity as pH & pH	1, 8 oz, wide mouth glass with Teflon cap	1, 250 mL glass or HDPE	Cool: 4 ± 2°C	ASAP
Chemical Oxygen Demand	NA	1, 250 mL glass	Cool: 4 ± 2°C, HCl or H ₂ SO ₄ to pH<2 for aqueous	28 days

*Parameters with same preservation requirements may be combined at laboratory's discretion.

Legend

ASAP = As Soon As Possible
 HDPE = High Density Polyethylene
 ICP = Inductively Coupled Plasma
 L = Liter
 mL = milliliter
 NA = Not Applicable
 PCB = Polychlorinated Biphenyl
 TAL = Target Analyte List
 TCL = Target Compound List
 TCLP = Toxicity Characteristic Leaching Procedure

4.4 Number and Type

The anticipated number and type of samples to be collected during the soil removal action at the FLFA are presented on **Table 4-4**. **Table 4-4** also presents guidelines for the collection of QC samples that will be taken in conjunction with environmental sampling during the soil removal action at the FLFA.

Table 4-4
Estimated Number and Type of Samples for the FLFA Interim Measures

Sample Type	Total Samples
Environmental	
Soil Delineation/Confirmation*	55
Total Environmental	55
QC (For Soil Confirmation only)	
Rinse Blank (5% frequency)	3
Matrix Spike/Matrix Spike Duplicate (5% frequency)	3
Field Duplicate (10% frequency)	6
Total QC	12
Waste and Borrow Characterization	
Decontamination Rinse Water	1
Soil	1
Topsoil	1
Borrow Material	1
Total Waste and Borrow	4
TOTAL SAMPLES	71

* Total samples assuming areas sampled at the FLFA are excavated as described in *Section 2.0*. Delineation/Confirmation sample count is for laboratory confirmation samples for TAL metals and TCL PCBs.

4.5 Sample Identification

The sample identification system will be similar with past nomenclature at RFAAP. Samples will be coded in the following order to ensure a unique identification. The sample identification number will consist of an alphanumeric designation related to the sampling location, media type, sequential order sampling location, sample depth, and duplicate. Each sample will be assigned a unique sequential number at the time of sampling on the sample label, which will be permanently affixed to the sample container. **Table 3-1** in the FSP (*Section 3.0*) contains sample identification numbers that will be used for the IM at the FLFA.

4.5.1 Environmental Samples

The field sample identification number consists of an alphanumeric designation according to the following convention:

- **Site Location Code:** The first two or three characters will be the site location number or code. The identification will include the following:

LF	=	Former Lead Furnace Area
TM	=	Blind Field Duplicate

- **Sample/Media Type:** The second two characters will be the sample/media type. Sample types will be designated by the following codes:

SC	= Soil Confirmation Sample
DW	= Waste and Borrow Characterization Sample

- **Sampling Location Number:** The next two characters will be the number of the sampling location (e.g., 01, 02, 03,...).
- **Sample Depth:** At sites where there are several samples to be collected at different depths, the sequential collection order will be followed by a letter in alphabetic order indicating shallow to deep depths (e.g., A, B, C,...), where A would be the shallow sample, as follows:

A = Sample Collected from 0-0.5 ft bgs

B = Sample Collected from 2.5-3.0 ft bgs

C = Sample Collected from 5.0-5.5 ft bgs

- **Duplicate:** Field duplicate samples will be identified with a “TM” designation as noted in the “Site Location Code.” A record of the samples that correspond to the duplicates will be kept in the field logbook.

4.5.2 Field QC Blank Samples

All field QC blanks will use the following designation system:

- Date: month, day, year as MMDDYY
- Type: R = Rinse Blank
- Sequential Collection Order (if more than one collected per day): This consists of one digit such as 1, 2, 3, and so on.

Rinse blanks will be designated with the date sampled, followed by “R,” ending with the sequenced number of the rinse blanks (e.g., 062908R2 is the second rinse blank taken on June 29, 2008).

4.5.3 Documentation Requirements

Information pertinent to the sampling effort will be recorded in a field logbook, and a COC form will trace the sample. Field logbook SOPs 10.1 and 10.2 may be found in **Appendix B**. All entries will be made in indelible ink on consecutively numbered pages, and corrections will consist of lineout deletions that are initialed and dated. At a minimum, required field logbook entries include:

- Time and date of sample collection.
- Sampler identification.
- Sample identification number.
- Sample type.

- Analytical request.
- Sampling methodology (grab and composite sample).
- Preservation used, as applicable.
- Associated QA/QC samples.
- Physical field measurements.
- Signature and date of personnel responsible for observations.

Each sample will be assigned a unique sequential number at the time of sampling, which will be permanently affixed to the sample container with polyethylene tape to prevent the loss of the label during shipment. Further discussion as to sample labeling is provided in SOP 50.1 in **Appendix B**. The sample label will be filled out using indelible ink and will include the following information:

- Project name and number.
- Sample location/site ID.
- Sampling date and time.
- Analyses to be performed.
- Preservative, as applicable.
- Sampler name.

4.6 Packaging and COC Requirements

Environmental samples required for shipment must be packaged appropriately in leak-proof coolers to the laboratory. Appropriate custody procedures and documentation must be performed to ensure sample integrity. The following sections discuss sample packaging, shipment, and custody requirements.

4.6.1 Shipping Coolers

Leak proof sample coolers will be shipped to arrive at the laboratory the morning after sampling (priority overnight). The laboratory will be notified of the sample shipment and the estimated date of arrival of the samples being delivered. Shipping coolers are to be clean, leak proof, contamination-free, and in good condition. These containers will be used to transport environmental samples to the laboratory. Suitable sample cooler(s) to handle sample containers packed with bagged ice will be required for sample shipment.

4.6.2 Temperature Blanks

Temperature blanks are to be provided to Shaw and will be included in each environmental sample shipping container requiring wet ice. Temperature blanks are required for each cooler where samples must meet the USEPA storage requirements of 4 degrees Celsius ($^{\circ}\text{C}$) $\pm 2^{\circ}\text{C}$ during shipment. See **Table 4-3** for sample preservation requirements. These blanks will be used by the laboratory to measure the shipping container internal temperatures at receipt. These samples will not be analyzed for any scoped analysis.

4.6.3 Sample Packaging and Shipment

Samples will be transferred to the contract laboratory for analysis via waterproof plastic coolers. Before samples can be put in the cooler, any drains will be sealed with tape to prevent leaking. Each cooler will be packed in the following manner:

1. Ensure sample lids are tight.
2. Wrap environmental samples and associated QC samples in bubble wrap.
3. Fill cooler with enough packing material to prevent breakage of glass bottles.
4. Place sufficient ice in cooler to maintain the internal temperature at $4\pm 2^{\circ}\text{C}$ during transport. The ice will be double-bagged in sealed bags to prevent contact of the melt water with the samples.
5. Place a temperature blank (if applicable) in cooler.
6. Place associated COCs in a waterproof plastic bag, and tape it to the inside lid of the cooler.
7. Seal coolers at a minimum of two locations with signed custody seals or evidence tape before being transferred off site. Attach completed shipping label and Saturday Delivery label (if applicable) to top of the cooler. Cover seals with wide, clear packing tape, and continue around the cooler to seal the lid. If the cooler has a drain spout, it may also be sealed with clear packing tape.

4.6.4 Chain-of-Custody

Sampling will be evidenced through the completion of a COC form, which accompanies the sample containers in the field, during transit to the laboratory, and upon receipt by the laboratory. The COC will be annotated to indicate time and date that samples are relinquished. In addition, shipping containers will be affixed with custody seals. Further discussion of COC may be found in SOP 10.4 of **Appendix B**. The COC will be filled out using indelible ink and will include the following information:

- Project name and number.
- The signatures of the sampling personnel.
- The site code and sample number.
- Sampling dates, locations, and times (military format).
- List of the chemical analysis, volume, and preservatives used.
- The total number of containers per location.
- The custody seal number.
- Sample relinquisher, date and time.
- Any special remarks (e.g., MS/MSD this sample).

4.7 Analytical Procedures and Data Validation

4.7.1 Method Selection for Chemical Analyses

Sample collection will be performed in accordance with established Shaw SOPs designed to ensure the collection of representative samples. Shaw SOPs may be found in **Appendix B**. An USACE-approved laboratory (i.e., National Environmental Laboratory Accreditation Conference Accredited) will perform the analytical sample analysis. All laboratory analytical methods will be performed in accordance with USEPA protocols and methods. Shaw will have the laboratory data validated according to the QAPP requirements, DoD QSM requirements, the analytical method, and laboratory SOPs. Data validation qualifiers will be consistent with the *USEPA Region III Modifications to the National Functional Guidelines for Organic Data Review* (USEPA, 1994b), *Modifications to the Laboratory Data Validation Functional Guidelines for Evaluating Inorganic Analyses* (USEPA, 1993), and *USEPA Region III Dioxin/Furan Data Validation Guidance* (USEPA, 1999). The analysis methods, analytical compound lists, and quantitation limits (QLs) are provided in **Table 4-2**.

Analytical QLs were compared to screening levels to ensure that they do not exceed the screening levels listed in **Table 4-2**. During the planning stage, the QLs are used for comparison rather than method reporting limits (MRLs) or method detection limits (MDLs) because MRLs are sample-specific and take into account characteristics such as dilutions, sample volumes, and percent moistures, which are unknown prior to sampling and analysis. The laboratory will be required to perform and report MDLs for each sample and analysis. These limits are specific to the laboratory, instrumentation, and methodology and are updated at least annually. The MDLs represent the lowest level the laboratory can detect a constituent at a 99% confidence for a specific compound. If a compound is detected >MDL and <MRL, it will be treated as estimated and flagged with a “J.”

Economical, technical, comparability, and sensitivity factors were considered during the method selection process for this IM. The MRLs and MDLs will be compared to screening levels during the data analysis stage in the IM.

4.7.2 Laboratory Procedures for Chemical Analyses

Analytical testing will be performed by the contracted USACE-approved laboratory. The methods listed for the FLFA IM are in accordance with *USEPA Office of Solid Waste and Emergency Response Test Methods for Evaluating Solid Waste Physical/Chemical Methods (SW-846), Update IIIB* (USEPA, 2004) and *USEPA Methods for Chemical Analysis of Water and Wastes* (USEPA, 1983). The LQAP for the subcontracted analytical laboratory for the FLFA IM is presented as **Appendix C**. Analytical compound lists and minimum QLs to be used are given in **Table 4-2**. The QC requirements may be found in **Tables 4-5 through 4-10**. The delineation and confirmation analysis is being performed for the arsenic, copper, lead, Aroclor-1254, and dioxin/furan contamination at the FLFA. The waste characterization analysis includes the IDM for disposal and the characterization of the borrow material and top soil.

Table 4-5
Quality Control Method Criteria for Polynuclear Aromatic Hydrocarbons by SW-846 8270C SIM

Procedure	Frequency	Acceptance Criteria			Corrective Action
Initial calibration curve (5-pt curve)	Set-up, major maintenance	RRF > 0.05 for every target compound; RSD ≤30% for CCC compounds. RSD ≤15% for the other target compounds. If linear regression is used $r \leq 0.995$; Second Source: ±25%			Must meet criteria prior to sample analysis. Data reviewer should review and judge the target compounds against the acceptance criteria.
Continuing calibration standard	Daily, before analysis & every 12 hours	RRF > 0.05 for every target compound. The percent difference must be ≤20% for response factors from initial calibration.			If criteria are not met, reanalyze the daily standard. If daily standard fails a 2 nd time, cal must be repeated. Reviewer should review and judge the compounds against the acceptance criteria.
Internal standards	Every sample	Retention time ±30 seconds of last CC Area changes by a factor of two (-50% to +100%)			Inspect for malfunction. Demonstrate that system is functioning properly. Reanalyze samples with standards outside criteria.
Tuning DFTPP	12 hours	Must meet tuning criteria.			Re-tune, re-calibrate.
Method blanks	Per extraction batch	<½ MRL; <MRL for common laboratory contaminants.			Document source of contamination.
LCS	Every batch	<u>Standards</u> Every target compound (see Table 4-2 for list)	<u>Aqueous</u> Every target compound (see Table 4-2 for list)	<u>Solids</u> Every target compound (see Table 4-2 for list)	Qualify associated data biased high or biased low as appropriate.
Surrogate spikes	Every sample	<u>Standards</u> nitrobenzene-d5 2-fluorobiphenyl p-terphenyl-d14 phenol-d5 2-fluoroprophenol-d6 2,4,6-tribromophenol 2-chlorophenol 1,2-dichlorobenzene	<u>Aqueous</u> (%Rec.) 45–135% 45–135% 45–135% 35–140% 35–140% 35–140% 35–140% 45–135%	<u>Solid</u> (%Rec.) 45–135% 45–135% 45–135% 35–140% 35–140% 35–140% 35–140% 45–135%	If two base/neutral or acid surrogates are out of specification, or if one base/neutral or acid extractable surrogate has a recovery of less than 10%, then there should be a re-analysis to confirm that the non-compliance is due to sample matrix effects rather than laboratory deficiencies.
Matrix spike and duplicate	1 per 20 samples per matrix	<u>Standards</u> Every target compound (see Table 4-2 for list)	<u>Aqueous</u> Every target compound (see Table 4-2 for list)	<u>Solids</u> Every target compound (see Table 4-2 for list)	If MS/MSD results do not meet criteria, the reviewer should review the data in conjunction with other QC results to identify whether the problem is specific to the QC samples or systematic.

Ref: USEPA Test Methods for Evaluating Solid Waste Physical/Chemical Methods, Update IIIB (USEPA, 2004) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

DFTPP = Decafluorotriphenylphosphine
LCS = Laboratory Control Sample
MS/MSD = Matrix Spike/Matrix Spike Duplicate
QC = Quality Control
RRF = Relative Retention Times
RSD = Relative Standard Deviation

Table 4-6
Quality Control Method Criteria for Metals by SW-846 6010B/7470A/7471A

Procedure	Frequency of QC Procedure	Acceptance Criteria	Corrective Action
Initial calibration curve (5-pt curve Hg) (1-pt curve low level ICP)	Daily or major maintenance, instrument modification, replacement of the torch, replacement of the mirror	$r > 0.995$ for each element r: linear correlation coefficient Low level check std. $\pm 20\%$ recovery Second Source = ICV = 90-110% recovery If MSA performed, $r > 0.995$	If $r < 0.995$ for an element, the standards for that element must be prepared again and/or the lower/upper range standard must be used.
Continuing calibration verification (CCV)	Every 10 samples or 2 per 8 hr and end of run.	Recovery $\pm 10\%$ of true value for ICP Recovery $\pm 20\%$ of true value for Hg	Reanalyze CCV. If the CCV fails second time, the analysis must be terminated, the problem corrected, the instrument re-calibrated, and the calibration re-verified prior to continuing sample analyses.
Highest mixed standard	Before sample analysis	Recovery $\pm 5\%$ of true value for ICP Not applicable for Hg	If criteria are not met, reanalyze the daily standards. If the daily standard fails a second time, initial calibration must be repeated.
Interference check standard (ICS)	Beginning and end of each sample analytical run or 2 per 8 hr.	ICS-A: $< 2 \times \text{MDL}$ ICS-AB: Recovery $\pm 20\%$ of true value for ICP Not applicable for Hg	Terminate the analysis, correct the problem, re-calibrate, re-verify the calibration, and reanalyze the samples.
Initial and continuing calibration blank (ICB/CCB)	Every 10 samples, end of analytical run	$< 2 \times \text{MDL}$	If the average is not within criteria, terminate the analysis, correct the problem, re-calibrate, and reanalyze each sample analyzed since the last acceptable CCB.
Serial dilution (ICP)	1 per 20 samples per matrix for samples $> 10 \times$ Instrument Detection Limit	Difference between diluted and undiluted sample $< 10\%$ for ICP Not applicable for Hg	Chemical or physical interference should be suspected. Investigate to identify cause.
Preparation/method blank	1 per batch per matrix	$< \frac{1}{2} \text{ MRL}$	Documented source of contamination.
Laboratory control sample	1 per 20 samples	80-120% (See Table 4-2 for list)	Qualify associated data biased high or biased low as appropriate.
Matrix spike (MS) and duplicate and sample duplicate	1 per 20 samples per matrix	$80\% \leq \% \text{Rec.} \leq 120\%$; $\% \text{RPD} < 20\%$; If spike(s) outside of limits, analyze PDS. PDS limits are 75–125% for 6010B $80\% \leq \% \text{Rec.} \leq 120\%$; $\% \text{RPD} < 20\%$ for 7000 methods. PDS limits are 85–115% for 7000 methods. (See Table 4-2 for List)	If MS recovery does not meet criteria (except Ag), a post digestion spike is required for each method except Graphite Furnace Atomic Adsorption. Qualify results in accordance with USEPA criteria.

Ref: USEPA Test Methods for Evaluating Solid Waste Physical/Chemical Methods, Update IIIB (USEPA, 2004) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

CCB = Continuing Calibration Blank
CCV = Continuing Calibration Verification
Hg = Mercury
ICB = Initial Calibration Blank
ICP = Inductively Coupled Plasma
ICS = Interference Check Standard

ICV = Initial Calibration Verification
MDL = Method Detection Limit
MRL = Method Reporting Limit
MS = Matrix Spike
RPD = Relative Percent Difference
USEPA = U.S. Environmental Protection Agency

Table 4-7
Quality Control Method Criteria for Dioxins/Furans by SW-846 8290

Procedure	Frequency	Acceptance Criteria			Corrective Action
Initial calibration curve (5-pt curve)	Set-up, major maintenance	%RSD $\pm 20\%$ for standard compounds, %RSD $\pm 30\%$ for reference compounds. Isotopic ratio must be within the established control limits. The signal to noise ratio must be ≥ 2.5 for each selected ion current profile. The signal to noise ratio $\geq 10\%$ for all target ions. Ion abundance ratios must be within the specified control limits in Table 8 (SW846 Method 8290).			Must meet criteria prior to sample analysis. Data reviewer should review and judge all of the target compounds against the acceptance criteria.
Continuing calibration standard	12 hours	The signal signal-to-noise ratio (S/N) must be at least 10:1 for each selected ion current profile (SICP) and for each GC signal representing the elution of a target analyte or labeled standard for each analyte. The relative response factor of each analyte for the unlabeled standard must be within $\pm 20\%$ of the average RF obtained from the initial calibration, and the RRF of each labeled standard must be within $\pm 30\%$ of the average RRF established during initial calibration. This is expressed in term of percent difference %D. Ion abundance ratios must be within the specified control limits in Table 8 (SW846 Method 8290).			If criteria are not met, reanalyze the daily standard. If the daily standard fails a second time, calibration must be repeated. Data reviewer should review and judge all of the target compounds against the acceptance criteria.
Internal standards	Every sample	Retention time ± 30 seconds of last CC Area changes by a factor of two (-50% to $+100\%$)			Inspect for malfunction. Demonstrate that system is functioning properly. Reanalyze samples with standards outside criteria.
Tuning PFK	12 hours	Must meet tuning criteria with resolving power of ≥ 10000 .			Re-tune, re-calibrate.
Method blanks	Per extraction batch	$< \frac{1}{2}$ MRL; $<$ MRL for common laboratory contaminants (OCDD, OCDF).			Document source of contamination.
LCS	Every batch	Recoveries of the isotopically-labeled extraction standards to fall within 40-135% control limits for the tetra-through octachlorinated congeners; Recoveries (accuracy) of the unlabeled compounds should be within $+35\%$ when spiked at the method quantitation limit and within $+30\%$ when spiked above 20 times the method quantitation limit; When duplicate OPR are required, the relative percent difference (RPD) of the unlabeled analytes concentrations should be within 30% when spiked at the method quantitation limit and within $+25\%$ when spiked above 20 times the method quantitation limit. See Table 4-2 for list of congeners.			Qualify associated data biased high or biased low as appropriate.
Internal standards (IS) recovery standard solutions	Every sample	Recoveries of the isotopically-labeled recovery standards: 40-135% or as lab specified QC limits.			Investigate to determine cause and document actions taken; data are acceptable.
Cleanup standards	Every sample	40-135% or as lab specified QC limits.			Investigate to determine cause and document actions taken; data are acceptable.
Matrix spike (MS) and duplicate	1 per 20 samples per matrix	Standards 40-135%; RPD $\leq 20\%$ Every target compound (see Table 4-2 for list)	Aqueous 40-135%; RPD $\leq 20\%$ Every target compound (see Table 4-2 for list)	Solids 40-135%; RPD $\leq 20\%$ Every target compound (see Table 4-2 for list)	If MS/MSD results do not meet criteria, the reviewer should review the data in conjunction with other QC results to determine if the problem is specific to the QC samples or systematic.

Ref: USEPA Test Methods for Evaluating Solid Waste Physical/Chemical Methods, Update IIIB (USEPA, 2004) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

GC = Gas Chromatograph

IS = Internal Standards

LCS = Laboratory Control Sample

MRL = Method Reporting Limit

MS/MSD = Matrix Spike/Matrix Spike Duplicate

QC = Quality Control

RPD = Relative Percent Difference

RRF = Relative Retention Time

RSD = Relative Standard Deviation

S/N = Signal-to-noise ratio

SICP = Selected Ion Current Profile

Table 4-8
Quality Control Method Criteria for Pesticides and PCBs by SW-846 8081A/8082

Procedure	Frequency of QC Procedure	Acceptance Criteria			Corrective Action
Initial calibration curve Single/multi-component (5pt)	Set-up, major maintenance	%RSD < 20% of the response factor from the initial curve. Lab may use first or higher order regression fit ($r \geq 0.995$) if %RSD > 20%. Second Source = $\pm 20\%$ ICV %Rec. = 80-120%			Must meet criteria prior to sample analysis.
Continuing calibration standard	12 hours or every 20 samples	%D recovery $\pm 20\%$ of the response factor from the initial curve for every single peak compound.			If criteria are not met, reanalyze the daily standard. If the daily standard fails a second time, initial calibration must be repeated.
Independent reference standard (LCS)	Per batch	<u>Standards</u> Every target compound (see Table 4-2)	<u>Aqueous</u> Every target compound (see Table 4-2 for list)	<u>Solids</u> Every target compound (see Table 4-2 for list)	Initiate investigation and document actions taken.
Endrin/4,4-DDT Breakdown	Per batch	endrin/4,4-DDT degradation $\leq 15\%$. combined endrin/4,4-DDT degradation $\leq 30\%$.			If criterion is not met, system must be deactivated and the affected sample reanalyzed if endrin or 4,4-DDT or their degradation products are detected in the samples.
Instrument blank	12 hours, after analytical run and highly contaminated samples.	< $\frac{1}{2}$ MRL			Demonstrated "clean." Affected sample will be reanalyzed.
Method blanks	Per extraction batch	< $\frac{1}{2}$ MRL			Document source of contamination.
Surrogate spikes	Every sample	<u>Surrogate</u> Decachlorobiphenyl 2,4,5,6-Tetrachloro m-xylene	<u>Aqueous</u> <u>%Rec.</u> Pests: 30-135 PCBs: 40-135 Pests: 25-140	<u>Solid</u> <u>%Rec.</u> Pests: 55-130 PCBs: 60-125 Pests: 70-125	Investigate to assess cause, correct the problem, and document actions taken; re-extract and re-analyze sample. If still out, qualify.
Matrix spike (MS) and duplicate	1 per 20 samples per matrix	<u>Standards</u> Every target compound (see Table 4-2 for list)	<u>Aqueous</u> Every target compound (see Table 4-2 for list)	<u>Solids</u> Every target compound (see Table 4-2 for list)	Data reviewer may use the MS and MSD results in conjunction with other QC sample results to assess the need for some qualification of the data. Specific method cleanups may be used to eliminate or minimize sample matrix effects.
Target analyte confirmation	Every detect	RPD $\leq 40\%$			Qualify data as appropriate.

Ref: USEPA Test Methods for Evaluating Solid Waste Physical/Chemical Methods, Update IIIB (USEPA, 2004) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

LCS = Laboratory Control Sample
MRL = Method Reporting limit
MS/MSD = Matrix Spike/Matrix Spike Duplicate
QC = Quality Control
RPD = Relative Percent Difference
RSD = Relative Standard Deviation

Table 4-9
Quality Control Method Criteria for Chemical Oxygen Demand by USEPA Methods
for Chemical Analysis of Water and Wastes 410.4

Procedure	Frequency of QC Procedure	Acceptance Criteria	Corrective Action
Initial calibration curve 5-pt curve	Major maintenance, instrument modification, per manufacturer's specifications	$r \geq 0.995$ r: linear correlation coefficient Predicted response within $\pm 10\%$	If outside criteria, the standards must be prepared again.
Initial calibration standard (calibration verification)	1 per batch	Recovery $\pm 10\%$ of true value.	If criteria are not met, reanalyze the daily standards. If the daily standard fails a second time, initial calibration must be repeated.
Continuing calibration verification (CCV)	Every 10 samples, end of analytical run	Recovery $\pm 10\%$ of true value.	Reanalyze CCV. If the CCV fails second time, the analysis must be terminated, the problem corrected, the instrument re-calibrated, and the calibration re-verified prior to continuing sample analyses.
Continuing calibration blank (CCB)	Every 10 samples, end of analytical run	$< \frac{1}{2}$ MRL	If not within criteria, terminate the analysis, correct the problem, re-calibrate, and reanalyze each sample analyzed since the last acceptable CCB.
Preparation reagent blank	1 per 20 samples or batch per matrix	$< \frac{1}{2}$ MRL	Documented source of contamination.
Laboratory control sample	1 per 20 samples per matrix	$75\% \leq \% \text{Rec.} \leq 125\%$ or ± 3 standard deviations of the mean from historical data points.	Qualify associated data biased high or biased low as appropriate.
Matrix spike (MS) and duplicate	1 per 10 samples per batch, per matrix	$75\% \leq \% \text{Rec.} \leq 125\%$ or ± 3 standard deviations of the mean from historical data points.	If MS recovery does not meet criteria, qualify results in accordance with Regional criteria.

Ref: USEPA Methods for the Chemical Analysis of Water and Wastes (USEPA, 1983) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

CCB = Continuing Calibration Blank
CCV = Continuing Calibration Verification
MRL = Method Reporting Limit
MS = Matrix Spike

Table 4-10
Quality Control Method Criteria for TCLP Metals by SW-846 6010B/7470A/7471A/GFAA (7000)

Procedure	Frequency of QC Procedure	Acceptance Criteria	Corrective Action
Initial calibration curve (3-pt curve Hg) (1-pt curve low level ICP)	Daily or major maintenance, instrument modification, replacement of the torch, replacement of the mirror	$r > 0.995$ for each element r: linear correlation coefficient Low level check std. $\pm 20\%$ recovery ICV 90-110% recovery If MSA performed, $r > 0.995$	If $r < 0.995$ for an element, the standards for that element must be prepared again and/or the lower/upper range standard must be used.
Continuing calibration verification (CCV)	Every 10 samples or 2 per 8 hr and end of run.	Recovery $\pm 10\%$ of true value for ICP Recovery $\pm 20\%$ of true value for Hg	Reanalyze CCV. If the CCV fails second time, the analysis must be terminated, the problem corrected, the instrument re-calibrated, and the calibration re-verified prior to continuing sample analyses.
Highest mixed standard	Before sample analysis	Recovery $\pm 5\%$ of true value for ICP Not applicable for Hg	If criteria are not met, reanalyze the daily standards. If the daily standard fails a second time, initial calibration must be repeated.
Interference check standard (ICS)	Beginning and end of each sample analytical run or 2 per 8 hr.	Recovery $\pm 20\%$ of true value for ICP Not applicable for Hg	Terminate the analysis, correct the problem, re-calibrate, re-verify the calibration, and reanalyze the samples.
Initial and continuing calibration blank (ICB/CCB)	Every 10 samples, end of analytical run	Concentration $< 3 \times$ s of the background mean (ICP) $< \text{MDL}$; No target analytes below 5% of the decision limit, 5% of the sample concentrations, or the MDL, whichever is higher.	If the average is not within criteria, terminate the analysis, correct the problem, re-calibrate, and reanalyze each sample analyzed since the last acceptable CCB.
Serial dilution (ICP)	1 per 20 samples per matrix for samples $> 10 \times \text{IDL}$	Difference between diluted and undiluted sample $< 10\%$ for ICP Not applicable for Hg	Chemical or physical interference should be suspected. Investigate to identify cause.
Preparation/method blank	1 per batch per matrix	$< \text{MDL}$; No target analytes below 5% of the decision limit, 5% of the sample concentrations, whichever is higher.	Documented source of contamination.
Laboratory control sample	1 per 20 samples	80-120% (for sporadic marginal failure: 60-140% - 2 allowed)	Qualify associated data biased high or biased low as appropriate.
Matrix spike (MS) and duplicate and sample duplicate	1 per 20 samples per matrix	$75\% \leq \% \text{Rec.} \leq 125\%$; $\% \text{RPD} < 25\%$; If spike(s) outside of limits, analyze PDS. PDS limits are 75–125% for 6010B $80\% \leq \% \text{Rec.} \leq 120\%$; $\% \text{RPD} < 20\%$ for 7000 methods. PDS limits are 85–115% for 7000 methods.	If MS recovery does not meet criteria (except Ag), a post digestion spike is required for each method except Graphite Furnace Atomic Adsorption. Qualify results in accordance with Regional criteria.

Ref: USEPA Test Methods for Evaluating Solid Waste Physical/Chemical Methods, Update IIIB (USEPA, 2004) and DoD Quality Systems Manual for Environmental Laboratories, Final Version 3 (DoD, 2006).

CCB = Continuing Calibration Blank
CCV = Continuing Calibration Verification
Hg = Mercury
ICB = Initial Calibration Blank
ICP = Inductively Coupled Plasma
ICS = Interference Check Standard

ICV = Initial Calibration Verification
MDL = Method Detection Limit
MS = Matrix Spike
RPD = Relative Percent Difference
USEPA = U.S. Environmental Protection Agency

4.7.2.1 Laboratory Calibration

Prior to sample analysis, chemical calibration of each target analyte/compound must be performed to ensure analytical instrumentation is functioning within the established sensitivity range. Laboratory calibration steps include the performing of solution validation, initial calibration, daily calibration, and continuing calibration procedures. Protocols defining the QC procedures, rounding rules, corrective actions, and QC measurements for instrument calibration should be done in accordance with criteria specified in the analytical method, laboratory QA plan, and the prime contractor's SOPs. The units and method QLs for the analytical methods to be used are found in **Table 4-2**. The QA/QC method calibration requirements may be found in **Tables 4-5 through 4-10**. Further details as to laboratory calibrations and equipment use may be found in the laboratory's LQAP located in **Appendix C**.

4.7.2.2 Chemical Analyses for Delineation and Confirmation Samples

Arsenic, Copper, and Lead. Arsenic, copper, and lead will be analyzed using inductively coupled plasma (ICP) techniques using USEPA SW-846 Methods 3010A/6010B for aqueous samples (e.g., rinse blanks) and 3050B/6010B for solid samples. The ICP method involves the simultaneous or sequential multi-element assessment of trace elements in solution. The basis of the method is the measurement of atomic emission by optical spectrometry. Samples are nebulized and the aerosol that was produced was transported to the plasma torch where excitation occurs. Characteristic atomic-line emission spectra are produced by a radio-frequency ICP. A background correction technique is utilized to compensate for variable background contribution for the assessment of trace elements.

Dioxins/Furans. Samples will be analyzed for dioxins/furans using USEPA SW-846 Method 8290 using high-resolution gas chromatography (HRGC) and high-resolution mass spectrometry (HRMS) techniques. This method is specific for the analysis of 2,3,7,8-tetrachlorinated dibenzofuran, substituted penta-, hexa-, hepta- and octachlorinated dibenzo-p-dioxins and dibenzofurans in water and soil media. Samples are extracted in organic solvent methylene chloride or toluene. The extracts are injected into a high-resolution gas chromatograph programmed to separate the compounds, which are then detected with a high-resolution mass spectrometer. The HRGC/HRMS instrument is calibrated for a series of target analytes using chemical standards of known concentration and purity. Quantification of these target analytes is performed against specific internal standards as identified in the respective method. Identification of these target analytes is based on a comparison of the analyte to the chemical standards used during calibration based on the analyte's retention time and mass spectra.

Target Compound List (TCL) Pesticides/PCBs. Samples will be analyzed for TCL pesticides and PCBs using USEPA SW-846 Methods 8081A and 8082, respectively. Aqueous and solid samples will be prepared for analysis using extraction techniques. Solid samples will be extracted using soxhlet method USEPA SW-846 Method 3540C for samples. Aqueous samples will be extracted using a continuous liquid-liquid extraction technique by USEPA SW-846 Method 3520C. The extract will be injected into a gas chromatograph programmed to separate the compounds, which are then detected with an electron capture detector. Sulfur cleanups will be employed to aid in the quantification based upon the matrix interferences. Sample concentrations are confirmed on dissimilar columns. Identification of these target analytes is based on a comparison of the analyte to the chemical standards used during calibration based on the analyte's retention time using primary and secondary columns.

4.7.2.3 Chemical Analyses for Waste Characterization Samples

TCLP Metals. Samples for disposal analysis for TCLP metals will undergo a TCLP extraction by USEPA SW-846 Method 1311. Samples are separated by phase, particle size reduced (for solids), and extracted for 18 hours in an extraction fluid. The final liquid extract is separated from the solid material and combined with the initial liquid phase (if applicable). The sample TCLP extract is then treated as an aqueous sample for analysis of metals following the analytical procedures as noted below.

TAL Metals (excluding mercury). TAL metals (excluding mercury) will be analyzed using ICP techniques using USEPA SW-846 Methods 3010A/6010B for aqueous samples (e.g., rinse blanks) and 3050B/6010B for solid samples. The ICP method involves the simultaneous or sequential multi-element assessment of trace elements in solution. The basis of the method is the measurement of atomic emission by optical spectrometry. Samples are nebulized and the aerosol that is produced is transported to the plasma torch where excitation occurs. Characteristic atomic-line emission spectra are produced by a radio-frequency ICP. A background correction technique is utilized to compensate for variable background contribution for the assessment of trace elements.

Mercury. Mercury will be analyzed using cold vapor atomic absorption technique according to USEPA SW-846 Method 7470A for aqueous samples and Method 7471A for solid samples. A sample aliquot is initially digested with nitric acid to free combined mercury. The mercury is then reduced to its elemental state and aerated from the solution into a closed system. The mercury vapor is passed through a cell positioned in the path of the mercury light source, and the measured abundance is proportional to the concentration of mercury in the sample.

Chemical Oxygen Demand. COD will be analyzed using *USEPA Methods for Chemical Analysis of Water and Wastes* Method 410.4 (USEPA, 1983). A sample is heated under acidic conditions at a slow, constant rate in an oven or block digester in the presence of dichromate at 150°C for 2 hours. The COD is measured at 600 nanometers spectrophotometrically.

pH and Corrosivity as pH. pH and corrosivity as pH will be analyzed using USEPA SW-846 Method 9040C for aqueous samples and Method 9045D for solid samples. A sample pH is directly measured electrometrically using either a glass electrode in combination with a reference potential or a combination electrode. For solids, samples are mixed 1:1 with reagent water prior to measurement.

Reactivity. Reactivity comprises of reactive sulfide and reactive cyanide. Reactive sulfide is analyzed in aqueous and solid samples using USEPA SW-846 Method Chapter 7.3.4. This procedure is a colorimetric determination. Sulfide reacts with dimethyl-p-phenylenediamine in the presence of ferric chloride to produce methylene blue. Reactive cyanide is analyzed in aqueous and solid samples using USEPA SW-846 Method Chapter 7.3.3.

Ignitability. Ignitability is analyzed using USEPA SW-846 Method 1010A for aqueous samples and USEPA SW-846 Method 1030 for solid samples. A sample is heated at a slow, constant rate with continual stirring. A small flame is directed into the cup at regular intervals with simultaneous interruption of stirring. The flash point is the lowest temperature at which application of the test flame ignited the vapor above the sample.

PAHs. Samples will be analyzed for PAHs using USEPA SW-846 Method 8270C Selective Ion Monitoring (SIM) procedures. The use of USEPA SW-846 Method 8270C SIM is employed for PAH analysis to achieve lower quantitation and detection limits in order to meet screening criteria. Gas chromatography/mass spectroscopy (GC/MS) methodology also provides a confirmatory MS step. Solid samples will be extracted using soxhlet according to USEPA SW-846 Method 3540C, and aqueous samples will be extracted using a continuous liquid-liquid extraction technique according to USEPA SW-846 Method 3520C. The extract is injected into a gas chromatograph programmed to separate the compounds, which are then detected with a mass spectrometer. The GC/MS instrument is calibrated for a series of target analytes using chemical standards of known concentration and purity. Quantification of these target analytes is performed against specific internal standards as identified in the respective method. Identification of these target analytes is based on a comparison of the analyte to the chemical standards used during calibration based on the analyte's retention time and mass spectra.

TCL Pesticides/PCBs. Samples will be analyzed for TCL pesticides and PCBs using USEPA SW-846 Methods 8081A and 8082, respectively. Aqueous and solid samples will be prepared for analysis using extraction techniques. Solid samples will be extracted using soxhlet method USEPA SW-846 Method 3540C for samples. Aqueous samples will be extracted using a continuous liquid-liquid extraction technique by USEPA SW-846 Method 3520C. The extract will be injected into a gas chromatograph programmed to separate the compounds, which are then detected with an electron capture detector. Sulfur cleanups will be employed to aid in the quantification based upon the matrix interferences. Sample concentrations are confirmed on dissimilar columns. Identification of these target analytes is based on a comparison of the analytes to the chemical standards used during calibration, based on the analytes' retention times using primary and secondary columns.

4.7.3 Data Validation for Chemical Analyses

Data validation is the process whereby data are determined to be of acceptable or unacceptable quality based on a set of predefined criteria by Shaw. These criteria depend upon the type(s) of data involved and the purpose for which data are collected. Data packages will be validated to ensure project compliance with specified analytical, QA, and data reduction procedures; data reporting requirements; and required accuracy, precision, and completeness criteria. USEPA Level IV Contract Laboratory Program-like raw data will be provided for the full data validation samples. All parameters of interest for the post-excavation soil confirmation samples and borrow-top soil samples will be validated for the IM. Validation for organic data will be performed at USEPA Region III level M3 and for inorganic data will be performed at USEPA Region III level IM2. The waste characterization sample data and delineation soil sample data will not require the full USEPA Region III data validation. The Project Chemist will oversee the performance of data validation functions. Specific validation levels may be found in the DQO tables in *Section 4.3* of this QAPP. Data validation results will be reported with the final findings. Data will be validated using a combination of the following criteria:

- Project-specific work plan and/or QAPP criteria.
- Master Quality Assurance Plan (*Section 9.5*) requirements.
- DoD QSM (DoD, 2006).

- Method-specific criteria following *USEPA Office of Solid Waste and Emergency Response Test Methods for Evaluating Solid Waste Physical/Chemical Methods (SW-846), Update IIIB* (USEPA, 2004b) and *USEPA Method for Chemical Analysis of Water and Wastes* (USEPA, 1983).
- Subcontract Laboratory SOPs.

Table 4-11 presents the laboratory and data validation qualifiers to be used for IM and are applied as appropriate. The laboratory qualifiers are as per DoD QSM and the data validation qualifiers are consistent with the following USEPA guidance:

- *USEPA Region III Modifications to the National Functional Guidelines for Organic Data Review Multi-media, Multi-concentration* (USEPA, 1994b).
- *USEPA Region III Modifications to the Laboratory Data Validation Functional Guidelines for Evaluating Inorganic Analyses* (USEPA, 1993).
- *USEPA Region III Dioxin/Furan Data Validation Guidance* (USEPA, 1999).

Shaw will direct the overall data management. Data activity for the sampling program will be divided between Shaw and the subcontract laboratory. Each firm has the equipment needed to perform the required data management functions. The laboratory will perform data entry and manipulation operations associated with the analysis of raw analytical data and provisions of chemical analysis results by sampling location. These data will be transmitted to Shaw for evaluation and interpretation. Data generated will be assessed for accuracy, precision, comparability, representativeness, completeness, and sensitivity.

Table 4-11
Laboratory and Data Validation Qualifiers

Qualifier	Definition
Laboratory Qualifiers¹	
U	Undetected at the limit of detection: The associated data value is the limit of detection, adjusted by any dilution factor used in the analysis.
J	Estimated: The analyte was positively identified; the quantitation is an estimation.
B	Blank contamination: The analyte was detected above one-half the reporting limit in an associated blank.
N	Non-target analyte: The analyte is a tentatively identified compound (using mass spectroscopy).
Q	One or more QC criteria failed.
USEPA Region III Data Validation Qualifiers²	
U	Not detected. The associated number indicates the compound reporting limit for the sample.
B	The analyte has been detected in the sample and the associated laboratory or field blank.
J	Indicates an estimated value for 1) estimated value due to QC non-conformance. Reported value may not be accurate or precise, 2) estimating a concentration as a tentatively identified compound as indicated by the mass spectral and retention time data, or 3) estimating a concentration \geq MDL and $<$ MRL or $<3*$ MDL, whichever is greater.
K	Analyte present. Reported value may be biased high (estimated) due to QC non-conformance.
L	Analyte present. Reported value may be biased low (estimated) due to QC non-conformance.
UL	Value is estimated bias low and not detected due to QC non-conformance. Reporting limit may be inaccurate or imprecise. Quantitation limit is probably higher.
UJ	The analyte was analyzed for, but was not detected above the reported sample quantitation limit. The reported quantitation limit is approximate and may be inaccurate or imprecise.
N	The analysis indicates the present of an analyte for which there is presumptive evidence to make a “tentative identification.”
NJ	The analysis indicates the presence of an analyte that has been “tentatively identified” and the associated numerical value represents its approximate concentration.
R	The data are unusable. The sample results are rejected due to serious deficiencies in the ability to analyze the sample and meeting the QC criteria. The analyte may or may not be present in the sample.

¹ The noted laboratory qualifiers are a minimum. If a laboratory has more and they are consistent with DoD and properly defined, the laboratory may use them. Data qualifiers may be combined when appropriate. Ref.: *DoD Quality Systems Manual for Environmental Laboratories, Final Version 3* (DoD, 2006).

² The USEPA data validation qualifiers are referenced from *USEPA Contract Laboratory Program National Functional Guidelines for Organic Data Review* (USEPA, September 1994), *USEPA Contract Laboratory Program National Functional Guidelines for Inorganic Data Review* (USEPA, April 1993) and *USEPA Region III Dioxin/Furan Data Validation Guidance* (USEPA, March 1999).

5.0 ENVIRONMENTAL PROTECTION PLAN

This section was developed to address environmental considerations during the performance of IM at the FLFA. The objective of this section is to provide adequate procedures to safeguard the environmental condition of RFAAP property in and around disturbed areas, and to mitigate and/or minimize the environmental impact of IM.

Environmental pollution and damage is the presence of chemical, physical, or biological elements or agents which adversely affect human health or welfare; unfavorably alter ecological balances of importance to human life; affect other species of importance to humankind; or degrade the utility of the environment for aesthetic, cultural and/or historical purposes. The control of environmental pollution and damage requires consideration of land, water, and air, and includes management of visual aesthetics, noise, solid waste, as well as other pollutants.

For the soil removal action at the FLFA, the Site Superintendent will coordinate all land resource management, waste management, pollution control, and abatement activities, and ensure compliance with the Environmental Protection Plan by all subcontractors.

5.1 Applicable Regulations

Shaw will follow all applicable regulations and obtain all necessary permits concerning environmental protection, pollution control, and abatement necessary for the proposed field operations. Applicable regulations include, but are not limited to:

- Fish and Wildlife Coordination Act (16 USC 661).
- Migratory Bird Treaty Act (16 USC 703).
- Endangered Species Act (16 USC 1531, 50 CFR 402).
- Hazardous Materials Transportation Act (49 USC 1801-1812).
- Noise Pollution and Abatement Act (42 USC 4901).
- Land Disposal Restrictions (40 CFR 268).
- Erosion and Sediment Control (4 VAC 50-30-40).
- Stormwater Management (9 VAC 25-690).
- Visible Emissions and Fugitive Dust/Emissions (9 VAC 5-50).
- Virginia Air Quality Standards (9 VAC 5-50 and 9 VAC 5-30).

5.2 Pre-Construction Survey of Existing Conditions

A survey of environmental conditions will be performed prior to performance of IM actions. This survey will include written records and photographs. Specifically, the status of the trees, roadways, utilities, and other site characteristics will be documented to establish a pre-IM record of initial site conditions. This survey record will be used to restore the site to as close to pre-IM conditions as possible, where applicable, as well as document pre-existing conditions for contractor liability purposes.

5.3 Previously Used Equipment

All previously used equipment shall be cleaned before it is brought into a new work area, ensuring that soil residuals are removed and that egg deposits from pests are not present.

5.4 Protection of Land Resources

Removal activities will be confined to areas defined in the Organization and Technical Approach Plan, *Section 2.0*. Prior to the start of removal activities, Shaw will identify the land resources to be preserved within the work areas. Except for those areas indicated in *Section 2.0*, Shaw will not remove, cut, deface, injure, or destroy land resources including trees, shrubs, vines, grasses, top soil, and land forms without permission from ATK and the RFAAP Environmental Office. No ropes, cables, or guys will be fastened to or attached to any trees for anchorage unless authorized. When such use is permitted, Shaw will provide protection for land and vegetation resources. Stone, earth, or other material displaced into un-cleared areas will be removed.

5.4.1 Work Area Limits/Traffic Control

Prior to start of removal actions, Shaw will mark any areas that need not be disturbed. Isolated areas within the general work area, which are to be saved and protected, shall also be marked or fenced. Shaw personnel and subcontractors will be informed of the purpose for marking and/or protecting particular objects.

Outside of designated work areas, all personnel and subcontractor equipment and vehicles will remain on established or paved roadways in order to prevent damage of manicured lawns and green spaces as well as to limit the amount of mud transported onto base and public roadways.

5.4.2 Landscape

Trees, shrubs, vines, grasses, land forms, and other landscape features to be preserved shall be clearly identified by marking, fencing, or wrapping with boards, or any other approved technique.

5.4.3 Unprotected Erodible Soils

All earthwork will be completed as planned. Side slopes and back slopes shall be protected as soon as practicable upon completion of rough grading. All earthwork shall be planned and conducted to minimize the duration of exposure of unprotected soils. Except in cases where the constructed feature obscures waste material areas, these areas will not initially be totally cleared. Clearing of such areas will progress in reasonably sized increments, as needed.

5.4.4 Disturbed Areas

Erosion and sedimentation control will be effectively implemented through control of surface runoff and installation of erosion and sedimentation control devices, as needed. Runoff from the removal site or from storms shall be controlled, retarded, and diverted to protected drainage courses by means of diversion ditches, benches, berms, or other structure. Temporary erosion and sedimentation control features will be installed as needed. A detailed E&SCP is provided as *Section 6.0* to this IMWP.

5.4.5 Staging and Work Areas

Staging areas will be located as designated in the Organization and Technical Approach Plan, *Section 2.0*. Relocation of areas will be made with approval from ATK and the RFAAP Environmental Office.

5.5 Water Resources

Removal activities will be managed and controlled to avoid pollution of surface water and groundwater. Toxic or hazardous chemicals will not be applied to soil or vegetation as part of IM actions. The management of erosion and sedimentation is presented in the E&SCP, *Section 6.0*.

5.5.1 Wastewaters

Wastewater will be generated from decontamination operations including general equipment decontamination. Wastewater will be collected in storage tanks or drums. Sampling and analysis will be performed to determine the proper disposal requirements for the wastewater.

5.5.2 Diversion Operations

Removal operations involving dewatering activities will be controlled at all times to limit the impact of water turbidity on the habitat for wildlife and on water quality for downstream use.

5.5.3 Fish and Wildlife

Interferences with, disturbances to, and damage of fish and wildlife will be minimized during removal actions. No federally listed, proposed endangered, or threatened species are known to exist in this area at RFAAP.

5.6 Air Resources

Dust particles generated from removal activities will be controlled at all times. Excavations, haul roads, work sites, and other areas will be maintained so as not to cause air pollution standards to be exceeded or which would cause a hazard or nuisance. Water sprinkling or other methods will be used to control particulates in the work areas as work proceeds and whenever a hazard or nuisance occurs. The performance of air monitoring during removal action work is described in the SSHP, *Section 8.0*.

Hydrocarbons and carbon monoxide emissions from equipment will be controlled to federal and state allowable limits.

5.7 Noise

Removal actions will be managed and controlled to minimize environment damage by noise.

5.8 Waste Disposal

Waste handling, transportation, and disposal will be performed in accordance with the WTDP, *Section 7.0*, and as specified below.

5.8.1 Solid Wastes

Solid wastes will be direct loaded in dump trucks and transported off site for disposal. Handling and disposal will be conducted to prevent contamination. Segregation measures will be employed so that no hazardous or toxic waste will become co-mingled with solid waste. Solid

waste generated as part of IM actions will be transported off site and disposed in compliance with federal, state, and local requirements.

5.8.2 Chemical Wastes

Chemicals shall be dispensed ensuring no spillage to the ground. Periodic inspections of dispensing areas to identify leakage and initiate corrective action will be performed and documented. Chemical waste will be collected in corrosion resistant, compatible containers. Collection drums shall be monitored and removed to a staging or storage area when contents are within 6 inches of the top. Waste generated as part of removal actions will be transported off site and disposed of in compliance with federal, state, and local requirements.

5.8.3 Hazardous Waste

Sufficient measures will be taken to prevent spillage of hazardous and toxic materials during dispensing and waste will be collected in suitable, compatible containers. Waste generated as part of removal actions will be transported off site and disposed of in compliance with federal, state, and local requirements. Soil containing leachable arsenic or lead at a concentration greater than the TCLP regulatory level of 5 milligrams per liter will be treated as hazardous waste. Spills of hazardous or toxic materials will be immediately (within 20 minutes) reported using the spill notification procedures presented in *Section 5.13.5*.

5.9 Burning

No burning is allowed, nor will be conducted, during IM actions.

5.10 Historical, Archaeological, and Cultural Resources

There have not been any historical, archaeological, or cultural resources identified in the FLFA area. If during excavation or other IM activity, any previously unidentified or unanticipated resources are discovered or found, all activities that may damage or alter such resources will be temporarily suspended. These resources include, but are not limited to: any human skeletal remains or burials; artifacts; shell, midden, bone, charcoal, or other deposits; rocks or coral alignments, pavings, wall, or other constructed features; and any indication of agricultural or other human activities. Upon such a discovery or find, the USACE RFAAP Project Manager will be immediately notified.

5.11 Post-Removal Cleanup

Following IM actions, all areas used as part of IM activities will be cleaned up.

5.12 Restoration of Landscape Damage

Any landscape features damaged or destroyed outside the limits of the approved work areas during IM activities will be restored.

5.13 Maintenance of Control Pollution Facilities

Permanent and/or temporary pollution control facilities and devices will be maintained for the length of time IM activities create the particular pollutant.

5.14 Training of Personnel

Shaw and subcontractor personnel will be instructed on all phases of this Environmental Protection Plan prior to starting removal work to ensure adequate and continuous environmental pollution control.

5.15 Spill Prevention and Response

The following sections describe the type/amount of potential spills that could occur during removal actions, spill prevention and control measures, spill countermeasures, spill response equipment, and spill notification procedures.

5.15.1 Potential Spill Types

Potential spill types that may occur during the FLFA actions include waste liquids (decontamination liquids, excavation water, etc.), waste solids (soils, etc.), and materials brought on site for IM work that contain hazardous constituents.

The only hazardous liquids that will be brought and stored on site for IM actions will be small quantities of gasoline and diesel, motor oil, paints, and solvents. Throughout operations, these materials will be stored and transported in approved containers.

5.15.2 Spill Prevention

- Wastes collected from the IM actions will be properly containerized, stored, treated, and disposed in accordance with applicable federal and state regulations.
- Equipment fueling and/or lubrication will be performed utilizing drip pans to contain any spills which may occur.
- Wastes and/or chemicals will be stored in a manner to prevent contact with stormwater, including the use of tarpaulins and/or storage under a roofed structure.
- All storage containers for liquid storage will be certified for aboveground use.
- The storage drums/containers will be inventoried periodically to determine if leakage is occurring and the exterior of the tanks will be examined.
- All transport drivers will be trained in Department of Transportation (DOT) and USEPA spill prevention measures.
- The transport driver will be required to remain on duty and with his truck during filling operations to protect against spills.
- The volume of waste material will be calculated prior to filling drums or containers.
- No pump operations are to continue unless attended constantly.
- Personnel training will be conducted on spill prevention, containment, and retrieval methods at the start of IM work.
- Phone numbers will be posted regarding the report of a spill to the response agencies and the state.

5.15.3 Spill Countermeasures

- Any fuel leakage, oil drips, or hydraulic line rupture that may occur during the operation of trucks, heavy equipment, etc., will be immediately cleaned up.
- Any spill of hazardous materials will be reported through the local spill response system and addressed immediately.
- Emergency containment action will consist of placing adsorbent materials around the site of the spill.

- Accidental spills will be cleaned up immediately. The spilled medium (liquid or solid) will be collected and containerized awaiting waste characterization, transportation, and disposal.

5.15.4 Spill Mitigation Equipment

The following spill mitigation equipment will be available on site for use during the removal actions:

- Drip pans.
- Shovels.
- 55-gallon drums (for containerization).
- Absorbents.
- Personal protective equipment (PPE).

5.15.5 Notification Procedures

If a spill occurs on site, the following notification procedure will be initiated immediately (within 20 minutes max):

Steve Kritak, Site Superintendent	(540) 922-3316
Rob Davie	(540) 239-4475 (cell)
Jerry Redder	(540) 659-7536
-or-	(540) 953-8663 (pager)
Jim McKenna	(540) 639-8641
RFAAP Security Dispatcher	(540) 639-7323
-or-	(540) 639-7324
-or-	(540) 639-7325
Brad Jennings	(540) 639-7417
Timothy Leahy, Shaw IM Task Manager	(410) 612-6357
Doug Russell, Shaw H&S Manager	(865) 692-3584
Jeff Parks, Shaw RFAAP Project Manager	(410) 612-6326
Tom Meyer, USACE RFAAP Project Manager	(410) 962-7677

6.0 EROSION AND SEDIMENT CONTROL PLAN

The purpose of this E&SCP is to provide a document that defines the steps which will be taken to minimize and/or eliminate erosion and sedimentation during completion of the FLFA IM. This plan has been developed in accordance with the guidelines provided in 4 VAC 50-30-40, the Virginia Erosion and Sediment Control Regulations. The following five basic principles along with environmental concerns should be considered when developing an E&SCP:

- Plan the development to fit the site – areas of high erosion potential should be left undisturbed whenever possible.
- Expose the smallest practical area of land for the shortest possible time – when soil disturbances occur and the natural vegetation is removed, the extent and duration of exposure should be minimized.
- Apply erosion control as a first line of defense against on-site damage – implementing practices that prevent or minimize erosion on a construction site is called “erosion control.”
- Use sediment control practices as perimeter protection to prevent off-site damage – controls placed along the perimeter of a site to collect eroded sediments must be implemented.
- Implement a thorough maintenance and follow-up operation – a site must have thorough periodic maintenance checks of soil erosion and sediment control practices.

6.1 Plan Approval

According to 4 VAC 50-30-40, an E&SCP is required for approval by VDEQ for all land clearing, grading, or other earth disturbances, with the exception of projects involving less than 1 acre of grading. As discussed below, the FLFA IM are not anticipated to involve grading work greater than or equal to 1 acre; therefore, review and approval of this plan by VDEQ is not required.

6.2 Erosion and Sediment Control Plan

The scope of the FLFA IM was previously described in the Organization and Technical Operations Plan (*Section 2.0*) and includes contaminated soil removal activities. The total area to be disturbed may be 6,790 ft² (approximately 0.156 acres). Further, all land-disturbing activities will be planned and conducted to minimize the size of the area to be exposed at any one time and the length of the time of exposure if additional areas are to be impacted.

Surface water runoff originating upgrate of the exposed areas should be controlled to reduce erosion and sediment loss during the time of exposure. If needed, temporary sump pumps will be used in excavations to control accumulation of standing water. All surface water that contacts exposed contaminated areas will be pumped into storage tanks for subsequent characterization and disposal.

The FLFA IM will consist of excavating the area to a depth of up to approximately 6 ft bgs. Determination of whether or not removal will occur will be based on soil delineation samples. If contaminant concentrations in soil exceed the RGs, soils will be excavated and direct loaded into trucks and disposed off site.

Excavated areas will be immediately backfilled with clean soil following receipt of confirmation samples indicating removal to below the RG has been achieved. A silt fence will be required for sediment and erosion control at the FLFA. Due to the topography of the site, movement of soil/contamination due to rain events or remediation activities from the site is anticipated. The proposed location of the downgradient silt fences are shown on **Figure 6-1**.

6.3 Dust Control

Field operations at the FLFA will be conducted in a manner that produces minimal dust and/or air pollution. Dust control measures such as water spray will be utilized if dusty conditions exist.

6.4 Installation and Maintenance of Erosion and Sediment Control Structures

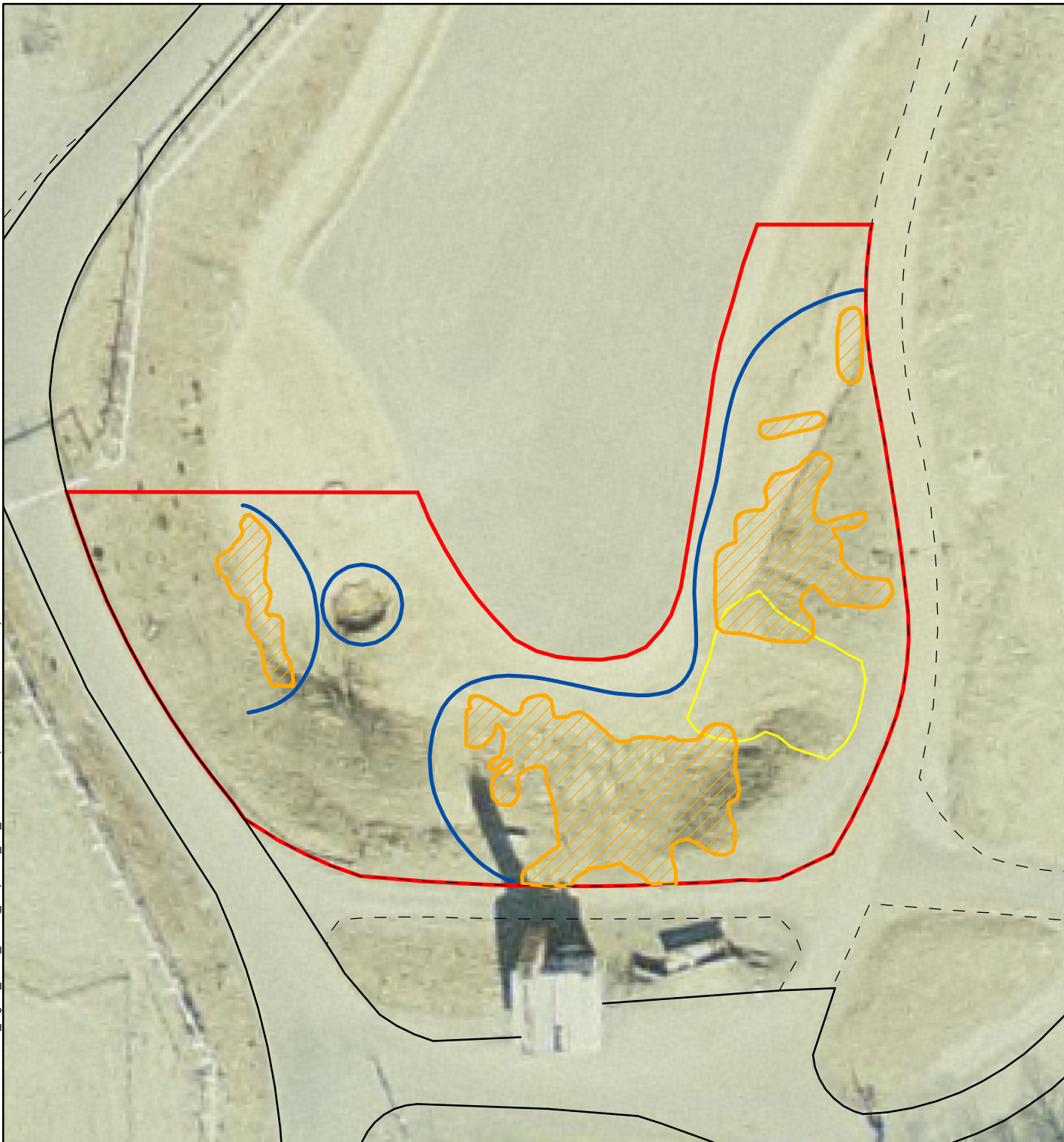
Erosion and sediment control structures shall be installed and maintained according to minimum standards and specifications of 4 VAC 50-30-40. As indicated previously, the following erosion and sediment control standards and specifications are anticipated to be used during remedial activities:

- Vegetative Stabilization – Describes vegetative stabilization methods and materials, and temporary and permanent seeding requirements.
- Erosion Control Matting – Describes use and installation of erosion control matting.
- Tree Protection – Describes applicable conditions for and use of tree protection measures.
- Dust Control – Provides temporary and permanent methods of controlling dust blowing and movement.

Erosion control measures will be established at the beginning of removal action work and maintained during the entire period of work. Erosion control measures will be repaired or replaced as needed.

Erosion and sediment control structures, disturbed areas, and areas used for storage of materials exposed to precipitation shall be inspected every 7 days and within 24 hours of the end of a storm event that has rain accumulation of 0.5 inches or greater. Cleanout or replacement of structures will be performed immediately to prevent sediments from entering a live watercourse and discharging off site.

Locations where vehicles enter or exit the sites shall be inspected for evidence of sediment tracking. Construction vehicles and equipment shall be appropriately decontaminated during the course of the IM actions, if necessary.



LEGEND

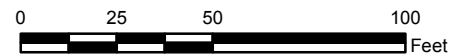
- -- Dirt Road
- Paved Road
- Silt Fence
-  Area Exceeding Residential Remedial Goals
-  1998 RFI Soil Excavation Area
-  Former Lead Furnace Area Boundary

Notes:

- 1) Aerial photo, dated 25 May 2000, was obtained from the Army Topographic Engineering Center.



Scale:



U.S. Army Corps of Engineers



Shaw Environmental, Inc.

FIGURE 6-1
Former Lead Furnace Area
Proposed Location of Silt Fence
Radford Army Ammunition Plant,
Radford, VA

7.0 WASTE TRANSPORTATION AND DISPOSAL PLAN

The primary objective of this WTDP and the activities mandated by the plan is the safe handling, transportation, and disposal of contaminated materials resulting from IM actions at the FLFA. This objective will be achieved through compliance with local, state, and federal regulations, and the requirements of this plan. The WTDP details the waste management responsibilities of Shaw and subcontractor personnel and identifies potential waste streams. It also describes the waste management practices that will be implemented for minimizing, segregating, packaging, staging, tracking, and transporting and disposing of the generated wastes.

A secondary objective of the WTDP is the handling of generated waste in a cost-effective manner. This will be accomplished by three activities:

- Waste minimization.
- Waste segregation.
- Waste classification.

These activities begin with the design of the individual removal actions and are integrated into the planning and execution of waste management activities associated with the overall project.

7.1 Regulatory Requirements

Wastes generated during IM actions at the FLFA will be handled, staged, labeled, transported, and disposed in full compliance with local, state, and federal regulations. Applicable local, state, and federal regulations governing the treatment, storage, transportation, and disposal of wastes include, but are not necessarily limited to, the following:

- 40 CFR 261: Identification and Listing of Hazardous Waste.
- 40 CFR 262: Standards Applicable to Generators of Hazardous Waste.
- 40 CFR 263: Standards Applicable to Hazardous Waste Transporters.
- 40 CFR 268: Land Disposal Restrictions.
- 40 CFR 270: Regulations controlling the transportation, manifesting, and disposal of hazardous waste.
- 49 CFR 171-179: DOT regulations on the packaging and shipping of hazardous materials and samples.
- 9VAC 20-60-261: Standards Applicable to Generators of Hazardous Waste.
- COMAR 26.13.04: Standards Applicable to Transporters of Hazardous Waste.
- 9 VAC 20-60-268: Land Disposal Restrictions.
- 9 VAC 20-60-263: Regulations Applicable to Transporters of Hazardous Waste.
- 9 VAC 20-110: Transportation of Hazardous Materials.
- 9 VAC 20-60-264 Subparts C, Preparedness and Prevention; and Subpart D, Contingency Plan and Emergency Procedure.
- 9 VAC 20-60-264 Subpart E, Manifest System, Recordkeeping, and Reporting.

7.2 Anticipated Waste Streams

This section presents a brief overview of the anticipated wastes that may be generated during IM actions at the FLFA. Waste can be divided into two primary categories which include:

- Remediation-derived wastes (RDW).
- Secondary waste.

A summary of anticipated wastes that will be generated from the IM actions are described below.

7.2.1 Remediation-Derived Wastes

RDW are those wastes that are generated through the removal of original, pre-existing contaminated material from the site. Anticipated RDW for each the removal action includes, but is not limited to, contaminated soil.

7.2.2 Secondary Wastes

Secondary wastes will be produced by the contractor during the course of the IM work. Examples of secondary wastes that may be produced are:

- Non-hazardous trash and potentially contaminated materials.
- IDM from sampling activities.
- PPE.
- Temporary facilities (such as decon pads, and erosion and sediment control materials).
- Decontamination water.

Production of secondary wastes will be minimized to the fullest extent possible, typically by the segregation of hazardous and non-hazardous materials. When produced, wastes will typically be co-disposed with the RDW. Where co-disposal results in significant additional costs or is not possible due to incompatibilities with the selected disposal/treatment/recycling method, alternative means of characterization/disposal for secondary wastes will be considered.

7.3 Waste Management Procedures

7.3.1 Waste Minimization

Waste minimization is a primary objective during the design and implementation of the IM actions at the FLFA. The principal components of this program include:

- Control of waste removal to prevent over-excavation.
- Segregation of waste streams.
- Minimization or elimination of hazardous material that must be used.
- Strict inventory control of hazardous material.

Where a waste stream (such as potentially contaminated soil) has the potential to exhibit differing characteristics, each waste stream will be segregated. Wastes will be segregated into the following groupings:

- Uncontaminated material.
- Potentially contaminated material.
- Contaminated material.

Potentially contaminated and contaminated materials may be further subdivided into different groups by contaminant types such as:

- RCRA waste.
- Non-hazardous solid waste.

Waste characterization for certain waste streams will be attempted prior to or at the beginning of IM activities, in order to minimize waste storage and holding time prior to transportation and disposal.

Generation of secondary waste will typically occur prior to receipt of complete analytical results. Decisions regarding waste segregation will be based on knowledge of the waste and appearance. This segregation will minimize the mixing of contaminated and uncontaminated materials.

Each of the above steps will reduce the amount of contaminated wastes being generated. Audits may be conducted by the CQC Systems Manager to monitor the waste minimization activities.

7.3.2 On-Site Waste Labeling

Following the generation of waste, each container will be clearly labeled with the following information:

- Waste generation activity and location collected.
- Identification numbers.
- Contents of the container (type of material and expected hazard level).
- Accumulation start date.
- Comments/special handling instructions.

This information will be augmented as needed according to applicable requirements during off-site transportation and disposal.

7.3.3 Sampling and Characterization

Each waste stream generated during the IM work will be characterized within 30 days of completion of waste stream generation. Waste characterization sampling and analysis will be performed by Shaw in accordance with the provisions in the FSP (*Section 3.0*) and the QAPP (*Section 4.0*). Based on the analytical results for the waste characterization samples, the wastes will be classified in accordance with Virginia and USEPA waste classification systems. The waste classification will define the waste storage, transportation, and disposal requirements that are applicable. Waste profile sheets for the disposal of each waste will then be prepared in accordance with the requirements of the disposal facility. If required by the disposal facility for acceptance of the waste, additional waste analysis will be conducted beyond that specified in **Table 3-1**.

7.3.4 Recordkeeping

Shaw will maintain an inventory of waste on site. Excavated soil will be direct loaded into dump trucks for transport to the disposal facility and will not be stored on site. An example of the waste inventory form is provided as **Figure 7-1**. This form will be updated daily.

**Figure 7-1. Waste Inventory Form
FLFA IM Action**

Waste Container ID	Container Type	Waste Description	Quantity	Date Packaged	Waste Profile	Date Shipped	Disposal Facility	Disposal Method	Disposal/ Destruction Date

Notes:

7.3.5 Spill Response Materials

Spill response materials including, but not limited to the following, will be kept on site in case of emergencies: drip pans, containers, adsorbents, shovels, and PPE. Spill response materials will be available at all times in which hazardous materials/wastes are being handled or transported, and be compatible with the wastes being handled.

7.4 Off-Site Transportation and Disposal

7.4.1 Identification of Off-Site Disposal Facility

Through a competitive bidding process, one or more waste disposal subcontracts will be awarded. Each subcontract will include several permitted disposal facilities that offer a range of disposal options (e.g., landfilling, incineration) for a variety of waste types (e.g., non-hazardous waste, hazardous waste). Based on the waste characterization results, and subsequent waste classification, an appropriate waste disposal facility will be identified. Shaw will then prepare a two-way memo, including the analytical results, estimated quantity of waste, waste profile sheet(s), and proposed method of disposition and disposal facility, to gain approval from USACE to dispose of the waste. Advanced planning and coordination by Shaw, USACE, and RFAAP/ATK will be necessary to minimize the staging of waste (non-hazardous debris only) on site.

7.4.2 Transportation of the Waste

The transport documentation and transport vehicle will be inspected prior to shipment of hazardous wastes to ensure that the packaging, marking, labeling, handling, and placarding of waste complies with federal, state, and local laws and regulations. Shaw will supervise loading activities and monitor the stages of waste handling by the disposal subcontractor.

7.5 Documentation and Reporting

7.5.1 Complete Manifest Package

Shaw will prepare manifests for the transportation and disposal of hazardous wastes in accordance with USEPA and DOT requirements. The principal components of the completed manifest package include:

- Waste profile sheets (signed by an ATK representative).
- Waste disposal characterization.
- Hazardous waste manifests.
- Hazardous material shipping papers.
- Land disposal restriction notification and certification form.

Hazardous waste manifests, waste profile sheets, and land disposal restriction notification and certification forms will list RFAAP as the generator and will be signed by an appointed representative of RFAAP. The manifests will include the shipper's license number, address and contact information, and the permit number for the disposal facility. Shaw will provide 3 days notice of shipping to the appointed representative of RFAAP and provide manifest blanks at that time. Final weight for each load will be calculated using an excavator bucket scale during truck loading. Final weights will be filled in on the manifest for signature at that time. Close coordination will be required to minimize demurrage charges.

The supporting information will contain at a minimum the following information:

- Date of initial waste generation.
- Description of process that generated the waste.
- All analytical data and/or process knowledge used to characterize the wastes, including QC data.
- Dates samples were collected.
- Description of the sampling location(s), and sampling methods and equipment utilized.
- Description of sample handling techniques, including containerization, preservation, and COC.
- Any correspondence supporting waste classification determination.
- Specific type of inner and outer packaging.
- Markings, labeling, and placards offered by the transporter.

7.5.2 Transportation and Disposal Reporting Requirements

7.5.2.1 Tabulated Waste Handling Information

Shaw will maintain a list of all waste materials going off site on the Waste Inventory Form (**Figure 7-1**). Where applicable, this list will include the description, quantity, hazardous waste classification, date the waste was shipped, disposal facility, method of disposal, and date of disposal. Copies of the Waste Inventory Form as well as other supporting documentation related to the disposal operation audit trail will be included in the FLFA IM Summary Report following completion of the IM.

7.5.2.2 Transportation and Disposal Procedures

After the waste leaves RFAAP, Shaw will maintain a clear audit trail of the entire disposal operation including, but not limited to, the following:

- Manifest copy(s).
- Driver information and truck numbers.
- Profile sheet(s).
- Certificate of Transfer.
- Certificate of Disposal.

7.5.2.3 Discrepancies

Any discrepancies due to differences between the quantities or types of wastes designated on the manifest or shipping papers and the quantity or type of wastes a facility actually receives must be reported. Shaw will investigate these discrepancies and rectify the identified discrepancy.

7.5.2.4 Exception Reports

The following procedures will be used for determining if an exception report is needed. On or before the 35th day after the transporter signs the manifest, it will be verified that the generator or the generator's representative has received a copy of the signed manifest from the TSDF. If the generator's representative has failed to receive a signed copy of the manifest by the 44th day, an exception report will be prepared and submitted to USACE and RFAAP no later than day 45.

8.0 SITE SAFETY AND HEALTH PLAN

This section discusses safety and health concerns for the FLFA IM actions and serves as the SSHP. The safety and health policies and procedures that will be followed during the removal actions are defined within this section. This SSHP has been prepared by the RFAAP H&S Manager. The SSHP signature approval form is provided in **Appendix D** and documents H&S and project management's acceptance of the plan for the performance of IM at the FLFA.

This SSHP was prepared for use at the FLFA by Shaw personnel and subcontractors performing a specific scope of work. It was prepared based on the best available information regarding the physical and chemical hazards known, or suspected, to be present on the project site. Adherence to the requirements of this Plan will significantly reduce, but not eliminate, the potential for occupational injury or illness at the project site. The guidelines contained in this SSHP were developed specifically for the project site described herein, and should not be used at any other site without the review and approval of a qualified H&S professional.

8.1 Pre-Work Meeting

Due to the potentially dangerous nature of the explosives-related work conducted at RFAAP, a Pre-Work Meeting will be conducted by ATK, the operating contractor at RFAAP. All Shaw employees and subcontractors will attend this meeting prior to initiating work on site. The Stage and Burn Area (SWMU 17A) adjacent to the FLFA has safety requirements that may differ from the requirements specified in this plan. Where there are differences, ATK's rules will apply. A copy of ATK's *Safety, Security and Environmental Rules for Contractors, Subcontractors, Tenants and Government Employees* (ATK, 2005) will be provided to employees and subcontractors before mobilization on site.

8.2 Introduction

This SSHP was developed to provide the field team/visitors with safe working conditions during field activities to ensure protection of personnel during the excavation, removal, waste handling, and restoration activities at the FLFA. In addition, an objective of this SSHP is to provide site-specific safety and health controls that will prevent and minimize personal injuries, illnesses, and physical damage to equipment and property. The plan stresses management responsibilities, pre-planning for new activities, medical surveillance, training, periodic work site evaluations and audits, accident prevention and investigation recordkeeping, PPE, air monitoring requirements, site controls, decontamination procedures, and general safety requirements.

Shaw and subcontractor personnel performing field activities are responsible for the adherence to the SSHP procedures and policies during the performance of all work. Site personnel and visitors will be required to read or be instructed in the content of this SSHP and to sign the acknowledgment form (located in **Appendix D**) to document their understanding of the contents. Shaw will not, however, accept responsibility for the use of the plan by others.

Site personnel will exercise caution at all times and immediately report any site conditions to supervisory personnel which may pose safety or health and environmental hazards to workers or the public.

8.2.1 Soil Removal Activities

Site IM activities to be completed as part of this scope of work at the FLFA include excavation and disposal of arsenic, copper, lead, Aroclor-1254, and dioxin/furan contaminated soil. Background site information and details on the approach and components for each of the removal actions are provided in the Organization and Technical Approach Plan (*Section 2.0*).

8.2.2 Applicable Standards and Regulations

Site activities covered by this SSHP must comply with the requirements of the following regulations and appropriate guidance including, but not limited to:

- 29 CFR Part 1910 (29 CFR 1910) Occupational Safety and Health Standards, General Industry.
- 29 CFR Part 1926 (29 CFR 1926), Safety and Health Regulations, Construction Industry.
- FAR, Clause 52.236-13, Accident Prevention.
- USEPA Office of Solid Waste and Emergency Response Directive 9355.3-01.
- USACE Safety and Health Requirements Manual EM 385-1-1.
- USACE Safety and Occupational Health Document Requirements for Hazardous, Toxic, and Radioactive Waste and Ordnance and Explosives Activities, ER 385-1-92.
- Occupational Safety and Health Guidance Manual for Hazardous Waste Site Activities [National Institute for Occupational Safety and Health (NIOSH) 85-115].
- 40 CFR Parts 260-276 (40 CFR 260-276), Hazardous Waste Management.
- 40 CFR Subchapter C, Air Programs.
- Occupational Safety and Health Guidance for Hazardous Waste Site Activities, U.S. Department of Health and Human Services, October 1985.
- Threshold Limit Values (TLVs) for Chemical Substances and Physical Agents and Biological Exposure Indices, American Conference of Governmental Industrial Hygienists (ACGIH).
- Shaw Safety and Health Requirements Program Manual.
- Alliant TechSystem's *Safety, Security and Environmental Rules for Contractors, Subcontractors, Tenants and Government Employees* (ATK, 2005).

All Shaw and subcontractor field staff will be required to follow these and other applicable federal and/or state safety and health standards, regulations, and guidance manuals.

8.2.3 Site Safety and Health Documentation

Recordkeeping requirements for safety and health are necessary to ensure accurate and complete monitoring of all personnel. Any changes to the approved SSHP will be documented using the Shaw Revision Form presented in **Appendix D**, and reviewed and approved by the USACE prior to implementation. All on-site personnel shall read or be instructed in this SSHP and sign the Acknowledgment Form (located in **Appendix D**) to document their understanding of the contents. The SSHP will keep this form on file.

8.2.4 Safety Statement

It is Shaw's plan to provide a safe work environment for all personnel involved in the IM activities at the FLFA. Shaw considers no phase of operations or administration to be of greater importance than the prevention of personnel injury and illness at the work site.

Any authorized USACE representative has the right to notify Shaw and/or any subcontractor of any condition that poses a serious or imminent danger to H&S. Upon such notification, Shaw and/or any subcontractor shall immediately take corrective action. Furthermore, any authorized USACE representative may issue an order stopping all or part of the work until satisfactory corrective action has been taken.

This SSHP prescribes the procedures that must be followed by all site personnel. Operational changes which could affect the H&S of personnel, the community or the environment will not be made without prior approval of the USACE, Shaw Project Manager, Shaw H&S Manager, and SSHO.

The following is Shaw's corporate policy as it pertains to safety.

The Shaw Group is firmly committed to operating all of its facilities and projects in a safe, efficient manner and in compliance with applicable safety, health and environmental regulations. Its goal is to provide an injury free work environment where facilities and projects are free of recognized hazards; and people, equipment, and the environment are not placed at unreasonable risk of injury or damage.

The most valuable resource Shaw has is its people. While quality and productivity are critical to operations, they will never take precedence over the safety of personnel or protection of the environment.

Accomplishing these goals requires a unified team effort from all levels of the organization. Safety must be planned into all of our activities and receive the same level of attention as quality and productivity.

This project will be conducted under the guidance of applicable federal, state, and local requirements. It is the policy of Shaw to adhere to or exceed the minimum requirements of each governing document (see References, *Section 10.0*). When any conflict exists between referenced documents, the most stringent position of the standard will apply.

The Shaw Group believes in two fundamental principles of safety:

- All accidents, injuries, and occupational illnesses are preventable.
- If an operation cannot be done safely, it will not be done.

To put these principles into practice, all Shaw personnel and subcontractor employees will receive the appropriate training, equipment, and other resources necessary to complete their assigned tasks in a safe and efficient manner. Subcontractors must also be appropriately trained, participate in the necessary medical surveillance programs, and comply with the required policies, procedures, and regulations.

Safety, industrial hygiene, and loss prevention are the direct responsibility of all members of management, who must create an environment in which everyone shares a concern for their own safety and the safety of their associates. Safety will take precedence over expediency. It is a condition of employment that all employees work safely.

8.3 Project Organization and Personnel Qualifications and Responsibilities

The project organization and reporting structure is presented in *Section 2.0* of this Work Plan. Qualifications for key individuals are as follows:

- The H&S Manager must be a Certified Industrial Hygienist or Certified Safety Professional with experience in hazardous waste site operations.
- The SSHO must be fully trained and experienced and able to implement and continually enforce the SSHP.
- At least two site workers will be certified in first aid/cardiopulmonary resuscitation (CPR) by the Red Cross, or equivalent agency.

All personnel are responsible for the adherence to the SSHP procedures and policies during the performance of all work. Site personnel and visitors will be required to read this SSHP and to sign the Acknowledgment Form (located in **Appendix D**) to document their understanding of the contents. Failure to comply with the provisions of this Plan may lead to disciplinary action and/or dismissal from the work site. Ensuring the safe and healthful conduct of site operations is the responsibility of everyone assigned to the site; therefore, all personnel are responsible for the following:

- Complying with the SSHP and all other required safety and health guidelines.
- Taking all necessary precautions to prevent injury to themselves and to their fellow employees.
- Continually being alert to any potentially harmful situation and immediately informing the SSHO of any such conditions.
- Performing only those tasks that they believe they can do safely and have been trained to do.
- Notifying the SSHO of any special medical conditions (i.e., allergies, restrictions, diabetes, etc.) which could affect their ability to safely perform site operations.
- Notifying the SSHO of any prescription and/or over-the-counter medication which they are taking that might cause drowsiness, anxiety, or other unfavorable side effects.
- Preventing spillage and splashing of materials to the greatest extent possible.
- Practicing good housekeeping by keeping the work area neat, clean, and orderly.
- Immediately reporting all injuries, no matter how minor, to the SSHO.
- Maintaining site equipment in good working order, and reporting defective equipment to the SSHO.
- Properly inspecting and using the PPE required by the SSHP or the SSHO.

8.3.1 Subcontractor Responsibilities

In conformance with the Department of Labor, OSHA Hazardous Waste Operations (29 CFR 1910.120), each subcontractor employee proposed for on-site activities must participate in a medical monitoring program, must be certified for hazardous waste field work by a licensed physician, and must have successfully completed the required safety and health training. The

subcontractor shall also be responsible for providing equipment that is safe for operations and free from any hazards.

8.3.2 Visitor Responsibilities

Authorized visitors to IM areas on site will be briefed on the hazards present at that location by the SSHO. Visitors will be responsible for compliance with the requirements specified in this SSHP. Visitors will not be permitted to enter potentially contaminated work zones unless they have completed the appropriate training and medical surveillance requirements, and have the proper PPE. All visitors will be escorted by a member of Shaw site management.

8.4 Hazard Analysis

8.4.1 Activity Hazard Analysis

Activity Hazard Analyses define the activities being performed and identify the sequences of work, the specific hazards anticipated, and the control measures to be implemented to eliminate or reduce each hazard to an acceptable level.

8.4.1.1 Soil Removal

An activity hazard analysis for the FLFA soil removal is included as **Tables 8-1a through 8-1c**. This activity will be performed subject to the safety provisions of 29 CFR Parts 1910 and 1926, and USACE EM 385-1-1.

8.4.2 Physical Hazards

This section discusses specific physical hazards that may be encountered at RFAAP during the removal actions. If additional hazards other than the ones listed in this section are encountered, this SSHP will be revised to address these hazards.

8.4.2.1 Heavy Equipment

Tests shall be made at the beginning of each day during which the equipment is to be used to determine that the brakes and operating systems are in proper working condition and that all required safety devices are in place. Whenever any machinery or equipment is found to be unsafe or a deficiency which affects the safe operation of equipment is observed, the equipment shall be immediately taken out of service and shall not be used until all of the unsafe conditions are corrected. Machinery and mechanized equipment shall be operated by designated qualified personnel. Equipment safety requirements must be in accordance with 29 CFR 1926 and EM 385-1-1, Section 16 and the guidelines listed below:

- Operation of heavy equipment will be limited to properly trained personnel.
- Operator's certifications, qualification letters, and necessary SOPs will be maintained on site.
- Operator shall use the safety devices provided with the equipment (i.e., seatbelts, backup warning indicators and horns).
- Visually inspect equipment daily, prior to operation, and report any deficiencies. Document observations.
- Good housekeeping practices will be maintained in the cab area of heavy equipment.

Table 8-1. Activity Hazard Analysis – Soil Removal

a. Pre-Removal Soil Characterization Sampling

Activity: **Pre-Removal Soil Characterization Sampling**

Analyzed by/date: _____

Reviewed by/date: _____ (/ /)

Approved by/date: _____ (/ /)

PRINCIPLE STEPS	POTENTIAL SAFETY/ HEALTH HAZARDS	RECOMMENDED CONTROLS
<ul style="list-style-type: none"> Soil Sampling <p><i>Stop work and notify your supervisor if you are not sure how to perform your task!</i></p>	Physical Hazards	
	<ul style="list-style-type: none"> Cold or heat stress 	<ul style="list-style-type: none"> Wear appropriate clothing and follow recommended work schedules and monitoring controls as stated in <i>Sections 8.3.2.6 or 8.3.2.7</i>
	<ul style="list-style-type: none"> Manual lifting of coolers 	<ul style="list-style-type: none"> Use proper lifting techniques as discussed in <i>See Section 8.3.2.10</i>
	<ul style="list-style-type: none"> Slip, trip, and fall hazards 	<ul style="list-style-type: none"> Safety training and personal awareness <i>See Section 8.3.2.11 for general slip, trip, and fall controls</i>
	<ul style="list-style-type: none"> Electrical storm 	<ul style="list-style-type: none"> Shut down operations, <i>see Section 8.3.2.12</i>
	<ul style="list-style-type: none"> Repetitive Motion 	<ul style="list-style-type: none"> Stretch and flex when using hand auger, alternate auger sampling between coworker
	<ul style="list-style-type: none"> Utilities 	<ul style="list-style-type: none"> Complete utility mark outs prior to sampling, follow Shaw Procedure HS308
	Chemical Hazards	
	<ul style="list-style-type: none"> Exposure to contaminants in soil 	<ul style="list-style-type: none"> Minimize dust generation, wash hands and face, <i>see Section 8.3.3 for chemical hazard controls</i> Use appropriate PPE
	Biological Hazards	
	<ul style="list-style-type: none"> Ticks 	<ul style="list-style-type: none"> Tape pant legs to boots, avoid tall grass and bushes if possible, check for ticks frequently, <i>see Section 8.3.4.1</i>
	<ul style="list-style-type: none"> Stinging insects 	<ul style="list-style-type: none"> Watch out for and avoid stinging insects, <i>see Section 8.3.4.2</i>
	<ul style="list-style-type: none"> Spiders 	<ul style="list-style-type: none"> Watch out for and avoid black widow and brown recluse spiders, <i>see Section 8.3.4.3</i>
	<ul style="list-style-type: none"> Poisonous Plants <p><i>Stop work and notify your supervisor if you are not sure how to perform your task!</i></p>	<ul style="list-style-type: none"> Watch out for and avoid poisonous plants likely to grow near sampling locations, avoid contact with plant oils that may be present on clothes or equipment, wash hands to prevent spreading oils, <i>see Section 8.3.4.6</i> <p><i>Stop work and notify your supervisor if you are not sure how to perform your task!</i></p>
EQUIPMENT TO BE USED	INSPECTION REQUIREMENTS	TRAINING REQUIREMENTS
Stainless steel trowels, Hand augers	<ul style="list-style-type: none"> None 	<ul style="list-style-type: none"> All site workers must have OSHA Training in accordance with 29 CFR 1910.120. All site workers must attend the Daily Safety Meetings. Hazard Communication for all site workers.

Table 8-1. Activity Hazard Analysis – Soil Removal
b. Soil Removal

Activity: **Soil Removal**

Analyzed by/date: _____

Reviewed by/date: _____ (/ /)

Approved by/date: _____ (/ /)

PRINCIPLE STEPS	POTENTIAL SAFETY/HEALTH HAZARDS	RECOMMENDED CONTROLS
<ul style="list-style-type: none"> Excavate soil and direct load into dump trucks Collect waste characterization samples <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>	Physical Hazards	
	<ul style="list-style-type: none"> General heavy equipment hazards 	<ul style="list-style-type: none"> Safety training, personal awareness, and safety devices Maintain a safe equipment distance exclusion zone Use hand signals See <i>Section 8.3.2.1</i> for general heavy equipment controls
	<ul style="list-style-type: none"> Power and hand tools hazard 	<ul style="list-style-type: none"> See <i>Section 8.3.2.2</i> for power and hand tool controls
	<ul style="list-style-type: none"> Electrical shock 	<ul style="list-style-type: none"> Locate and shut down all utilities in work zone, obtain dig permit, watch out for overhead power lines, use GFCI on all temporary electrical devices
	<ul style="list-style-type: none"> Noise 	<ul style="list-style-type: none"> Use hearing protection if noise exceeds 85 dBA, see <i>Section 8.3.2.8</i>
	<ul style="list-style-type: none"> Cold or heat stress 	<ul style="list-style-type: none"> Wear appropriate clothing and follow recommended work schedules and monitoring controls as stated in <i>Sections 8.3.2.6 or 8.3.2.7</i>
	<ul style="list-style-type: none"> Manual lifting 	<ul style="list-style-type: none"> Use proper lifting techniques as discussed in See <i>Section 8.3.2.10</i>
	<ul style="list-style-type: none"> Slip, trip, and fall hazards 	<ul style="list-style-type: none"> Safety training and personal and situational awareness See <i>Section 8.3.2.11</i> for general slip, trip, and fall controls
	<ul style="list-style-type: none"> Electrical storm 	<ul style="list-style-type: none"> Shut down operations, follow the 30/30 rule, see <i>Section 8.3.2.12</i>
	Chemical Hazards	
	<ul style="list-style-type: none"> Exposure to contaminants in soil, primarily arsenic, copper, lead, Aroclor-1254, and dioxins/furans. 	<ul style="list-style-type: none"> Minimize dust generation, wash hands and face, see <i>Section 8.3.3</i> for chemical hazard controls Use appropriate PPE
	<ul style="list-style-type: none"> Cross-contamination 	<ul style="list-style-type: none"> Avoid spillage from excavator bucket, utilize plastic sheeting where spillage may occur
	Biological Hazards	
	<ul style="list-style-type: none"> Ticks 	<ul style="list-style-type: none"> Tape pant legs to boots, avoid tall grass and bushes if possible, check for ticks frequently, see <i>Section 8.3.4.1</i>
	<ul style="list-style-type: none"> Stinging insects 	<ul style="list-style-type: none"> Watch out for and avoid stinging insects, see <i>Section 8.3.4.2</i>
	<ul style="list-style-type: none"> Spiders 	<ul style="list-style-type: none"> Watch out for and avoid black widow and brown recluse spiders, see <i>Section 8.3.4.3</i>
	<ul style="list-style-type: none"> Poisonous Plants <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>	<ul style="list-style-type: none"> Watch out for and avoid poisonous plants, avoid contact with plant oils that may be present on clothes or equipment, wash hands to prevent spreading oils, see <i>Section 8.3.4.6</i> <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>
EQUIPMENT TO BE USED	INSPECTION REQUIREMENTS	TRAINING REQUIREMENTS
Excavator, shovels	<ul style="list-style-type: none"> Daily inspection and maintenance of equipment 	<ul style="list-style-type: none"> All site workers must have OSHA Training in accordance with 29 CFR 1910.120 All site workers must attend the Daily Safety Meetings Hazard Communication for all site workers Appropriate heavy equipment and/or power tools training

Table 8-1. Activity Hazard Analysis – Soil Removal
c. Backfill and Site Restoration

Activity: **Backfill and Site Restoration**
Reviewed by/date: _____ (/ /)

Analyzed by/date: _____
Approved by/date: _____ (/ /)

PRINCIPLE STEPS	POTENTIAL SAFETY/HEALTH HAZARDS	RECOMMENDED CONTROLS
<ul style="list-style-type: none"> Backfill excavation Re-seed <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>	Physical Hazards	
	<ul style="list-style-type: none"> General heavy equipment hazards 	<ul style="list-style-type: none"> Safety training, personal awareness, and safety devices Maintain a safe exclusion zone Use hand signals See <i>Section 8.3.2.1</i> for general heavy equipment controls
	<ul style="list-style-type: none"> Electrical shock 	<ul style="list-style-type: none"> Watch for overhead power lines
	<ul style="list-style-type: none"> Cold or heat stress 	<ul style="list-style-type: none"> Wear appropriate clothing and follow recommended work schedules and monitoring controls as stated in <i>Sections 8.3.2.6 or 8.3.2.7</i>
	<ul style="list-style-type: none"> Manual lifting 	<ul style="list-style-type: none"> Use proper lifting techniques as discussed in <i>Section 8.3.2.10</i>
	<ul style="list-style-type: none"> Slip, trip, and fall hazards 	<ul style="list-style-type: none"> Safety training and personal awareness See <i>Section 8.3.2.11</i> for general slip, trip, and fall controls
	<ul style="list-style-type: none"> Electrical storm 	<ul style="list-style-type: none"> Shut down operations, see <i>Section 8.3.2.12</i>
	Chemical Hazards – The potential for exposure to chemical hazards will be minimal	
	Biological Hazards	
	<ul style="list-style-type: none"> Ticks 	<ul style="list-style-type: none"> Tape pant legs to boots, avoid tall grass and bushes if possible, check for ticks frequently, see <i>Section 8.3.4.1</i>
	<ul style="list-style-type: none"> Stinging insects 	<ul style="list-style-type: none"> Watch out for and avoid stinging insects, see <i>Section 8.3.4.2</i>
	<ul style="list-style-type: none"> Spiders 	<ul style="list-style-type: none"> Watch out for and avoid black widow and brown recluse spiders, see <i>Section 8.3.4.3</i>
	<ul style="list-style-type: none"> Poisonous Plants <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>	<ul style="list-style-type: none"> Watch out for and avoid poisonous plants, avoid contact with plant oils that may be present on clothes or equipment, wash hands to prevent spreading oils, see <i>Section 8.3.4.6</i> <p>Stop work and notify your supervisor if you are not sure how to perform your task!</p>
EQUIPMENT TO BE USED	INSPECTION REQUIREMENTS	TRAINING REQUIREMENTS
Excavator, shovels	<ul style="list-style-type: none"> Daily inspection and maintenance of equipment 	<ul style="list-style-type: none"> All site workers must have OSHA Training in accordance with 29 CFR 1910.120 All site workers must attend the Daily Safety Meetings Hazard Communication for all site workers Appropriate heavy equipment training

- Additional riders shall not be allowed on equipment, unless it is specifically designed for that purpose.

As presented in **Appendix E**, Shaw Procedure HS810, Commercial Motor Vehicle Operation and Maintenance, will be implemented.

8.4.2.2 Power and Hand Tools

By their very nature, power tools have great capability for inflicting serious injury upon site personnel if they are not used and maintained properly. Use of improper or defective tools can contribute significantly to the occurrence of accidents on site. To control the hazards associated with power and hand tool operation, the requirements outlined in EM 385-1-1, and the safe work practices listed below shall be observed when using these tools:

- Operation/use will be conducted by authorized and experienced personnel.
- Tools will be inspected prior to use, and defective equipment will be removed from service until repaired.
- Tools will be selected and used in the manner for which they were designed and in accordance with manufacturer's recommendations.
- Be sure of footing and grip before using any tool.
- Power tools designed to accommodate guards will have such guards properly in place prior to use.
- Do not use tools that have split handles, mushroom heads, and worn parts.
- Safety glasses or a face shield will be used if use of tools presents an eye or face hazard.
- Do not use makeshift tools or other improper tools.
- Use non-sparking tools in the presence of explosive vapors, gases, or residue.
- Loose-fitting clothing or long hair will not be permitted around moving parts.
- Hands, feet, etc. will be kept away from moving parts.
- Maintenance and adjustments to equipment will not be made while equipment is in operation. Power will be disconnected prior to maintenance.
- An adequate operating area will be provided, allowing sufficient clearance and access for operation.
- Proper PPE in accordance with equipment operating manual will be used (i.e., chain saw chaps, leather gloves, hard hats, hearing protection, shin guards, face shield, safety glasses, etc.).

8.4.2.3 Fire and Explosion Hazards

Shaw employees and subcontractors MUST strictly follow ATK's protocols to prevent fires and/or explosions.

Although fires and explosions may arise spontaneously, they are more commonly the result of carelessness during the conduct of site activities such as moving drums, mixing/bulking of site chemicals, and during refueling of heavy or hand held equipment. Some potential causes of explosions and fires include:

- Mixing of incompatible chemicals, which cause reactions that spontaneously ignite due to the production of both flammable vapors and heat.
- Ignition of explosive or flammable chemical gases or vapors by external ignition sources.
- Ignition of materials due to oxygen enrichment.
- Agitation of shock or friction-sensitive compounds.
- Sudden release of materials under pressure.
- Improper labeling of flammable and combustible material containers.

Explosions and fires not only pose the obvious hazards of intense heat, open flames, smoke inhalation, and flying objects, but may also cause the release of toxic chemicals into the environment. Such releases can threaten both personnel on site and members of the general public living or working nearby. Site personnel involved with potentially flammable material or operations will follow the guidelines listed below and EM 385-1-1, Section 9, to prevent fires and explosions:

- Potentially explosive/flammable atmospheres involving gases or vapors will be monitored using a combustible gas indicator/oxygen (CGI/O₂) meter.
- Prior to initiation of site activities involving explosive/flammable materials, all potential ignition sources will be removed or extinguished.
- Non-sparking and explosion-proof equipment will be used whenever the potential for ignition of flammable/explosive gases/vapors/liquids exists.
- Dilution or induced ventilation may be used to decrease the airborne concentration of explosive/flammable atmospheres.
- Smoking will be prohibited in the vicinity of operations which may present a fire hazard.
- Flammable and/or combustible liquids must be handled only in approved, properly labeled metal safety cans equipped with flash arresters and self-closing lids.
- Transfer of flammable liquids from one metal container to another will be done only when the containers are electrically interconnected (bonded).
- The motors of all equipment being fueled will be shut off during the fueling operations.
- Spark or flame producing operations will require a hot work permit in accordance with Shaw Procedure HS314.

8.4.2.4 Electrical

While it is anticipated that all electrical hookup at the FLFA have been terminated, this section is included as this will be verified prior to the commencement of work at the FLFA. All electrical work performed shall comply with applicable National Electric Safety Code, National Electronics Council, and National Fire Protection Association requirements. All electrical work shall be performed by qualified personnel familiar with applicable code requirements. All safe guarding of hazardous energy sources will comply with Shaw Procedure HS315.

Above or below ground utilities may pose a hazard to team members during field activities. Below ground utilities will need to be located by Department of Public Works personnel prior to excavation activities. As presented in **Appendix E**, Shaw Procedure HS308, Underground and

Overhead Utilities will be followed to prevent utility damage. A safe distance between all equipment and overhead power lines must be maintained at all times. Minimum safe clearances are as follows:

<u>Nominal System Voltage</u>	<u>Minimum Rated Clearance</u>
0 to 50 kilovolts (kV)	9.8 ft (3 meters)
51 to 200 kV	14.7 ft (4.5 meters)
201 to 300 kV	19.7 ft (6 meters)
301 to 500 kV	24.6 ft (7.5 meters)
501 to 750 kV	34.4 ft (105 meters)
751 to 1000 kV	44.3 ft (135 meters)

8.4.2.5 Excavations and Trenching

Excavation activities will be conducted in accordance with EM 385-1-1, Section 25 and Subpart P of 29 CFR 1926. As presented in **Appendix E**, Shaw Procedure HS307, Excavation and Trenching, will be implemented during excavation and trenching operations. The guidelines below are intended to reflect minimum requirements to be followed on this site.

- Prior to initiation of any excavation or trenching activity, the location of underground utility installations will be determined in accordance with Shaw Procedure HS308.
- The excavation(s) will be inspected and inspection documented daily by the SSHO or by the Competent Excavation and Trenching person prior to commencement of work activities.
- Evidence of cave-ins, slides, sloughing, or surface cracks will be cause for work to cease until necessary precautions are taken to safeguard workers.
- Excavations 5 ft or deeper where employees must enter and cannot be sloped, will require a registered civil engineer to design a protective system.
- Protective systems shall be selected from OSHA 29 CFR 1926 Subpart P and/or designed by a registered professional civil engineer.
- Spoils and other materials will be placed 2 ft or more from the edge of the excavation.
- Materials used for sheeting, shoring, or bracing will be in good condition.
- Timbers will be sound, free of large or loose knots, and of appropriate dimensions for the excavation.
- Safe access will be provided into the excavation(s) by means of a gradually sloped personnel access/egress ramp or ladders.
- Excavations 4 ft or more in depth will have a means of egress at a frequency such that lateral travel to the egress point does not exceed 25 ft.

8.4.2.6 Heat Stress

Heat stress is caused by a number of interacting factors, including environmental conditions, clothing, workload, and the individual characteristics of the worker. Because heat stress is probably one of the most common illnesses at a site, regular monitoring and other preventive measures are vital.

Heat stress manifests itself in progressive stages (listed below), each increasing in severity, and if not remedied, can threaten life or health. Factors which may predispose a worker to heat stress include: lack of physical fitness, lack of acclimatization to hot weather, degree of hydration, current health status, alcohol or drug use, and the worker's age and sex. Therefore, it is important that all workers be able to recognize symptoms of these conditions and be capable of arresting the problem as quickly as possible.

As with any illness, the best cure for heat stress is avoidance/prevention. Heat stress is most likely to occur early in the summer, prior to acclimatization. Full acclimatization takes 5 to 7 days of consecutive controlled exertion in heat. Individual physical conditioning, pre-existing illnesses and use of alcohol contribute significantly to the potential for heat stress. Avoidance includes drinking plenty of fluids, taking frequent breaks, revising work schedule around hot periods of the day, and assuring that workers are acclimated before allowing them to work for extended periods of time. **Table 8-2** shows an example work/rest schedule to be implemented as it relates to the work load and regimen. The SSHO will determine when work/rest schedules will be implemented based on temperature and work load.

As presented in **Appendix E**, Shaw Procedure HS400, Working in Hot Environments, will be implemented to control heat-related illness. The SSHO will determine the potential for heat stress based on planned activities and weather forecasts.

Table 8-2
Examples of Permissible Heat Exposure Threshold Limit Values

Work – Rest Regimen	*Work Load		
	Light	Moderate	Heavy
Continuous Work	30.0 (86)	26.7 (80)	25.0 (77)
75% Work - 25% Rest, each hour	30.6 (87)	28.0 (82)	25.9 (78)
50% Work - 50% Rest, each hour	31.4 (89)	29.4 (85)	27.9 (82)
25% Work - 75% Rest, each hour	32.2 (90)	31.1 (88)	30.0 (86)

*Consult the ACGIH TLV booklet for definitions of Light, Moderate and Heavy work loads. Values are given in °C and [degrees Fahrenheit (°F)] WBGT, and are intended for workers wearing single layer summer type clothing. As workload increases, the heat stress impact on an un-acclimatized worker is exacerbated. For un-acclimatized workers performing a moderate level of work, the permissible heat exposure TLV should be reduced by approximately 2.5°C.

Heat Rash

Heat rash is caused by continuous exposure to heat and humid air and is aggravated by wet chafing clothes. This condition can decrease a worker's ability to tolerate hot environments.

Symptoms – Symptoms of heat rash include a mild red rash, especially in areas of the body which sweat heavily.

Treatment – Treatment includes decreasing the amount of time in protective gear and providing powder (such as corn starch or baby powder) to help absorb moisture and decrease chafing. Maintain good personal hygiene standards and change into dry clothes if needed.

Heat Fatigue

Heat fatigue is characterized by discomfort and reduced mental awareness, with a greater effect in un-acclimated workers. Medical treatment is usually not needed. Heat fatigue usually affects people who work in hot environments and perspire a great deal. Loss of salt from the body causes very painful cramps of the leg and abdominal muscles. Heat fatigue also may result from drinking iced water or other drinks too quickly or in too large a quantity.

Symptoms – Heat fatigue symptoms include muscle cramps in legs and abdomen, pain accompanying the cramps, faintness, and profuse perspiration.

Treatment – Treatment includes removing a victim to a cool area and loosening clothing, stretching and massaging affected muscle, drinking 1 to 2 cups of water immediately, and every 20 minutes thereafter.

Heat Exhaustion

Heat exhaustion results from sustained exertion in heat, combined with failure to replace water and salts lost in sweat. Heat syncope results in fainting and can occur when standing immobile in heat. It is caused by the pooling of venous blood in the dilated vessels of the skin and lower body.

Symptoms – Symptoms include weak pulse, rapid and shallow breathing, fatigue, nausea, headache, profuse perspiration, dizziness, unconsciousness, and clammy, moist skin which may be flushed or pale.

Treatment – Replacement of water is required to recover. Electrolyte replacement fluids should be taken until urine volume increases. Recovery is complete and rapid following rest in a recumbent position at a cool location. Treat the person for shock if necessary, and remove him/her to a medical facility if there is any indication of a more serious problem.

Heat Stroke

The most serious heat injury is *heat stroke*. Heat stroke is a medical emergency, treatment must be immediate and professional medical attention must be obtained. Heat stroke is caused by a combination of factors including heavy exertion heat, inadequate replacement of fluids, poor physical condition, and individual susceptibility.

Symptoms – Failure of sweat response occurs, leading to a rapidly accelerated increase in core temperature. The victim usually has hot, dry red skin and if conscious, is confused;

convulsions may be present. Additional symptoms include dilated pupils, and a full and fast pulse.

Treatment – The victim must be cooled immediately; heat stroke is fatal if treatment is incomplete or delayed. Emergency care includes transportation to a medical facility, placing person in a cool environment, assure an open airway, reduce the body temperature (wrap in wet sheet or douse body with water), and if available, place cold packs under arms, around neck, at the ankles, or any place where blood vessel lie close to skin.

8.4.2.7 Cold Stress

As with high temperatures, outdoor work in low temperatures can result in risks to the health of employees exposed without adequate preparation. The combined temperature/wind chill affect is shown in **Table 8-3**. To minimize impacts from cold stress, the information and precautions given below shall be observed.

Table 8-3
Wind Chill

COOLING POWER OF WIND ON EXPOSED FLESH EXPRESSED AS EQUIVALENT TEMPERATURE												
Estimated Wind Speed (in mph)	Actual Temperature Reading (°F)											
	50	40	30	20	10	0	-10	-20	-30	-40	-50	-60
	Equivalent Chill Temperature (°F)											
Calm	50	40	30	20	10	0	-10	-20	-30	-40	-50	-60
5	48	37	27	16	6	-5	-15	-26	-36	-47	-57	-68
10	40	28	16	4	-9	-24	-33	-46	-58	-70	-83	-95
15	36	22	9	-5	-18	-32	-45	-58	-72	-85	-99	-112
20	32	18	4	-10	-25	-39	-53	-67	-82	-96	-110	-121
25	30	16	0	-15	-29	-44	-59	-74	-88	-104	-118	-133
30	28	13	-2	-18	-33	-48	-63	-79	-94	-109	-125	-140
35	27	11	-4	-20	-35	-51	-67	-82	-98	-113	-129	-145
40	26	10	-6	-21	-37	-53	-69	-85	-100	-116	-132	-148
(Wind speeds greater than 40 mph have little additional effect)	LITTLE DANGER In<hr with dry skin. Maximum danger of false sense of security.				INCREASING DANGER Danger from freezing of Exposed flesh within One minute.				GREAT DANGER Flesh may freeze within 30 seconds.			
	Trenchfoot and immersion foot may occur at any point on this chart.											

Cold-related worker fatalities have resulted from failure to escape low environmental air temperatures, or from immersion in low temperature water. Most hypothermia cases develop in air temperatures between 30-50°F. The single most important aspect of life-threatening hypothermia is a fall in the deep core temperature of the body. Lower body temperature will very likely result in reduced mental alertness, reduction in rational decision making, or loss of consciousness with the threat of fatal consequences.

Persons working outdoors in temperatures at or below freezing may be frostbitten. Extreme cold for a short time may cause severe injury to the surface of the body, or result in profound generalized cooling, causing death. Areas of the body that have high surface-area-to-volume ratio, such as fingers, toes, and ears, are the most susceptible.

Local injury resulting from cold is included in the generic term frostbite. There are several degrees of damage. Frostbite of the extremities can be categorized into:

- Frost Nip or Initial Frostbite: Characterized by sudden blanching or whitening of skin.
- Superficial Frostbite: Skin has a waxy or white appearance and is firm to the touch, but tissue beneath is resilient.
- Deep Frostbite: Tissues are cold, pale, and solid; extremely serious injury.
- Systemic Hypothermia: This condition is caused by exposure to freezing or rapidly dropping temperature. Its symptoms are usually exhibited in five stages: 1) shivering; 2) apathy, listlessness, sleepiness, and sometimes rapid cooling of the body to less than 95°F; 3) unconsciousness, glassy stare, slow pulse, and slow respiratory rate; 4) freezing of the extremities; and finally 5) death.

Treatment of cold stress includes bringing the body core temperature back to its normal temperature of 98.6°F. Personnel exhibiting symptoms of cold stress should be brought into a warm area and allowed to rest and warm up. Warm, non-alcoholic, decaffeinated drinks (not coffee) or soup should be given to increase body temperature, and rewarming should be gradual.

For frostbite emergency treatment, the victim should be sheltered from the wind and cold and given warm drinks. If superficial, the frozen area should be covered with extra clothing or warmed against the body. One should not use direct heat, and not pour hot water over or rub the effected area. Warming should be gentle and gradual. If the frostbite is deep (area is frozen and hard to the touch), immediate medical attention should be obtained.

For hypothermia emergency treatment, all stages are treated by either passive or active rewarming. This is accomplished by better conservation of the patient's body heat. It is important to note that if a victim is found in a remote area, despite the death-like appearance, the person may be saved. All attempts should be made to revive the victim. Active rewarming means heat is applied to the victim by an external source, either to the skin surface and/or through the core. Treatment includes:

- Preventing further heat loss. Remove the victim to a warm, dry place.
- Remove wet clothing piece-by-piece and dry underlying skin.
- Dress in several layers of warm, dry clothing, giving preference to the central body core rather than the extremities.
- Cover the victims head, then wrap the victim in blankets.
- If the victim is conscious, ask him/her to drink hot fluids.
- Monitor oral body temperature every 15 minutes. If the body temperature falls below 98.6°F, the team member should not be allowed outside until the body temperature returns to normal.

- In more severe cases of hypothermia, implement the above actions, but also institute some type of active re-warming, including:
 - Electric pads or blankets.
 - Hot-air blowers or heaters.
 - Heated blankets or clothes.
 - Use of human body heat.
- It is important to watch for signs of return of the normal thermoregulatory mechanisms (shivering, teeth chattering, etc.) and to monitor mental status.
- The victim should be transferred to a medical facility after the emergency care steps have been initiated and should not be allowed to return to work for at least 48 hours.
- Perform CPR if the victim is pulse-less and not breathing.
- Avoidance of cold stress emergencies can be performed by the general practices stated below:
 - Wear layered clothing, including a water-repellent outer layer.
 - Wear gloves, socks, and a hat that are synthetic or wool insulated.
 - Remove outer layers of clothing during breaks to prevent inner layer from getting wet from perspiration.
 - Eat well balance meals and maintain an adequate intake of fluids.
 - Seek shelter in a warm protected area when signs and symptoms of cold stress become evident.

Table 8-4 provides a work/warm-up schedule for a 4-hour shift as it relates to temperature and wind speed. This schedule will be applied during all field work.

Table 8-4
Threshold Limit Values Work/Warm-Up Schedule for 4-Hour Shift*

Air Temperature-Sunny Sky		No Wind		5 MPH Wind		10 MPH Wind		15 MPH Wind		20 MPH Wind	
°C (approx.)	°F (approx.)	Max. Work Period	No. of Breaks	Max. Work Period	No. of Breaks	Max. Work Period	No. of Breaks	Max. Work Period	No. of Breaks	Max. Work Period	No. of Breaks
-26° to -28°	-15° to -19°	Normal	1	Normal	1	75 min.	2	55 min.	3	40 min.	4
-29° to -31°	-20° to -24°	Normal	1	75 min.	2	55 min.	3	40 min.	4	30 min.	5
-32° to 34°	-25° to -29°	75 min.	2	55 min.	3	40 min.	4	30 min.	5		
-35° to -37°	-30° to -34°	55 min.	3	40 min.	4	30 min.	5				
-38° to -39°	-35° to -39°	40 min.	4	30 min.	5						
-40° to -42°	-40° to -44°	30 min.	5								
-43° to below	-45° & Below	Non-emergency work should cease									

Notes for Table 8-4:

1. Schedule applies to any 4-hour work period with moderate to heavy work activity, with warm-up periods of 10 minutes in a warm location and with an extended break (e.g., lunch) at the end of the 4-hour work period in a warm location. For Light-to-Moderate Work (limited physical movement): apply the schedule one step lower. For example, at -35°C (-30°F) with no noticeable wind (Step 4), a worker at a job with little physical movement should have a maximum work period of 40 minutes with 4 breaks in a 4-hour period (Step 5).
 2. The following is suggested as a guide for estimating wind velocity if accurate information is not available:
mph: light flag moves; 10 mph: light flag fully extended; 15 mph: raises newspaper sheet; 20 mph: blowing and drifting snow.
 3. If only the wind chill cooling rate is available, a rough rule of thumb for applying it rather than the temperature and wind velocity factors given above would be: 1) special warm-up breaks should be initiated at a wind chill cooling rate of about 1750 W/m²; 2) all non-emergency work should have ceased at or before a wind chill of 2250 W/m². In general, the warm-up schedule provided above slightly under-compensates for the wind at the warmer temperatures, assuming acclimatization and clothing appropriate for winter work. On the other hand, the chart slightly over-compensates for the actual temperatures in the colder ranges because windy conditions rarely prevail at extremely low temperatures.
 4. TLVs apply only for workers in dry clothing.
- * Adapted from the “1995-1996 Threshold Limit Values and Biological Exposure Indices,”
American Conference of Governmental Industrial Hygienist. Cincinnati, OH.

As presented in **Appendix E**, Shaw Procedure HS401, Cold Stress, will be implemented to control cold related illness.

8.4.2.8 Noise

Hearing protection may be required during certain noisy activities. Hearing protection will be required when sound pressure levels in work areas or on equipment exceed 85 dBA, the TLV for noise. Permissible noise exposure levels for different durations are shown in **Table 8-5**. A field guideline for knowing when hearing protection is recommended is if people 3 ft apart must raise their voices to be heard in normal conversation.

Table 8-5
Permissible Noise Exposure

A-Weighted Sound Level (dB)	Permitted Duration Per Workday (Hours)	A-Weighted Sound Level (dB)	Permitted Duration Per Workday (Hours)
80	32.0	106	0.87
81	27.9	107	0.76
82	24.3	108	0.66
83	21.1	109	0.57
84	18.4	110	0.50
85	16.0	111	0.44
86	13.9	112	0.38
87	12.1	113	0.33
88	10.6	114	0.29
89	9.2	115	0.25
90	8.0	116	0.22
91	7.0	117	0.19

Table 8-5 (Continued)
Permissible Noise Exposure

A-Weighted Sound Level (dB)	Permitted Duration Per Workday (Hours)	A-Weighted Sound Level (dB)	Permitted Duration Per Workday (Hours)
92	6.2	118	0.16
93	5.3	119	0.14
94	4.6	120	0.125
95	4.0	121	0.11
97	3.0	123	0.082
98	2.6	124	0.072
99	2.3	125	0.063
100	2.0	126	0.054
101	1.7	127	0.047
102	1.5	128	0.041
103	1.3	129	0.038
104	1.1	130	0.031
105	1.0		

Source: Shaw Procedure HS402.

As presented in **Appendix E**, Shaw Procedure HS402, Hearing Conservation Program, will be implemented when elevated noise levels exist. The SSHO will provide training on the proper use of hearing protection in accordance with 29 CFR 1910.95. The training will be conducted as a part of the pre-work safety and health briefing and documented in the safety files.

8.4.2.9 Dust

It is possible that dust could be generated during soil excavation and load out operations. In such cases, a water spray will be used to minimize dust generation. Real-time dust monitors may be used if necessary to protect site personnel (*Section 8.6*).

8.4.2.10 Manual Lifting

Investigation and IM activities may require personnel to move large, heavy objects by hand. The human body is subject to severe damage in the forms of back injury and hernia if caution is not observed when handling, lifting, or moving these large, heavy objects.

The following fundamentals should be followed while manual lifting objects:

- The size, shape, and weight of the object to be lifted must be considered. Site personnel will not lift more than they can handle comfortably. No individual employee is permitted to lift any object that weighs over 60 pounds. Multiple employees or the use of mechanical lifting devices are required for objects over the 60-pound limit.
- A firm grip on the object is essential; therefore, the hands and objects shall be free of oil, grease, and water.
- The hands and fingers shall be kept away from any points that could cause them to be pinched or crushed, especially when setting the object down.

- The item shall be inspected for metal slivers, jagged edges, burrs, and pinch points, and gloves shall be used to protect the hands.
- The feet will be placed far enough apart for good balance and stability.
- Personnel will ensure that solid footing is available prior to lifting the object.
- To lift the object, the legs are straightened from their bending position.
- Never carry a load that you cannot see around.
- When placing an object down, the stance and position are identical to that for lifting.
- If needed, back support devices will be provided to aid in preventing back injury.

The following steps will be followed during manual lifting:

- Ensure the route you will carry the object is clear and free from trip hazards.
- Get a good footing.
- Place feet about one shoulder width apart.
- Bend at knees to grasp weight.
- Keep the back straight.
- Get a firm hold.
- Lift gradually by straightening the legs.
- If weight is uncomfortable to lift, get help.

8.4.2.11 Slips, Trips, Falls

Field operations may place personnel in situations where they may be exposed to slip, trip, and fall hazards. Slipping hazards will exist when the ground is wet, or on steep slopes. Tripping hazards will exist on rough, uneven terrain, or if the work area is cluttered with tools, equipment, debris, soil piles, etc. Falling hazards will exist as a result of slip or trip hazards, or in elevated work areas with inadequate railing.

The following precautions should be followed by all site personnel:

- Field personnel shall become familiar with the general terrain of the site and potential physical hazards (i.e., rocky conditions, uneven terrain) that would be associated with accidental slips, trips, and falls.
- Be cautious after periods of heavy rainfall, which may cause earth movement and slides.
- Be attentive where you walk since pits, holes, or similar hazards may be partially covered or visually obstructed.
- Be cautious around soil or terrain which recently may have been disturbed, relocated, or otherwise made less stable.
- Avoid the top edges of drop-off areas whether they have been disturbed or not.
- Use the three-point rule when getting on and off heavy equipment.

8.4.2.12 Lightning

Electrical storms commonly occur during Spring and Fall. The resulting lightning poses a safety hazard to field personnel. Since the storms are sometimes fast moving, field personnel should watch for indications of electrical storms. The distance to an electrical storm can be estimated by observing the interval between the lightning flash and the sound of thunder. Since sound travels approximately 1,100 ft per second, an interval of 5 seconds corresponds to a storm distance of approximately 1 mile. This is also referred to as the flash/bang process. If lightning is observed and thunder is heard within 30 seconds work shall be suspended. Work will not resume for 30 minutes or until the flash/bang time exceeds 30 seconds (30:30 rule).

If an electrical storm is observed within 6 miles of the site, field personnel shall cease outside activities and proceed to the site office for further instructions and all heavy equipment will be shut down. If caught in the open by an electrical storm, all personnel will immediately seek shelter in their vehicle and proceed as above. In the event that their vehicle is inaccessible, they will move to a topographically low area away from tall objects and conductors (e.g., transformer, power lines, metal sheds) and wait for the storm to leave the area.

8.4.2.13 Drum Handling

Hazardous materials are often shipped, stored, or disposed in 55-gallon drums. If a drum or other container is encountered with unknown contents, caution will be exercised to avoid explosion or chemical hazards. The discovery of unknown drums shall require immediate notification to the H&S Manager. Unknown drums will not be handled until appropriate precautions and PPE are in place.

8.4.3 Chemical Hazards

This section discusses chemical hazards that may be encountered at RFAAP during the IM at the FLFA. Chemical hazards can be encountered either from chemicals brought on site by the contractor for use during activities, chemicals stored at the site, or chemicals that have been released to the environment and are present in various media such as air, soil, or water.

8.4.3.1 Site-Related Chemicals

Copper, lead, Aroclor-1254, and dioxins/furans were identified equal to or above the residential RGs of 2,890, 400, 1, and 0.001 mg/kg, respectively, and arsenic was identified equal to or above the industrial RGs of 18 mg/kg during the RFI investigation at the FLFA (Shaw, 2008) as presented on **Figure 2-2**.

8.4.3.2 Exposure Pathways

Chemicals may pose a hazard to humans when inhaled, ingested, or through dermal absorption. Inhalation can occur when chemicals are present as vapors, aerosols, or attached to airborne dust particles. Ingestion usually occurs incidentally, as chemicals present in the air enter the mouth or nose, or from hand to mouth activities such as eating, drinking, and smoking. Dermal absorption occurs when chemicals contact unprotected skin.

8.4.3.3 Exposure Assessment

The toxic hazards to site personnel associated with chemicals can be assessed through comparison of actual exposures with several established occupational exposure limits using

quantitative collection and analysis through real-time and/or time-integrated personal air sampling.

Permissible exposure limits (PELs) are established by OSHA. TLVs are established by the ACGIH. Immediately Dangerous to Life or Health (IDLH) values are established by NIOSH. **Table 8-6** presents occupational exposure limits (if available) for potential chemicals, including OSHA PELs, ACGIH TLVs, and NIOSH IDLH values. The table also indicates if there are potential significant contributions to the overall exposure for the chemical of concern through dermal contact, and identifies the acute symptoms resulting from exposure.

Table 8-6
Occupational Health Exposure Guidelines for Potential Contaminants

Contaminant	Acute Symptoms of Exposure	PEL (TWA unless otherwise noted)	TLV-TWA	Skin Notation (Yes/No)	IDLH
Arsenic	Ulceration of nasal septum, dermatitis, gastrointestinal disturbances, peripheral neuropathy, respiratory irritation, hyperpigmentation of skin, [potential occupational carcinogen]	0.01 mg/m ³	0.01 mg/m ³	Y	5 mg/m ³
Lead	Lassitude (weakness, exhaustion), insomnia; facial pallor; anorexia, weight loss, malnutrition; constipation, abdominal pain, colic; anemia; gingival lead line; tremor; paralysis wrist, ankles; encephalopathy; kidney disease; irritation eyes; hypotension	0.05 mg/m ³	0.05 mg/m ³	Y	100 mg/m ³
Copper	Irritation eyes, respiratory system; cough, dyspnea (breathing difficulty), wheezing	1 mg/m ³	1 mg/m ³	Y	100 mg/m ³
Aroclor-1254	Irritation eyes, chloracne; liver damage; reproductive effects; [potential occupational carcinogen]	0.5 mg/m ³	0.001 mg/m ³	Y	5 mg/m ³
Dioxins/ Furans	Cough, dyspnea (breathing difficulty), wheezing; decreased pulmonary function, progressive respiratory symptoms (silicosis); irritation eyes; [potential occupational carcinogen]	NE	NE	N	NE

The occupational exposure limits are described as follows:

PELs may be expressed as an 8-hour time-weighted average (TWA), a short-term exposure limit (STEL), or a ceiling limit. Ceiling limits may not be exceeded at any time. PELs are enforceable by law. STELs are allowable exposure limits for durations ranging from 5 to 15 minutes, without causing the 8-hour TWA to be exceeded.

The ACGIH TLV is defined as the TWA concentrations for a substance to which nearly all workers (8 hours/day, 40 hours/week) may be repeatedly exposed, day after day, without experiencing adverse health effects. For some substances, the overall exposure to a substance is enhanced by skin, mucous membrane, or eye contact. These substances are identified by “yes” in the skin notation column.

The IDLH values represent the maximum concentrations from which, in the event of respirator failure, one could escape within 30 minutes without a respirator and without experiencing any escape-impairing symptoms or any irreversible health effects.

8.4.3.4 Chemical Hazard Communication

In order to comply with Shaw Procedure HS060 and the OSHA Hazard Communication Standard 29 CFR 1910.1200, to ensure that site personnel are informed of the hazards associated with the materials with which they work the following requirements will apply to all commercial products containing hazardous substances which are brought on site.

- Material Safety Data Sheets (MSDSs) will be maintained for each product containing a hazardous substance that will be used on site. MSDSs will also be maintained for COIs identified in site soil. MSDSs are included in **Appendix F**.
- All containers not supplied with adequate hazard labeling will have a hazard communication label affixed to the container providing the health and physical hazards associated with the material.
- All personnel, including subcontractors who work with products containing hazardous substances, will be trained in accordance with the requirements of 29 CFR 1910.1200. This training will be performed and documented by the SSHO and maintained on site in the safety files.
- An inventory of all products containing hazardous substances used on site will be maintained using a site-specific Chemical Inventory.

8.4.4 Biological Hazards

Biological hazards that may be found at the FLFA include ticks, spiders, snakes, and poisonous plants. The following sections discuss the potential biological hazards that may be encountered at the FLFA during removal actions.

8.4.4.1 Ticks

From April through October, particular caution will be exercised to prevent site workers from being bitten by deer ticks and potentially contracting Lyme Disease. The Centers for Disease Control has noted an increase of Lyme Disease and Rocky Mountain Spotted Fever (RMSF), which are caused by tick bites. Ticks are small, ranging from the size of a comma up to about 1/4-inch; when embedded in the skin, they may look like a freckle. Ticks live in and near wooded areas, tall grass, and brush.

Lyme Disease – Lyme Disease is caused by deer ticks and lone star ticks that have become infected with spirochetes. Female deer ticks are about 1/4-inch in size, and are black and brick red in color. Male deer ticks are smaller, and completely black. Lone star ticks are larger and chestnut brown in color. The illness typically occurs in the summer and is characterized by a slowly expanding red rash that develops in a few days to a few weeks after the bite of an infected tick. This may be accompanied by flu-like symptoms along with headache, stiff neck, fever, muscle aches, and/or general malaise. At this stage, treatment by a physician usually is effective. If left alone, these early symptoms may disappear, but more serious problems may follow. The most common late symptom of the untreated disease is arthritis. Other problems which may occur include meningitis, neurological abnormalities, and cardiac abnormalities. It is important to note that some people do not get the characteristic rash and may have diminished progress to the later manifestations. Treatment of later symptoms is more difficult than early symptoms and is not always successful.

Rocky Mountain Spotted Fever – RMSF has occurred in this area of the country. It is caused by Rocky Mountain wood ticks and dog ticks which have become infected with rickettsia. Both are black in color.

RMSF disease is transmitted by the infected dog tick, *Dermacentor variabilis*, and is common in the western U.S. It is important to note that the dog tick is significantly larger than the deer tick, previously discussed. Nearly all cases of RMSF occur in the spring and summer, generally several days after exposure to infected ticks. The onset of illness is abrupt, often with high fever, headache, chills, and severe weakness. After the fourth day of fever, victims develop a spotted pink rash, which usually starts at the hands and feet and gradually extends to most of the body.

The first symptoms of either disease are flu-like chills, fever, headache, dizziness, fatigue, stiff neck, and bone pain. If immediately treated by a physician, most individuals recover fully in a short period of time. If not treated, more serious symptoms can occur.

If a site employee believes they have been bitten by a tick, or if any of the signs and symptoms noted above appear, the employee will contact the SSHO, who will authorize the employee to visit a physician for an examination and possible treatment.

The following precautions should be taken when working in areas that might be infested with ticks:

- Cover your body as much as possible. Wear long pants and long-sleeved shirts. Light color clothing makes spotting of ticks easier.
- Try to eliminate possible paths by which the deer tick may reach unprotected skin. For example, tuck bottoms of pants into socks or boots and sleeves into gloves. (Duct tape may be used to help seal cuffs and ankles.) If heavy concentrations of ticks or insects are anticipated or encountered, Tyvek® coveralls may be used for added protection.
- Conduct periodic and frequent (e.g., hourly) surveys of your clothing for the presence of ticks. Remove any ticks and insects that become attached to clothing.
- Spray outer clothing, particularly your pant legs and socks, but not your skin, with an insect repellent that contains permethrin or permethrin, or use a repellent with DEET, which can be applied to the skin.

- When walking in wooded areas, avoid contact with bushes, tall grass, or brush as much as possible.
- Tuck pant legs into boot tops or tape pants to boot tops to prevent ticks from crawling up the pant leg (this may not be an option at sites where extreme heat stress is anticipated).
- If dressed in Level D or Modified Level D and no other head protection is required, wear a hat to prevent ticks from getting into the hair.

The following actions should be taken if a tick is found:

- If you find a tick, remove it by pulling on it gently with tweezers.
- If the tick resists, cover the tick with salad oil for about 15 minutes to asphyxiate it, then remove it with tweezers.
- Do not use matches, a lit cigarette, nail polish, or any other type of chemical to “coax” the tick out.
- Be sure to remove all parts of the tick’s body and disinfect the area with alcohol or a similar antiseptic after removal.
- For several days to several weeks after removal of the tick, look for the signs of the onset of Lyme Disease, such as a rash that looks like a bulls-eye or an expanding red circle surrounding a light area.
- Look for the signs of the onset of RMSF, such as a rash-like inflammation consisting of red spots under the skin that appear 3 to 10 days after the tick bite.

Removal of ticks is best accomplished using small tweezers. Do not squeeze the tick’s body. Grasp it where the mouth parts enter the skin and tug gently, but firmly, until it releases its hold on the skin. Save the tick in a jar labeled with a date, body location of the bite, and place it where it may have been acquired.

Wipe the bite thoroughly with an antiseptic and notify the safety officer as soon as possible. The various stages and symptoms are well recognized and, if detected, can be treated with antibiotics. Early detection and treatment with antibiotics significantly reduces the severity of Lyme Disease and RMSF. If necessary, seek medical attention.

8.4.4.2 Ants, Bees, Wasps, Hornets, and Yellow Jackets

Contact with stinging insects like bees, hornets, and wasps may result in site personnel experiencing adverse health affects that range from being mild discomfort to life threatening. Therefore, stinging insects present a serious hazard to site personnel, and extreme caution must be exercised whenever site and weather conditions increase the risk of encountering stinging insects.

Nests and hives for bees, wasps, hornets, and yellow jackets often occur in ground, trees, and brush. The area will be checked for obvious nests and hives before it is cleared. If a nest or hive is found, the SSHO will be contacted before the nest is disturbed or removed; and, if possible, an alternate sampling location will be selected. Bites and stings can be painful and may elicit an allergic reaction. Medical surveillance will identify any individuals with life threatening allergies. These individuals will not work in areas where there is a great potential for insect stings. If simple first aid measures do not alleviate the symptoms, the victim will be taken to the

nearest medical center. An attempt will be made to kill the offending insect and take it to the emergency room with the victim if this can be done quickly and without endangering personnel.

Some of the factors related to stinging insects that increase the degree of risk associated with accidental contact are as follows:

- The nests for these insects are frequently found in remote, wooded, grassy areas.
- The nests can be situated in trees, rocks, bushes, or in the ground, and are usually difficult to see.
- Accidental contact with these insects is highly probable, especially during warm weather conditions when the insects are most active.
- If a site worker accidentally disturbs a nest, the worker may be inflicted with multiple stings, causing extreme pain and swelling which can leave the worker incapacitated and in need of medical attention.
- Some people are hypersensitive to the toxins injected by a sting, and when stung, experience a violent and immediate allergic reaction resulting in a life-threatening condition known as anaphylactic shock.
- Anaphylactic shock manifests itself very rapidly and is characterized by extreme swelling of the body, eyes, face, mouth, and respiratory passages.
- The hypersensitivity needed to cause anaphylactic shock, can in some people, accumulate over time and exposure; therefore, even if someone has been stung previously, and has not experienced an allergic reaction, there is no guarantee that they will not have an allergic reaction upon receipt of another sting.

With these things in mind and with the high probability of contact with stinging insects, all site personnel shall comply with the following safe work practices:

- If a worker knows that he is hypersensitive to bee, wasp, or hornet stings, they must inform the SSHO of this condition prior to participation in site activities. The SSHO will question all site personnel concerning allergies or sensitivities prior to initiating work on site.
- All site personnel will be watchful for the presence of stinging insects and their nests, and shall advise the SSHO if a stinging insect nest is located or suspected in the area.
- Any nests located on site shall be flagged off and site personnel shall be notified of its presence.
- If stung, site personnel shall immediately notify the SSHO to obtain treatment and allow the SSHO to observe them for signs of allergic reaction.
- Site personnel with a known hypersensitivity to stinging insects shall keep required emergency medication on or near their person at all times.

Stings of these insects are responsible for more deaths in the U.S. than bites and stings of all venomous creatures. This is due to the sensitization by the victim to the venom from repeated stings, which can result in anaphylactic reactions. The stinger may remain in the skin and should be removed by teasing or scraping rather than pulling. An ice cube placed over the sting will

reduce pain. An analgesic-corticosteroid lotion is often used. People with known hypersensitivity to such stings should carry a kit containing antihistamine and epinephrine.

8.4.4.3 Spiders

The biting insects of greatest concern are spiders, especially the black widow and the brown recluse. These spiders are of special concern due to the significant adverse health effects that can be caused by their bite.

Black Widow – The black widow is a coal-black, bulbous spider 3/4 to 1-1/2 inches in length, with a bright red hourglass on the underside of the abdomen. The black widow is usually found in dark moist locations, especially under rocks and rotting logs and may even be found in outdoor toilets where they inhabit the underside of the seat. Victims of a black widow bite may exhibit the following signs or symptoms:

- Sensation of pinprick or minor burning at the time of the bite.
- Appearance of small punctures (sometimes none are visible).
- After 15 to 60 minutes, intense pain is felt at the site of the bite which spreads quickly and is followed by profuse sweating, rigid abdominal muscles, muscle spasms, breathing difficulty, slurred speech, poor coordination, dilated pupils, and generalized swelling of face and extremities.

Brown Recluse – The brown recluse is brownish to tan in color, rather flat, 1/2 to 5/8 inches long with a dark brown “violin” shape on the underside. It may be found in trees or in dark locations. Victims of a brown recluse bite may exhibit the following signs or symptoms:

- Blistering at the site of the bite, followed by a local burning at the site 30 to 60 minutes after the bite.
- Formation of a large, red, swollen, pustulating lesion with a bull’s-eye appearance.
- Systemic effects may include a generalized rash, joint pain, chills, fever, nausea, and vomiting.
- Pain may become severe after 8 hours with the onset of tissue necrosis.

There is no effective first aid treatment for either of these bites. Except for very young, very old, or weak victims, these spider bites are not considered to be life threatening; however, medical treatment must be sought to reduce the extent of damage caused by the injected toxins. If either of these spiders are suspected or known to be on site, the SSHO shall brief the site personnel as to the identification and avoidance of the spiders. Site personnel should notify the SSHO if they locate either of these spiders.

8.4.4.4 Snakes

The possibility for encountering snakes exists. Although rare in the southwestern Virginia area, the species of greatest concern is the copperhead (*Agkistrodon contortix*). Copperheads grow to 36 inches and can be recognized by the copper-color head and a reddish-brown hourglass pattern on the body. Copperheads are normally lethargic; once aroused, however, they strike vigorously and may rapidly vibrate their tails. Rocky hillsides are favorite habitats.

To minimize the threat of snake bites, all personnel walking through the brush will be aware of the potential for encountering snakes and will avoid actions that increase the likelihood of encounters (e.g., turning over logs). Additional caution will be exercised around sawdust or rock piles, which are known to support copperheads. In the event of a snake bite, the following rules should be followed:

- Do not cut “X’s” over the bite area as this will intensify the effect of the venom.
- Do not apply suction to the wound since this has a minimal effect in removing venom.
- Do not apply a tourniquet since this will concentrate the venom and increase the amount of tissue damage in the immediate area.
- If possible, kill the snake, bag it, and transport it with the victim. Try to identify the snake for proper selection of anti-venom.
- Do not allow the victim to run for help since running increases the heart rate and will increase the spread of the venom throughout the body.
- Keep the victim calm and immobile.
- Have the victim hold the affected extremity lower than the body while waiting for medical assistance.
- Transport the victim to a medical facility immediately.

8.4.4.5 Animals

Normally, wildlife avoid people and areas where activities are ongoing. Small animals such as raccoons infected with rabies or when cornered may become aggressive. When working remain alert for likely locations that animals inhabit. Avoid nests, dens, and holes in the ground that may be the animal’s home.

The only effective measure to preclude animal bites is avoidance. Contact with all wild animals at the FLFA will be avoided at all times. Persons bitten by an animal should seek medical assistance immediately, especially if it is suspected that the animal is rabid. Aggressive or disoriented behavior as well as foaming of the mouth can be signs of rabid animals. Until medical assistance can be reached, persons should watch for symptoms of severe swelling, nausea, and shock.

8.4.4.6 Poison Ivy, Poison Oak, Poison Sumac

Poison ivy thrives in all types of light and usually grows in the form of a trailing vine; however, it can also grow as a bush and can attain heights of 10 ft or more. Poison ivy has shiny, pointed leaves that grow in clusters of three. Poison sumac is a tall shrub or slender tree that usually grows along swampy areas or ponds in wooded areas. Each poison sumac leaf stalk has 7 to 13



Summer Poison
Ivy



Poison Oak



Poison Sumac

leaflets which have smooth edges. Poison oak is mostly found in the southeast and west. Poison oak resembles poison ivy, with one important difference. Poison oak leaves are more rounded than jagged like poison ivy, and the underside of poison oak leaves are covered with hair.

All personnel should become familiar with and be able to recognize poison ivy, poison oak, and poison sumac in the field. All personnel that know they are over-sensitive to poison ivy or poison sumac will notify their Site Superintendent or the SSHO. They will not be allowed to work in the area until the poison ivy/sumac has been removed. This information will be noted on their medical data sheet. Reaction to poison ivy can be prevented if the exposed skin is washed with mild soap and water within 10 minutes of contact. Contact can be prevented by site workers wearing appropriate clothing. Preventive measures which can prove effective for most site personnel are:

- Avoid contact with any poisonous plants on site and keep a steady watch to identify, report, and mark poisonous plants found outside.
- Wash hands, face, or other exposed areas at the beginning of each break period and at the end of each work day.
- Avoid contact with, and wash on a daily basis, contaminated tools, equipment, and clothing.
- Barrier creams, detoxification/wash solutions, and orally administered desensitization may prove effective and should be tried to find the best preventive solution.
- Avoid spreading oils from these plants to hands and other parts of the body.

The skin reaction associated with contacting these plants is caused by the body's allergic reaction to toxins contained in the oils produced by the plant. Contamination from the oils of these plants may occur through contact with leaves, branches, stems or berries, or contact with contaminated items such as tools and clothing. The allergic reaction associated with exposure to these plants will generally cause the following signs and symptoms:

- Blistering at the site of contact, usually occurring within 12 to 48 hours after contact.
- Reddening, swelling, itching, and burning at the site of contact.
- Pain, if the reaction is severe.
- Conjunctivitis, asthma, and other allergic reactions if the person is extremely sensitive to the poisonous plant toxin.

Blisters form during the subsequent 24 to 36 hours. Crusting and scaling occurs within a few days. Signs and symptoms included redness, swelling, and sometimes intense itching. Symptoms usually disappear in 1 to 2 weeks in cases of mild exposure and up to 3 weeks when exposure is severe.

8.4.4.7 Biological Agents

Microbial hazards can potentially occur when workers handle materials with biological contamination. One source of infection for response workers is poor sanitation. Waterborne and foodborne diseases can be a problem if adequate precautions are not taken to keep food and drinking water properly stored and isolated. An example of such a disease is salmonellosis.

Workers must also avoid creating any sanitation problems by making sure that properly designed lavatory facilities are available at the work site.

Tetanus is another biological hazard encountered on hazardous materials sites. Workers must avoid puncture hazards, wear appropriate protective clothing, and should be current in Tetanus Inoculations.

8.4.4.8 Bloodborne Pathogens

In July of 1992, OSHA issued a final Standard for Protection of Workers Potentially Exposed to Bloodborne Pathogens (29 CFR 1910.1030). This primarily involves medical and research personnel. Bloodborne pathogens are pathogenic microorganisms which may be present in human blood and can cause disease in humans. These pathogens include, but are not limited to, hepatitis B virus (HBV) and human immunodeficiency virus (HIV).

Potential exposure during site activities results from workers who are infected. The OSHA Standard specifically includes first aid providers and is enforceable on site subject to the Hazardous Waste Site Work and Emergency Response Standard (29 CFR 1910.120). The basic concept of this standard is that medical care workers and first aiders must take the “Universal Precaution” of assuming that any blood-containing fluid or person bleeding or contaminated with blood-containing fluid is positive (infected) with both viruses.

Protection involves the use of personal protection such as gloves, eye shields, one-way valve rescue breather devices, and training. In order to effectively protect against any hazards, workers must have a basic understanding of the hazard. This is particularly true of Site Supervisors and SSHOs and others expected to administer first aid if necessary.

8.5 Site Control Procedures

8.5.1 Site Control

To protect the public and maintain security at the FLFA during working hours, the site will be controlled as follows:

- Work areas and support areas will be established prior to the start of activities.
- Only authorized workers will be permitted in work areas.
- Work will cease if unauthorized personnel enter work areas.
- Temporary fencing will be utilized around excavations to protect site visitors.

8.5.2 Site Work Zones

If site conditions dictate an upgrade in PPE due to the presence of contaminants at high concentrations, work zones will be established to ensure against the accidental spread of hazardous substances by workers from contaminated areas to clean areas. Zones will be delineated on site where removal activities occur, and the flow of personnel in these zones will be controlled. The establishment of site work zones will help ensure that personnel are properly protected against the hazards present where they are working, work activities and contamination are confined to the appropriate areas, and personnel can be located and evacuated in an emergency. The site work zones that will be used during site activities, as deemed necessary by the SSHO, will include:

- Exclusion Zone (EZ) – the contaminated area.
- Contamination Reduction Zone (CRZ) – the area where decontamination of PPE takes place.
- Support Zone (SZ) – the uncontaminated area where workers should not be exposed to hazardous conditions.

A “hotline” where personnel routinely enter or exit the EZ will be located upwind of the work activities. Site work zones, including hotlines, will be established as deemed necessary by the SSHO during field activities. All site work zones will be adequately marked using traffic cones or banner guard.

Access to the EZ and CRZ will be strictly limited to individuals who meet all medical monitoring, training, and PPE requirements of the site. Visitors who have received the appropriate training, are medically qualified, and are wearing the appropriate level of protection must receive a site safety briefing and will be escorted within these zones by the SSHO. Visitors who do not meet the specified requirements will remain in the SZ.

8.5.3 Buddy System

The buddy system will be employed by all personnel entering a hazardous waste operation. This system requires that a partner, or buddy, accompany each worker. The buddy provides the co-worker/partner with assistance, observes the partner for signs of exposure, periodically checks the integrity of the partner’s PPE, and notifies the SSHO if help is needed. The buddy must be in a line of sight or hearing of the partner and be prepared to enter any area the partner enters. The buddy must be fully certified to work in the level of protection that the employee is working in, and must have the appropriate PPE available.

8.5.4 Communications

This section describes the on- and off-site communications that are required during operations at the FLFA. At the FLFA, at least one cellular telephone will be available at each work site for off-site transmissions and emergency response.

8.6 Personal Protective Equipment

PPE consistent with Shaw Procedure HS600 (**Appendix E**) will be required during field work at the FLFA. **Table 8-7** presents the PPE requirements for the IM actions planned at the FLFA. The SSHO will review the required level of protection and safety equipment with each work crew. The ultimate decision on which protective level is most appropriate will be made by the SSHO. The level of protection selected will be based on:

- The type and measured concentration of the chemical substance having the lowest PEL, TLV, and/or IDLH concentration in the ambient atmosphere, its range of toxic properties and lower explosive limit, and the evaluated degree of hazard.
- Potential for exposure to substances in the air, liquid splashes, or other direct contact with hazardous materials.

Table 8-7
Personal Protective Equipment Requirements

Activity/Location	PPE Level	Comment
Delineation Sampling and Soil Removal	Level D/ Modified D	Modified Level D when in contact with contaminated material. Upgrade to Level C if action levels warrant.
Site Set-up and Restoration	Level D	Level D when no contact with contaminated material exists.

In situations where the chemical identity, concentrations, and possibility of contact are not well-characterized, the appropriate level of protection will be one level higher than the suspected level of protection, based on professional experience and judgment, until the hazards can be better identified.

PPE shields the body against contact with a known or suspected chemical. OSHA specifies four PPE levels: A, B, C, and D. The minimum level of protection for all Shaw sites is Level D. It is not expected that the type and level of contaminant exposure during activities performed under this task will require either Level A or B protection. If unforeseen conditions arise which would require level A or B, work will halt so that the task can be reevaluated and this SSHP can be revised or replaced.

8.6.1 Level D

Level D protection will be worn only as a work uniform and not on any site with respiratory or skin hazards. It provides minimal protection and consists of:

- Coveralls or work clothes (dictated by weather).
- Leather safety boots/shoes with chemical-resistant soles, steel toes, and shanks.
- Nitrile surgical gloves: non-latex or non-powdered, low-protein latex gloves (when necessary).
- Work gloves: cotton or leather (when necessary).
- Eye protection (safety glasses or goggles).
- Hearing protection (when necessary).
- Hard hat.

8.6.2 Modified Level D

- Cotton, Saranex, Chemrel (or equivalent), or polycoated Tyvek® or regular Tyvek® coveralls (dependent upon location and splash potential).
- Rain suit or Saranex apron, and face shield (when there is a splash hazard).
- Leather safety boots/shoes with chemical-resistant soles, steel toes, and shanks with chemical resistant (disposable latex) boot covers (outer).
- Inner gloves: non-latex or non-powdered, low-protein latex gloves.
- Outer gloves: chemical-resistant butyl/neoprene or Viton/neoprene gloves.

- Eye protection (safety glasses or goggles).
- Hearing protection (when necessary).
- Hard hat.

8.6.3 Level C

Level C protection will be worn when the criteria for using air-purifying respirators are met. Level C consists of:

- Tyvek® or Saranex coveralls (dependent upon location and splash potential).
- Full-face air-purifying respirator (NIOSH-approved) or Powered air-purifying respirator w/High Efficiency Particulate Air cartridge.
- Prescription insert for workers who require corrective lenses (individuals will not be permitted to wear contact lenses).
- Leather safety boots/shoes with chemical-resistant soles, steel toes, and shanks.
- Latex boot covers or pullover slush boots (dependent upon location and splash potential).
- Inner gloves: chemical-resistant nitrile or non-latex surgical gloves.
- Outer gloves: chemical-resistant butyl or neoprene gloves.
- Other PPE such as hearing protection (dependent upon the activities performed).
- Hard hat.

8.6.4 Respirator Selection and Fit Test

Shaw's Safety and Health Program Requirements Manual requires that all personnel who work on potentially hazardous sites participate in Shaw's Respiratory Protection Program (Shaw Procedure HS600 provided in **Appendix E**). A qualitative fit test will be performed on each individual required to wear respiratory protection at least once per year. Training on use, maintenance and cleaning and sanitizing of respiratory protective equipment is included as part of the employee's 8-hour annual refresher training course. Each person receives documentation of the size, brand, and model number of the air purifying respirator that he or she is approved to use. This information is retained in Shaw's corporate safety and health files and also in the site safety files.

8.7 Air Monitoring Requirements

Environmental monitoring equipment to be used at the FLFA is discussed in this section, along with action levels for each monitoring instrument. Based on these action levels, the SSHO, or designated alternate, will authorize downgrades or upgrades in the level of PPE, as appropriate. One or more of the following instruments may be used as directed/needed by task:

- A CGI/O₂ Meter.
- A Real-Time Dust Monitor.
- A photoionization detector (PID).

Initial air monitoring instruments for the IM activity are presented in **Table 8-8**.

Table 8-8
Air Monitoring Requirements

Activity/Location	Air Monitoring Instrument Required
Soil Removal	CGI/O ₂ ; Real-Time Dust Monitor

Air monitoring data from these instruments will be recorded in field logbooks. The use of this equipment is intended to provide warning and allow appropriate action to be taken to prevent exposure to contaminants released into the atmosphere. Instruments are calibrated annually by the manufacturers. In addition, calibration and maintenance checks of monitoring equipment will be performed daily prior to each use according to the manufacturer's specifications.

8.7.1 Real-Time Particulate Monitor

A real-time particulate monitoring instrument is used to determine the concentration of total particulate in the breathing zone. Dust monitoring will not initially be required during the FLFA IM, as justified in this section. This instrument will be employed during ground intrusive activities where heavy metals and dioxins/furans are the point of contact. A water spray will be used to minimize dust generation during soil removal activities.

The following calculation represents the total particulate in milligrams per cubic meter (mg/m³), which must be detected in the breathing zone of site workers to potentially exceed the PEL for inorganic chemicals:

$$\frac{10^6 \text{ mg/kg} \times \text{PEL in mg/m}^3}{\text{maximum soil concentration (mg/kg)}} = \text{Calculated Action Level}$$

Using this equation and sampling results for soil from the FLFA, action levels were calculated for arsenic, copper, lead, Aroclor-1254, and dioxins/furans. The calculated action levels are as follows:

COI	PEL	Max. Concentration in Soil	Calculated Action Level
Arsenic	0.01 mg/m ³	31.4 mg/kg	318 mg/m ³
Copper	1 mg/m ³	2890 mg/kg	346 mg/m ³
Lead	0.05 mg/m ³	21000 mg/kg	2.4 mg/m ³
Aroclor-1254	0.5 mg/m ³	1.58 mg/kg	24 mg/m ³
Dioxins/Furans as TCDD TE	NA	216.9 mg/kg	NA

In addition to these concentrations, the 15 mg/m³ OSHA PEL for “particulates not otherwise regulated” applies to this site. This action level is shown in **Table 8-9**.

Table 8-9
Air Monitoring Action Levels for Particulate Not Otherwise Regulated (PNOR)

Readings	Level of Protection/Action
Real-Time Particulate Monitor	
≤ 15 mg/m ³	Normal Operations
> 15 mg/m ³	Use engineering controls to reduce dust levels

Since the OSHA PEL for the FLFA contaminants is lower than the calculated dust action level, the real-time particulate monitor action level has been based on the sum of the maximum contaminant concentrations in soil. The dust exposure level as a mixture of the compounds and safety factor of 4 as recommended by ACGIH is 0.95 mg/m³ and this will be considered the dust action level for the site. Water spray shall be used for dust control when the real-time particulate monitor measures 0.95 mg/m³ or greater for 5 minutes sustained or 5 separate measurements within a 15-minute period (**Table 8-10**).

Table 8-10
Air Monitoring Action Levels for the FLFA

Readings	Level of Protection/Action
Real-Time Particulate Monitor	
≤ 2.3 mg/m ³	Normal Operations, Modified Level D PPE
> 2.3 mg/m ³	Use engineering controls to reduce dust levels. Upgrade to Level C PPE if engineering controls are not effective.

Water spray shall be used for dust control when the real-time particulate monitor measures > 2.3 mg/m³ for 5 minutes sustained or five separate measurements > 2.3 mg/m³ within a 15-minute period.

Readings	Level of Protection/Action
Combustible Gas/Oxygen Meter	
≤ 10% LEL	Normal Operations, Modified Level D PPE
> 10% LEL	Stop work, eliminate ignition sources and locate source of elevated combustible gases.

Four instantaneous peaks in any 15-minute period or a sustained reading for 5 minutes in excess of the action level will trigger a response.

Readings	Level of Protection/Action
PID	
≤ 2.0 ppm	Normal Operations, Modified Level D PPE
> 2.0 ppm	Use engineering controls to reduce VOC levels. Allow area to passively volatilize. Upgrade to Level C PPE if engineering controls are not effective.

Four instantaneous peaks in any 15-minute period or a sustained reading for 5 minutes in excess of the action level will trigger a response.

8.7.2 Time-Integrated Air Sampling

Time-integrated air sampling may be performed during activities when site characterization data and real-time instrumentation indicate that chemical and/or dust exposures to personnel are suspected to be approaching established limits (PEL/TLV) for target compounds such as arsenic, copper, lead, Aroclor-1254, or dioxins/furans. Initially, personal air samples will be collected for each craft job classification to determine if an employee may be exposed to these chemicals/materials at or above the action levels. Additional periodic monitoring may be performed based on the results of the initial monitoring. Samples will be collected and analyzed following OSHA or NIOSH methods. All time-integrated, personal air samples for chemical constituents will be analyzed using a laboratory accredited by the American Industrial Hygiene Association. Employees who are subject to time-integrated air sampling will be informed of the results in accordance with Shaw Procedure HS104.

8.8 Decontamination Procedures

Decontamination procedures are necessary to protect field personnel and control the spread of contamination by either personnel or equipment. Decontamination procedures to be followed are discussed below, and additional information is provided in Shaw SOP 80.1 (**Appendix B**).

8.8.1 Personnel Decontamination Procedures

During site activities, personnel will attempt to minimize the degree of contact with contaminated materials. This involves a conscientious effort to keep “clean” during site activities. Personnel will minimize physical contact with contamination (when possible). This may ultimately minimize the degree of decontamination required and the generation of waste materials from site operations.

A step-by-step description of decontamination procedures for contaminated personnel for Levels C and Modified D is as follows:

- Segregated Equipment Drop – All monitoring instruments, samples, hand tools, and notebooks are dropped in this area to be decontaminated by one of the decontamination team members. To aid in decontamination, instruments can be sealed in plastic bags or wrapped in polyethylene. This will also protect the instruments against contaminants.
- Outer Boot Cover and Outer Glove Wash and Rinse – Scrub the outer disposable boot covers and outer gloves with a brush, soap, and water. Rinse the boot covers and glove covers.
- Tape Removal – Remove all sealing tape from around boots, gloves, zippers, etc. Place in the disposable clothing drum.
- Outer Boot Cover and Outer Glove Cover Removal – Remove the outer boots and gloves by pulling down the items and exposing the clean inner lining. Place the boots and gloves in the disposable equipment drum.
- Outer Coverall Removal – Unzip and remove the outer coverall. Remove protective clothing in an “inside out” manner. Do not remove contaminants from clothing by blowing, shaking, or any other means that may disperse material into the air. Secure disposable PPE in plastic bags placed in 55-gallon drums designated for PPE.

- Facepiece Removal – Remove facepiece and place in a designated area for further cleaning.
- Inner Glove Removal – Remove inner gloves and place in the disposable clothing drum. Remove inner coverall, if one is used, and wash hands and face.

The decontamination line will be oriented so that the SZ and CRZ exit is upwind from the EZ and the first stages of decontamination. The decontamination line will be assembled so that it can be easily moved in case of a significant change in wind direction. All receptacles for contaminated protective clothing will be equipped with a lid that can be closed to prevent the release of contaminants.

The SSSH will determine whether conditions warrant wet or dry personnel decontamination procedures based on weather conditions, contaminant risk, and experience.

8.8.1.1 Decontamination During Medical Emergencies

If immediate life-saving first aid or medical treatment is required, decontamination procedures will be omitted. Outer garments can be removed as long as it does not delay giving the proper care or aggravate the condition. Grossly-contaminated clothing should be removed carefully, because clothing can transfer contaminants to people administering first aid. If the outer contaminated garments cannot be safely removed, the individual will be wrapped in plastic, rubber, or blankets to help prevent the spread of contamination to emergency personnel. On-site personnel will accompany contaminated victims to the medical facility to provide advice on matters involving decontamination.

8.8.2 Equipment Decontamination Procedures

Equipment used to excavate contaminated soil will be decontaminated after use to minimize the spread of contaminants. Decontamination procedures will vary depending upon the contaminant involved, but may include sweeping, wiping, scraping, hosing, or steaming the exterior of the equipment. Personnel performing this task will wear the proper PPE as prescribed by the SSSH.

8.9 Emergency Response Plan

8.9.1 General

The frequency and severity of emergency situations can be dramatically reduced through proper implementation of the SSHP Emergency Response Plan. If an emergency does occur, quick, decisive action is required since delays in minutes can create or escalate life-threatening situations. In an emergency situation, site personnel involved in emergency response and rescue must be prepared to respond immediately and all required equipment must be on hand, in proper working order, and ready to use. To ensure rapid, effective response to a site emergency, the procedures and contingency plans outlined in this section are implemented prior to and during the conduct of any site activities involving exposure to safety and health hazards.

8.9.2 Pre-Emergency Planning

8.9.2.1 Identification of Local Emergency Services

Prior to the conduct of site operations, Shaw contacted and/or gathered information/phone numbers of the local and site emergency response authorities. The authorities contacted were informed of the nature of the site activities to be performed under this SSHP, and the potential hazards that the conduct of these activities poses to investigation personnel, the environment and

the general public. Shaw personnel were informed as to the type of emergency services available through the local authorities and were given the contact phone numbers for these services. In the event that evacuation of the general public is required due to either normal site operations or an emergency event, the SSHO is responsible for contacting the appropriate local authorities who execute and coordinate an evacuation. The phone numbers for local and site emergency services, as well as key personnel involved with the investigation, are listed in **Table 8-11**.

8.9.2.2 Identification of Potential Emergencies

During the development of this SSHP, great attention has been given to identifying potential H&S hazards associated with the conduct of site activities. Once identified, these hazards were assessed to determine the risk that these hazards could result in an emergency situation. Contingency plans for responding to the potential emergency situations have been developed and are included in this section. The potential emergencies which may result during the conduct of site activities are as follows:

- Injury or illness.
- Fire/explosion.
- Adverse weather conditions.

8.9.2.3 Other Hazard Information

In the event that additional site or task hazard information becomes available during the conduct of site investigation activities, this information will be assessed by the SSHO to determine if the contingency plans in this section need to be updated.

8.9.3 Personnel Responsibilities

8.9.3.1 On-Scene Incident Commander

In the event of an emergency, the SSHO assumes the responsibility of On-Scene Incident Commander (OSIC). The alternate person to assume this role, in the event that the SSHO is unavailable or incapacitated, is the task supervisor. The OSIC has responsibility for directing all on-site and off-site response personnel.

8.9.3.2 On-Site Emergency Response Services

Shaw personnel/subcontractor personnel are trained to provide first aid treatment for minor injuries. At least two persons on site at all times are first aid and CPR certified.

The SSHO will determine if the injury requires further treatment. If emergency response is needed, the SSHO, or other designee, will call emergency response personnel by dialing 911.

8.9.3.3 Off-Site Emergency Response Services

Off-site emergency response services that may be needed in the event of a site emergency, such as fire, medical, and police personnel, are listed in **Table 8-11**.

8.9.3.4 Medical Evacuation

Medical evacuation (MedEvac) requirements are determined by the emergency first responder. Personnel requiring additional treatment are evacuated to the New River Valley Medical Center by ambulance. Helicopter MedEvac will be initiated by the emergency first responder, if necessary.

Table 8-11
Emergency Assistance Information
RFAAP, Radford, Virginia

Contact	Phone Number
Tom Meyer (USACE)	(410) 962-7677 (office)
Steve Bowers, C.C.M. (USACE ERRO Project Officer)	(410) 671-6003 (office)
Jim McKenna (Environmental Coordinator and Site Contact)	(540) 639-8641 (office)
Jerry Redder, P.E. (ATK Environmental Manager)	(540) 639-7536 (office)
Jeff Parks, P.G. (Shaw RFAAP Project Manager)	(410) 612-6326 (office)
Bob Culbertson, P.E. (Shaw LMARC Program Manager)	(865) 694-7402 (office)
RFAAP Field Office (Site Superintendent/SSHO)	(540) 922-3316 (cellular)
Doug Russell (Shaw H&S Manager)	(865) 692-3584 (office) (865) 414-9545 (cellular)
Shaw Help Desk	(866) 299-3445
Health Resources	800-350-4511
Emergency Response Services	
Installation Fire Department	7457 (On Post)
Installation Security Police	7325 (On Post) (540) 639-7325 (Off Post)
Installation Safety Department	7294 (On Post) (540) 639-7294 (Off Post)
Installation Spill Response	7323, 7324 or 7325 (On Post) (540) 639-7323, 7324, or 7325 (Off Post)
Installation Medical Facility (Occupational Medicine Services)	7123 (On Post) (540) 639-7123 (Off Post)
Installation Ambulatory Services	7323 (On Post) (540) 639-7323 (Off Post)
Local Non-Emergency Clinic (Occupational Medical Services)	540-961-4675
Local Police Department	911
National Poison Control Center	(800) 492-2414
National Response Center	(800) 424-8802
Regional USEPA Emergency Response	(215) 597-9800
Chemical Manufacturers Association Chemical Referral Center	(800) 262-8200
Non-Emergency Services: Occupational Medical Services 3700 South Main Street Blacksburg, VA 24060 Hours of Operation: M-F 8:30 am - 3:30 pm; closed 12-1 pm for lunch Directions to Occupational Medical Services From RFAAP (see Figure 8-1): Turn Left out of RFAAP onto Route 114 (Pepper's Ferry Road), go 6.5 miles Turn Left onto Route 460 Business (Franklin Street), go 1.0 miles Make a U-turn at Yellow Sulphur Rd, Hightop Rd onto S Main St [US-460-Business], go 0.2 mi Arrive at 3700 S Main Street, on the Right <ul style="list-style-type: none"> Comfort Inn and Cinco de Mayo restaurant will be on the right 	

Table 8-11 (Continued)
Emergency Assistance Information
RFAAP, Radford, Virginia

Emergency Services:

RFAAP Installation Hospital
Alliant Techsystems, Inc.
Rt. 114
PO Box 1
Radford, VA 24141

Directions from the Main Gate to the Radford Army Ammunition Plant Hospital:

Enter through Main Gate
Turn Left at Building 220, Administrative Building
Proceed down hill through gate house at Gate 1
White building on right through gate house (Building 205)

Directions from the FLFA to the Radford Army Ammunition Plant Hospital (see Figure 8-2):

Follow Contractor Route back to Gate No. 1
Hospital is white building on left just inside of the gate (Building 205)

Figure 8-1
Directions to Occupational Medical Services

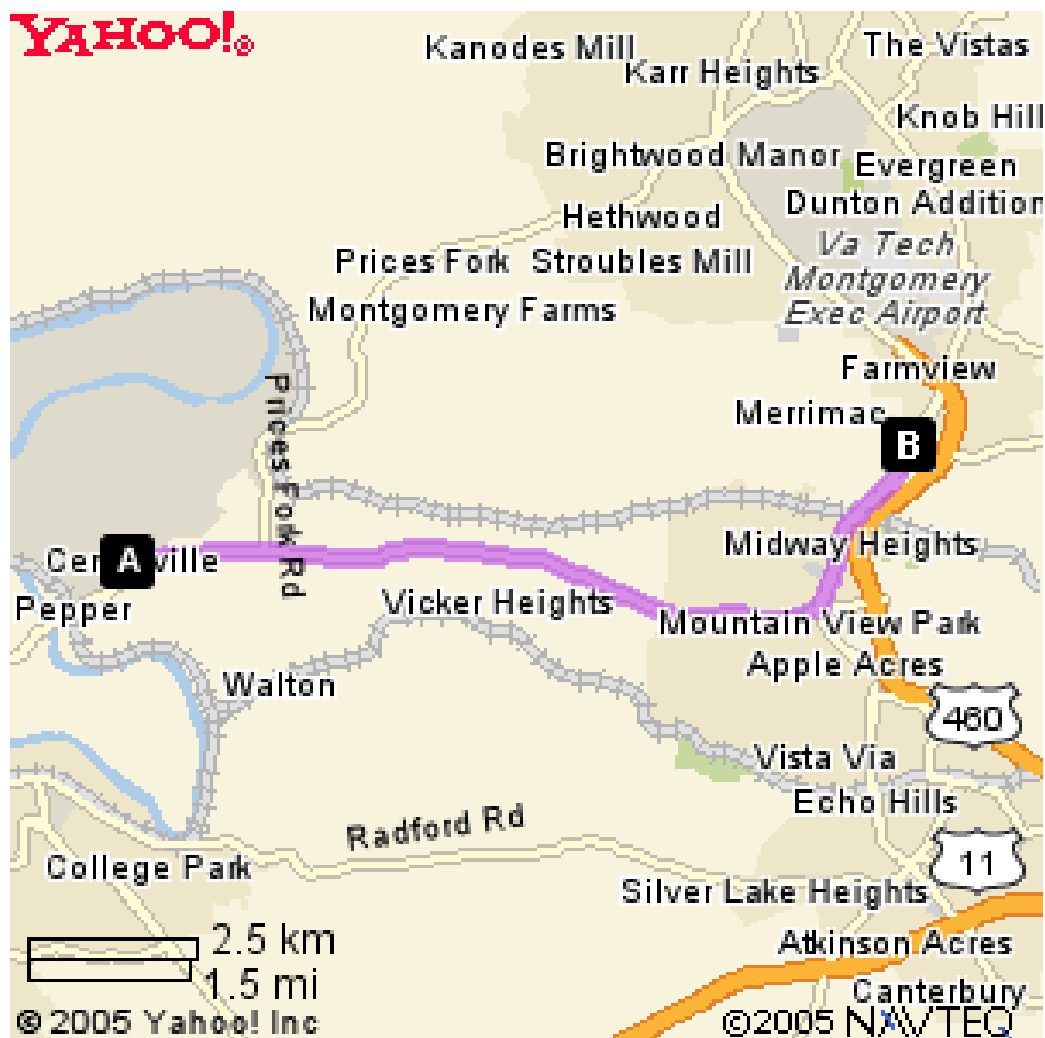
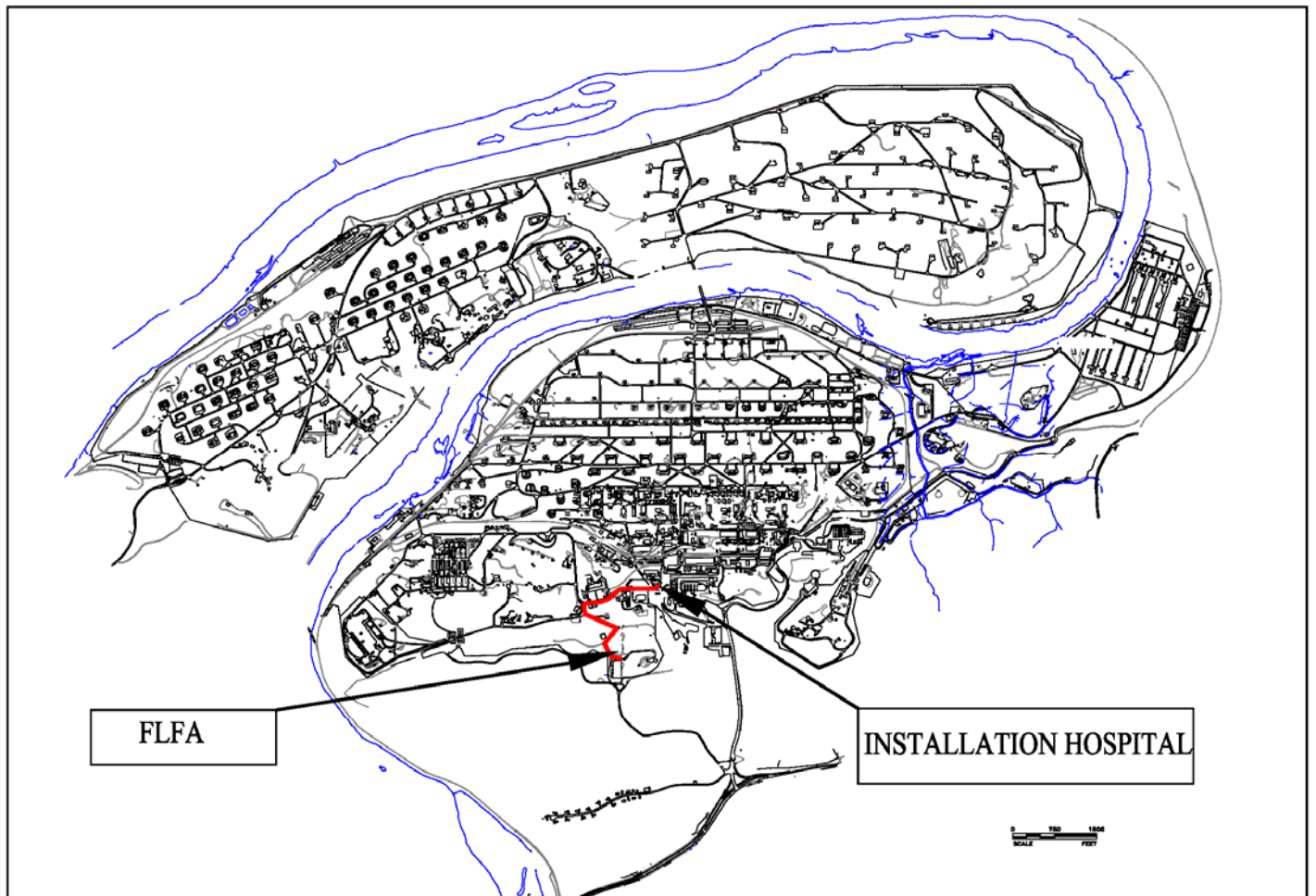


Figure 8-2
Directions to Radford Army Ammunition Plant Hospital



8.9.4 Emergency Site Control and Security

In an emergency, it is imperative that site control and security be maintained. To control site personnel, the OSIC will utilize the Site Entry/Exit Log to ensure all personnel are present or accounted for at the assembly point(s). Depending upon site size and configuration, weather and wind conditions and the nature of the emergency the following will, as applicable, be used to maintain site security:

- Close, but do not lock, gates as evacuation occurs.
- Erect flagging or barrier tape to prevent accidental entry.
- Use a megaphone, walkie-talkies, and/or cell phones to alert personnel to stay clear of the site.
- Use vehicles to block access routes to the site, but ensure they can be moved rapidly if emergency vehicles must use the access route.

8.9.5 Medical Facilities

The directions to the Occupational Medical Facilities and RFAAP Hospital are presented on **Figure 8-1** and **Figure 8-2**, respectively. Directions for emergency services at the RFAAP Installation Hospital are presented in **Table 8-11**.

8.9.6 General Emergency Procedures

Emergency response procedures include all steps to be taken for notifying, evaluating, reacting to, documenting, and following-up on a given emergency situation. To ensure all necessary elements are covered, the procedural steps outlined in this paragraph are implemented for each emergency, regardless of its nature.

8.9.6.1 Notification

Once the OSIC has been informed of the emergency, the OSIC alerts site personnel to the presence of the emergency by way of radio. This is done to:

- Notify personnel and get their attention.
- Stop all work activity as required.
- Lower noise levels in order to speed and simplify communication.
- Begin emergency and/or evacuation procedures.

If on-site Shaw personnel/subcontractors or off-site emergency personnel are to enter the site in response to the emergency, the OSIC, to the extent possible, will notify response personnel about the nature of the emergency, to include:

- What happened and when it happened.
- Where on site the emergency situation occurred.
- Who is involved and, if possible, the cause of the emergency.
- The extent of damage and what hazards may be involved.
- What actions should be taken.

8.9.6.2 Assessing the Emergency

Available information related to the emergency and the on-site response capabilities should be evaluated and the information listed below obtained to the extent possible:

- What happened.
- Type of incident.
- Casualties involved.
- Victims (number, location, and condition).
- Treatment required.
- Missing personnel.
- Cause of incident.
- Extent of damage to structures, equipment, and terrain.
- What could happen from this point.
- Potential for fire or explosion.
- Location of all personnel in relation to hazardous areas.
- Potential for emergency affecting the general public or the environment.
- What can be done to remediate the situation.
- Equipment and personnel needed for rescue and hazard mitigation.
- Number of uninjured personnel available for response.
- Resources available on site.
- Resources available from off-site response groups and agencies.
- Time needed for off-site response to reach the site.
- Hazards involved in rescue and response.

8.9.6.3 Rescue and Response Actions

Based on the information collected during the emergency assessment, the general actions listed below are taken, with some actions being conducted concurrently. No one is to attempt emergency response/rescue until the situation has been assessed and the appropriate response outlined by the OSIC.

- Enforce the Buddy System.
- Allow no one to enter a hazardous area without a partner.
- Personnel in the EZ should be in line-of-sight or in communication with the OSIC or his designee.
- Survey Casualties.
- Locate all victims and assess their condition.
- Determine resources needed for stabilization and transport.

- Assess Existing and Potential Hazards and Determine.
- Whether and how to respond.
- The need for evacuation of site personnel and off-site population.
- The resources needed for evacuation and response.
- Request Aid.
- Contact the required off-site and on-site personnel or facilities, such as ambulance, fire department, police, etc.
- Allocate Resources.
- Allocate on-site personnel and equipment to rescue and initiate incident response operations.
- Control.
- Assist in bringing the hazardous situation under complete or temporary control and use measures to prevent the spread of the emergency (i.e., control fire, secure site, etc.).
- Extricate.
- Remove or assist victims from the area.
- Stabilize.
- Administer any medical procedures that are necessary before the victims can be moved.
- Stabilize or permanently fix the hazardous condition.
- Attend to what caused the emergency and anything damaged or endangered by the emergency (e.g., drums, tanks, etc.).
- Transport.
- Using either on-site or off-site assets.
- Casualty Logging.
- Record who, time, destination and condition upon transport.
- Evacuate.
- Move site personnel to the rally point, a safe distance upwind of the incident.
- Monitor the incident for significant changes; the hazards may diminish, permitting personnel to re-enter the site, or hazards may increase and require public evacuation.
- Casualty Tracking.
- Record disposition, condition and location.

8.9.6.4 Post Emergency Follow-up

Immediately following an emergency, it is imperative that all federal, state, and local regulatory agencies be notified of the emergency. The following activities will be conducted:

- Notify all appropriate governmental agencies as required. Accidents will be reported immediately by telephone to USACE and in writing within 2 working days of occurrence.

Complete the USACE Accident Investigation Report (Eng Form 3394). Any chemical exposure or occupational injuries and illnesses also will be reported and recorded, if recordable per 29 CFR 1904, on an OSHA Form No. 300 Log. Any incident will be reported to OSHA by Shaw's H&S Manager as soon as possible. Any incident or accident will be reported to the LMARC Safety Manager and the Shaw Corporate Help Desk. If a person is injured, Health Resources need to be notified prior to/during transportation of the injured party to the emergency room or the Health Clinic. Any damage to government or contractor property (which occurs during the performance of the contract at the project site) in excess of \$2,000 will be reported to USACE within 8 hours of occurrence.

- Complete a Shaw Accident Report (see **Appendix E**). Any recommended hazard control will be discussed with the Shaw H&S Manager for approval prior to implementing the control. The SSHO will maintain records of all site accidents and first aid treatments. Accident investigation and injury/illness recordkeeping procedures are outlined in Shaw Procedure HS020 (**Appendix E**).
- Conduct an accident investigation and root cause analysis of the emergency and what preventive measures could be taken to ensure the emergency does not occur again.
- Review and revise, as needed, the site operational procedures, and if necessary, update the SSHP to reflect the new procedures.
- Restock and clean all equipment and supplies utilized or damaged in the emergency.

8.9.6.5 Documentation

Documentation related to the emergency will be recorded in an accurate, authentic and complete fashion. Documentation shall be recorded as soon as possible after the emergency to ensure it is recorded while the events are vivid in the minds of the personnel involved. The information recorded will include:

- A chronological record of events.
- A listing of the personnel involved, including personnel on site, site personnel who responded, personnel in charge, and off-site groups or agencies that responded.
- A listing of the actions taken to minimize the effects of or mitigate the emergency.
- An assessment of the potential exposures received by site personnel and the surrounding public.
- A recording of the injuries or illnesses which occurred as a result of the emergency. All information gathered will be forwarded to the LMARC Safety Manager and to the Corporate Safety Group in Louisiana.

8.9.7 On-Site Emergency Equipment

The emergency equipment listed in **Table 8-12** below will be available at each work site. The team support vehicle is designated as an emergency vehicle. All emergency equipment will be maintained in proper working order and inspected by the SSHO to ensure completeness and proper working order. The results of the inspection will be documented in the safety log. In the event that any of the disposable items are utilized, the SSHO will ensure they are replaced immediately. Site operations will not be conducted if the required emergency equipment is not available on site.

**Table 8-12
Emergency Response Equipment**

Emergency Equipment	Number per Location	Location where Emergency Equipment is Stored
First Aid/Burn Kit	1 each	Team Support Vehicle
Eye Wash	1 each	All First Aid Kits
CPR Pocket Mask	1 each	All First Aid Kits
Disposable Latex Gloves	5 each	All First Aid Kits
Fire Extinguisher 10 BC Rated	1 each	Team Support Vehicle

8.9.8 Contingency Plans

The following paragraphs contain emergency specific contingency plans. These plans outline the procedures for mitigating each of the potential emergency situations that were identified in the pre-emergency planning. These contingency plans specify the minimum emergency procedures and may be subject to alteration by the SSHO, based on actual or changing site conditions.

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8.9.9.1 Injury or Illness

In the event of an emergency involving personal injury or illness, immediate response is key in preventing further injury/illness and providing comfort to the affect party. When personnel are injured or overcome by illness, the following procedure is followed:

- Upon notification of the occurrence and nature of the injury/illness, the OSIC, if deemed necessary, summon emergency personnel.
- Administer life support if necessary until emergency response personnel arrive.

8.9.9.2 Fires and Explosions

The occurrence of a fire on site presents a serious threat to all site personnel, the environment, and the general public. In the event that a fire or explosion occurs, it is imperative that RFAAP's emergency services be notified immediately [(540) 639-7325 – from cell phone; x7325 from installation phone]. To ensure immediate, aggressive response to emergencies dry-chemical-type fire extinguishers will be available at each individual work site. Dry chemical fire extinguishers are also provided at any other site location where flammable materials may present a fire risk. Additionally, a fire extinguisher rated at least 2A:10B:C will be located with each piece of heavy equipment and in each site vehicle.

Small Fires

A small fire is defined as a fire that can be extinguished with a 4A:20B:C type fire extinguisher. In the event of a small fire, site personnel take the following actions:

- All personnel are evacuated from the site, to an upwind location.
- Extinguish the fire using portable fire extinguishers or by smothering from an upwind location.
- 911 Emergency response services (ambulance, fire, police) will be notified by the OSIC immediately.
- Do not attempt to extinguish a fire, even a small one, involving explosives.
- Notify the SSHO and Site Supervisor.

Large Fires

In the event of a large fire or small fire which cannot be extinguished, the following actions are taken:

- All personnel will be evacuated from the site, to an upwind location.
- The 911 emergency response services (police, ambulance, hospital, etc.) will be notified by the OSIC immediately.
- If it can be conducted safely, the OSIC will direct personnel to move vital equipment/supplies from the fire path.
- Do not attempt to extinguish a fire involving explosives.
- Notify the SSHO and site supervisor.

Explosion

In the event of an explosion, all personnel evacuate, the OSIC requests the required support equipment and personnel, and the USACE and ATK representatives are notified. It is essential that the site be evacuated and no one allowed to re-enter until an ATK representative authorizes re-entry. The OSIC determines what actions are appropriate.

8.9.9.3 Inclement Weather

In the event of inclement weather [i.e., high winds, electrical storms, tornadoes, extremely hot weather ($>100^{\circ}\text{F}$), or extremely cold weather ($<0^{\circ}\text{F}$)], it may be necessary to cease operations and evacuate the site.

8.9.9.4 Spill Containment

A spill containment program will be implemented during all site activities that meet drum and container handling requirements in accordance with 29 CFR 1910.120. Hazardous substances and contaminated soils, liquids, and other residues also will be handled, transported, labeled, and disposed of in accordance with this regulation. If a spill occurs, Shaw will follow the *Spill Notification Procedures* in Section 5.15.5 of this Work Plan and, if possible, implement controls to contain and isolate the spilled substance.

8.10 Personnel Training and Medical Surveillance Program

8.10.1 General

Work at RFAAP will be performed in accordance with the *RFAAP MWP* (URS, 2003). Section 8 of the MWP details the security and entry requirements for the Installation. All Shaw employees, managers, supervisors, consultants, and subcontractors who perform field activities at RFAAP are required to have received the following:

- OSHA 1910.120 initial 40-hour training or OSHA 1910.120 annual 8-hour refresher training within the last year. In addition, 3 days of documented field experience under the direct supervision of a trained, experienced supervisor is required.
- Managers and supervisors directly responsible for site activities must complete an 8-hour supervisor training course in addition to the 40-hour training and 8-hour refresher course. Training certificates for all personnel (including subcontractor personnel) conducting site activities will be maintained in the Project File or Shaw's corporate safety and health file.
- An occupational medical surveillance examination (in compliance with OSHA 1910.120) within the last year, which demonstrates no restrictions for hazardous waste site work, and ability to wear a respirator.
- Site-specific safety and health training that specifically addresses the activities, procedures, monitoring, and equipment applicable to ongoing field activities.
- At least two members of the team are required to have first aid and CPR certification. These personnel will be on site with the team at all times.

8.10.2 Site-Specific Training

To ensure that all personnel understand the hazards associated with this specific project, the SSHO will conduct initial site-specific training for personnel before participating in the field activities. The SSHO will use the following outline for the initial training of personnel:

- Names of personnel and alternates responsible for site safety and health.
- Safety, health, and hazards present at the site.
- Contingency Plans Training.
- Hazard Communications Training.
- Use of PPE.
- Work practices by which the employee can minimize risks from hazards.
- Safe use of engineering controls and equipment on site.
- Medical surveillance requirements.
- Decontamination procedures.
- Emergency response plan.
- Spill containment.

8.10.2.1 Activity/Hazard Specific Training

Prior to initiating soil remediation activities, all personnel will receive additional training in lead awareness, arsenic awareness, copper awareness, PCB (Aroclor-1254) awareness, and dioxin/furan awareness.

8.10.3 Daily Safety Meetings

Safety meetings/training will be held each morning on site at the daily safety meeting. This meeting will be conducted by the SSHO. Attendance is mandatory for all site personnel and will be documented in a logbook. The safety and health considerations for the day's activities will be reviewed at this meeting. Additional training, Job Safety Analysis creation, and review of safety concerns will be conducted when circumstances dictate. The meeting will re-affirm safety issues, specific hazards, and emergency procedures including:

- Notification procedures and phone numbers.
- Rally points and safe areas.
- Hospital and evacuation routes.
- Emergency equipment.

The SSHO will conduct tailgate safety meetings and new employee orientation at the beginning of each shift, whenever new personnel arrive at the site, as site conditions change, or as needed.

8.10.4 Medical Monitoring Program

Shaw employees who conduct field activities at the FLFA must participate in Shaw's medical surveillance program. Personnel performing site work must have received a medical baseline or follow-up examination within the past 12 months. A physician's statement declaring that each Shaw field team member is medically qualified to perform hazardous waste related activities, including medical qualification to wear a respirator, will be maintained on site and in the Shaw corporate safety and health files.

Subcontractor employees must participate in their employer's medical monitoring program consistent with 29 CFR 1910.120. The SSHO must ensure that all subcontractors participate in a medical monitoring program and that subcontractors provide appropriate documentation. Documentation will be maintained on site and should include a statement declaring that each subcontractor employee is medically qualified to perform hazardous waste site work, including medical qualification to wear a respirator.

8.11 General Safety Items

Additional safety items include the following:

- Safety and health audits will be conducted by the SSHO to ensure that all site activities are being performed in accordance with the SSHP, USACE requirements, OSHA regulations, Shaw procedures, and contract requirements.
- The SSHO will ensure that appropriate PPE is available for personnel and is used as directed in this SSHP. The SSHO will be responsible for ensuring that job site hazards are properly controlled to provide safe ingress and egress from the sites. Cones and high-visibility banner guard (when deemed necessary by the SSHO) will be used to control traffic and limit access to hazardous and restricted areas.

- A tailgate safety meeting will be conducted to discuss pertinent site safety topics at the beginning of each shift, whenever new personnel arrive at the job site, as site conditions change, and whenever otherwise deemed necessary. These meetings will be conducted by the SSHO, and all relevant information will be recorded in the site logbooks. Site personnel and visitors are required to attend these meetings. Proof of attendance will be documented. Necessary information from these meetings will be forwarded to the SSHO.
- Shaw and its subcontractors will emphasize compliance with state, local, and Installation motor vehicle laws, regulations, and safety guidelines as part of each daily safety briefing. Special considerations, such as current or anticipated hazardous road conditions, will be addressed at the daily safety briefings.
- Emergency telephone numbers will be posted for the fire department, emergency medical response, and the nearest emergency medical clinic/hospital. These numbers are listed in this SSHP.
- At least one copy of this SSHP shall be available at each work site.
- Horseplay, practical joking, or any other actions that jeopardize safety will not be tolerated.
- Running is not permitted.
- Alcoholic beverages and non-medicinal drugs are not permitted at the project site. Personnel suspected of being under the influence of alcohol or drugs will be removed from the site.
- Radios (excepting two-way radios), tape players, or other forms of entertainment devices are prohibited during work.
- Legible and understandable precautionary labels shall be affixed prominently to containers of contaminated scrap, waste, debris, and clothing.
- Removal of contaminated soil from protective clothing or equipment by blowing, shaking or any other means which disperse contaminants into the air is prohibited.
- Transportation and disposal of contaminated materials shall comply with all applicable local, state, and federal regulations. These items will be addressed by the generator, transporter, and disposer.
- Containers shall be moved only with the proper equipment and shall be secured to prevent dropping or loss of control during transport.
- Emergency equipment (including first aid equipment, emergency-use respirators, spill control materials, and fire extinguishers) shall be located in readily accessible locations.
- All trenching, shoring, and excavation work must comply with all federal OSHA rules and Shaw Procedure HS307.
- No food or beverages shall be present or consumed in the EZ. No tobacco products shall be present or used and cosmetics shall not be applied in the EZ.
- All personnel shall avoid contact with potentially contaminated substances. Walking through puddles or mud, kneeling on the ground, or leaning against drums shall be avoided.

- Monitoring equipment shall not be placed on potentially contaminated surfaces.

Field personnel must observe each other for signs of toxic exposure. Indications of adverse effects include, but are not limited to:

- Changes in complexion and skin discoloration.
- Changes in coordination.
- Changed in demeanor.
- Excessive salivation and papillary response.
- Changes in speech pattern.

Field personnel shall be cautioned to inform each other of non-visual effects of toxic exposure such as:

- Headaches or dizziness.
- Nausea.
- Blurred vision.
- Cramps.
- Irritation of eyes, skin, or respiratory tract.

9.0 CONTRACTOR QUALITY CONTROL PLAN

This CQCP describes the QC organization and program for IM actions at the FLFA. The requirements and systems herein, are relevant and applicable to project work performed by Shaw and its subcontractors and suppliers. Chemical quality management aspects of this QC program are addressed in the QAPP (*Section 4.0*).

The objective of this CQCP is to establish procedures to verify that the quality of work meets the applicable requirements of the contract, and is suitably well documented. Specifically, this plan:

- Identifies the qualifications, authority, duty and responsibility of the CQC System Manager and staff.
- Establishes QC procedures for inspection and test activities, including the performance of 3-phase control, deficiency, and daily QC reporting.
- Defines project communication, documentation, and recordkeeping procedures.

References used for the development of this plan include USACE ER 1180-1-6: *Construction Quality Management* (USACE, 1995); USACE ER 1110-1-12: *Engineering and Design Quality Management* (USACE, 1993); and USACE ER 415-1-10: *Contractor Submittal Procedures* (USACE, 1997).

The sponsoring/monitoring agency for this project is the USACE, Baltimore District. Therefore, USACE's acceptance of this CQCP is required prior to the start of on-site operations under definable features of work listed in *Section 9.10* of this CQCP. Work outside these definable features is not to be performed without USACE documented approval.

Once accepted by the USACE, the distribution of plans, drawings, procedures and instructions shall be controlled to ensure that the most recent revision is available for use at all locations where work is to be performed. Within the Shaw's project team, initial distribution will include the Program Manager, Project Manager, FLFA IM Task Manager, QC Manager, CQC System Manager, Site Superintendent, and subcontractors.

The USACE is to be notified by the CQC System Manager in writing a minimum of seven calendar days prior to any proposed changes to a USACE-accepted CQCP. Any revisions or changes to the accepted CQCP, CQC staff, or their responsibilities must be approved by the USACE prior to being implemented by the CQC System Manager or other project personnel.

Revisions to this plan will require the same level of review and approval as the original document.

9.1 Project Background

A detailed discussion of the project background was presented in the Organization and Technical Approach Plan (*Section 2.0*).

9.1.1 Project Scope of Work

The project scope of work and detailed approach for completion of the FLFA IM is provided in the Organization and Technical Approach Plan (*Section 2.0*).

9.2 Project Organization

The quality related responsibilities and authority of the key members of the organization are outlined below. Additional QC staff may be added as necessary to meet QC requirements to complete the definable features of work. Changes in project management and QC personnel require USACE approval.

9.2.1 Project Manager

Mr. Jeff Parks, P.G., the Project Manager, reports to the Program Manager, Mr. Bob Culbertson. Mr. Parks is responsible for coordinating all activities performed by Shaw at RFAAP and for communicating with the USACE.

9.2.2 FLFA IM Task Manager

Mr. Timothy Leahy, the FLFA IM Task Manager, reports to the RFAAP Project Manager, Mr. Jeff Parks. Mr. Leahy is responsible for the quality and timeliness of all project activities, including those performed by subcontractors. Essentially, the Task Manager is responsible for task accomplishment, administration of all instructions, and on-site customer interface.

9.2.3 Site Superintendent/CQC System Manager

Mr. Steve Kritak is the designated Site Superintendent and CQC System Manager for this project. As Site Superintendent, Mr. Kritak reports to the FLFA IM Task Manager regarding daily site operations. The Site Superintendent is responsible for supporting the implementation of the CQCP and efforts of the CQC Manager and his staff.

As CQC System Manager, Mr. Kritak will report to Mr. Kenneth Martinez, QC Manager, and will coordinate activities with the FLFA IM Task Manager. As CQC System Manager, Mr. Kritak has authority to enforce the procedures defined in this CQCP. In alignment with this authority, Mr. Kritak has the authority to stop work, if necessary, to ensure that project activities comply with the requirements of this CQCP, the contract, and the Task Order. This authority applies equally to all project activities, whether performed by Shaw or its subcontractors and suppliers.

The CQC System Manager is responsible for planning and executing QC monitoring, inspection, and oversight of project operations to verify compliance with applicable requirements.

Specifically, the CQC System Manager is responsible for: 1) developing, implementing, and maintaining this CQCP and its related procedures; 2) planning and conducting preparatory, initial, follow-up, and final/completion inspections for each definable feature of work; 3) identifying quality deficiencies and verifying that appropriate corrective actions are implemented; 4) verifying that the requisite QC records including submittals are generated and retained as prescribed in this CQCP ; and 5) verifying that subcontracted laboratories have appropriate USACE certifications and a documented QC program that complies with the applicable requirements of the contract and Task Order.

The CQC System Manager is to be physically on site whenever project-related fieldwork is in progress. If the CQC System Manager is to be absent from the site, with USACE approval, an alternately qualified CQC System Manager will be provided for USACE acceptance and assigned during the absence.

Mr. Kritak has successfully completed the USACE Quality Management Training Course for Contractors. Any alternate CQC System Manager must also complete this training prior to assignment.

9.2.4 Project Chemist

Mr. Eric Malarek, the Project Chemist, will be responsible for analytical sampling, reviewing results for acceptance, and ensuring analytical data is validated at the level required by the DQOs. The Project Chemist will be responsible for coordinating analysis and data package production with the laboratory. The Project Chemist will report to the FLFA IM Task Manager and assist the CQC System Manager, as needed.

9.2.5 Subcontractors

Shaw will procure subcontractors for waste transportation and disposal and laboratory services from USACE-certified laboratories.

9.3 Personnel Qualification and Training

Project staff shall be qualified to perform their assigned jobs in accordance with terms outlined by the LMARC contract. This will be accomplished by establishing and enforcing minimum qualification requirements for key positions, verifying initial and continued personnel proficiency, and implementing on-the-job training, as necessary.

9.3.1 Project Personnel

Shaw has established minimum qualification requirements for key positions on this project through review of contractual and other project-related requirements. The FLFA IM Task Manager is responsible for reviewing personnel qualifications, and providing for any additional training required for this site. In the event that additional assignments are made for this project, the qualifications of assigned personnel are to be evaluated and documented. Project personnel are not to be assigned a position or job for which they do not meet the minimum qualifications.

Senior technical staff shall provide on-the-job training to newly-assigned technical staff related to their job requirements and techniques and with particular emphasis on problem prevention. Work performed by newly assigned staff is to be monitored by senior staff. When newly assigned personnel arrive, the individual's demonstrated proficiency to perform his or her assigned duties must be thoroughly documented prior to his or her release from senior staff monitoring. Training will be documented with training records maintained on file.

9.3.2 QC Personnel

QC personnel will be qualified to perform their assigned jobs. Minimum education and experience standards shall be in compliance with Shaw policies and procedures. Qualifications for key technical, management, and additional QC staff (if required) will be documented as outlined in the LMARC contract vehicle.

9.3.3 Subcontractors

As described in *Section 9.2.5*, Shaw will procure the necessary subcontractors for the FLFA IM. Anticipated subcontractor organizations are identified in *Section 9.2.5* of this CQCP. The Project Manager is responsible for ensuring that subcontractors possess the requisite qualifications prior to procurement. Subcontractors to Shaw shall not subcontract their responsibilities on this project to a third party or organization without prior and written approval

of the Shaw Project Manager. The Shaw Project Manager will ensure that each subcontractor agrees to comply with this CQCP or develops and implements a QC program that meets all contract requirements and is reviewed and accepted by Shaw and the USACE, prior to performing work.

9.3.4 Health and Safety Training

H&S training requirements for on-site project personnel have been established in accordance with OSHA requirements for hazardous site workers (29 CFR 1910.120) and Shaw policies and procedures. These training requirements are specified in the SSHP and are to be met before project personnel can begin site work. As a minimum, site workers and visitors who may encounter hazardous substances are to have completed the OSHA Hazardous Material Site Worker Training (40-hour initial training and 8-hour annual refreshers). Site managers are to have completed the 8-hour Supervisor Training also.

9.4 Letter of Authority

The letter of authority describes responsibilities and delegates the authority of the CQC System Manager. A copy of this letter will be furnished to the USACE and provided in **Appendix G**.

A letter of authority has been signed by the Shaw LMARC QC Manager and acknowledged by the designated CQC System Manager for this project. This letter describes the responsibilities of, and delegates authority to, this function, including the authority to stop work that is not in compliance with project requirements.

9.5 Submittal Management

The Project Manager has the sole responsibility for ensuring submittals fully comply with project requirements and shall establish and designate an individual to maintain the project Submittal Register. Submittal control is required to regulate the timely flow of materials and work, to ensure problem prevention, and to demonstrate that materials and work are in compliance with applicable requirements. Project submittal procedures are to be implemented as prescribed herein and in accordance with the project Submittal Register.

9.5.1 General Requirements

The Site Superintendent is responsible for submittal scheduling and tracking. The CQC System Manager is responsible for ensuring, through detailed review, that submittals, as well as the materials and the work they represent, are verified in full compliance with applicable requirements.

9.5.1.1 Project Submittals

Submittals are to be listed and tracked using USACE Engineering Form (ENG) 4288, Submittal Register. Submittals include deliverables generated on site or off site by Shaw, subcontractors, fabricators, manufacturers, suppliers, or purchasing agents. Procurement documents for subcontracted services and materials are to list the submittals required of the subcontractor. The CQC System Manager is to review the list to verify its completeness. The approved ENG 4288 becomes the scheduling document used to track and control submittals throughout the project. Submittals will be transmitted using form ENG 4025 with a unique tracking number assigned from the Submittal Register.

9.5.1.2 Project Records

The CQC System Manager is to establish and maintain an on-site project file in accordance with contract requirements. The purpose of this file is to maintain a complete set of all documents, reports, certifications, and other records that provide information on project plans, contract agreements, and project activities. The initial file will be structured to include a record copy of the following documents:

- Construction schedule and progress reports.
- Technical specifications, including addenda and modifications thereof.
- Change orders and other contract modifications.
- Engineer Field Orders.
- Manufacturer's certificates.
- Daily work activity summary reports, including:
 - Daily QC report (including QC log).
 - Daily H&S Report.
 - Daily Superintendent Report (including activity log).
 - Reports on any emergency response actions.
 - Test records.
 - Records of site work.
 - COC records.
 - Reports on any spill incidents.
 - Truck load tickets and shipping papers.
 - Laboratory results.
 - Records on quantities of soil treated.

Other items as required by the Contracting Officer's Representative.

- Conversation logs.
- Meeting minutes and agenda.
- Inspection logs and schedules.
- Photo documentation.
- Site maps.
- As-built drawings.

9.5.2 Submittal Scheduling

The Site Superintendent is to establish and maintain a project submittal schedule that reflects the status on ENG 4288. Submittal activities are to be incorporated into the construction schedule so that submittal progress can be tracked in conjunction with overall progress. Submittal schedules are to allow for evaluation, approval, procurement, and delivery prior to the preparatory phase

and before the item is needed. The Site Superintendent is responsible for monitoring the progress of project submittals and keeping the Project Manager apprised. The submittal schedule is to be updated by the Site Superintendent on a weekly basis. Submittals covering component items that form a system or items that are interrelated are to be scheduled and submitted concurrently. Adequate time is to be allowed for required reviews and approvals.

9.5.3 Review of Plans and Specifications

During the preparatory phase for a construction feature of work, the Project Manager or his designee is responsible for reviewing the construction drawings and specifications and requesting clarification from USACE, where necessary. The primary purposes of this review are to identify and resolve potential conflicts prior to initiating work operations. In the interest of minimizing adverse impacts on project schedules, this review is to be performed as early in the process as practical to allow sufficient time for evaluation and response. The Project Manager is responsible for ensuring that construction plans, drawings, and specifications 1) have been approved by USACE for implementation on the particular feature of work; 2) are clear and complete; and 3) are executable, cost-effective, and practical. The review should include items such as identifying discrepancies between plans and specifications, assessing and verifying site conditions and restraints, verifying that proper allowances are made for maintenance space and access, etc.

9.5.4 Review and Approval of Submittals

Prior to client delivery or use, project submittals are to be reviewed and accepted by Shaw. The CQC System Manager certification and signature are required on each submittal. He is to review submittals prepared by Shaw, subcontractors, and suppliers for completeness and compliance with the specifications of the Task Order and contract. Submittals related to construction equipment or materials are to be reviewed for contractual compliance, including compliance with the *Buy American Act* (FAR 52.225-0005 and 52.225-15). Noncompliant submittals are to be returned to the originator for corrective action and re-submittal to the CQC System Manager.

Prior to submittal to the CQC System Manager for certification, technical documents (e.g., reports, plans, and engineering drawings) are to be reviewed by qualified staff. Although part of the QC process, technical reviewers may include but are not limited to the QC staff.

9.5.5 Documentation

In addition to the documentation requirements specified above, the following requirements apply to this project. The QC file is to be maintained by the CQC System Manager and is to be controlled as an integral component of the project files. Shop drawings, work orders, and change orders issued for remedial actions are to be provided to the CQC System Manager. It is the responsibility of the CQC System Manager to maintain this technical information and keep it current and recorded as it is revised. Technical information is not to be replaced or revised without receipt of a properly authorized change order or revision. Copies of purchase orders or subcontracts requiring inspection are to be provided to the CQC System Manager for receiving and recording purposes. Copies of required certifications received are to be maintained in the QC file and are to be submitted to the client in accordance with agreements made at the coordination meeting. Changes in submittal progress and QC activities related to submittals are to be summarized in the Daily QC Report.

9.6 Inspection Phases

The CQC System Manager is responsible for verifying compliance with this CQCP through implementation of the 3-phase control process. This process ensures that project activities comply with the approved plans and procedures. The specific QC monitoring requirements for the definable features of work for the FLFA IM actions are discussed below. This section specifies the minimum requirements that must be met and to what extent QC monitoring must be conducted by the CQC System Manager.

9.6.1 Implementation of the 3-Phase Inspection Process

The CQC System Manager is to ensure that the 3-phase control process is implemented for each definable feature of work listed in *Section 9.10* of this CQCP, regardless of whether they are performed by Shaw or its subcontractors. Each control phase is important for obtaining a quality product. However, the preparatory and initial inspections are particularly invaluable in preventing problems. Production work is not to be performed on a definable feature of work until a successful preparatory and initial phase inspection has been completed.

9.6.1.1 Preparatory Phase Inspection

The CQC System Manager or designee will perform a Preparatory Phase Inspection prior to beginning each definable feature of work. The purposes of this inspection are to review applicable specifications and verify that the necessary resources, conditions, and controls are in place and compliant before the start of work activities. To conduct and document the inspection, the CQC System Manager shall use the Preparatory Inspection Checklist provided in **Appendix H**.

The CQC System Manager or designee will review work plans and operating procedures to ensure that they describe pre-qualifying requirements or conditions, equipment and materials, appropriate sequence, methodology, hold/witness points, and QC provisions. He is to verify that the required plans and procedures have been prepared and approved and are available to the field staff; field equipment is appropriate for its intended use, available, functional, and properly calibrated; staff responsibilities have been assigned and communicated; staff have the necessary knowledge, expertise, and information to perform their jobs; arrangements for support services (such as test laboratories) have been made; and prerequisite site work has been completed. As part of the Preparatory Phase Inspection, the CQC System Manager is to verify that lessons learned during previous similar work have been incorporated as appropriate into the project procedures to prevent recurrence of past problems.

Project staff must correct or resolve discrepancies between existing conditions and the approved plans/procedures identified by the CQC System Manager during a Preparatory Inspection. The CQC System Manager or designee must then verify that unsatisfactory and nonconforming conditions have been corrected prior to granting approval to begin work. Client notification is required at least 24 hours in advance. Results are to be documented in the Preparatory Inspection Checklist and summarized in the Daily QC Report, which is provided in **Appendix H**.

9.6.1.2 Initial Phase Inspection

The CQC System Manager is to perform an Initial Phase Inspection the first time a definable feature of work is performed. To conduct and document the inspection, the CQC System Manager shall use the Initial Phase Inspection Checklist provided in **Appendix H**. The purposes of this inspection is to check preliminary work for compliance with procedures and

specifications, establish the acceptable level of workmanship, and check for omissions and resolve differences of interpretation. The CQC System Manager, or his designee, is responsible for ensuring that discrepancies between site practices and approved specifications are identified and resolved. Initial inspection results are to be documented by the CQC System Manager and summarized in the Daily QC Report. Discrepancies between site practices and approved plans/procedures are to be resolved and corrective actions for unsatisfactory and nonconforming conditions or practices are to be verified by the CQC System Manager or his designee, prior to granting approval to proceed. Client notification is required at least 24 hours in advance.

9.6.1.3 Follow-up Phase Inspection

The CQC System Manager or designee will perform a Follow-up Phase Inspection each day a definable feature of work is performed. The purpose is to ensure continuous compliance and the level of workmanship. To conduct and document these inspections, the CQC System Manager shall develop inspection checklists to accommodate the inspection of both routine and complex inspection activities. The CQC System Manager is responsible for on-site monitoring of the practices and operations taking place and verifying continued compliance with the specifications and requirements of the contract, Task Order, and approved project plans and procedures. He is also responsible for verifying that a daily H&S inspection is performed and documented as prescribed in the project SSHP. Discrepancies between site practices and approved plans/procedures are to be reported and corrective actions for unsatisfactory and nonconforming conditions or practices are to be verified by the CQC System Manager, or his designee, prior to granting approval to continue work. Follow-up inspection results are to be documented using a suitable checklist, as necessary, and summarized in the Daily QC Report.

9.6.1.4 Additional Inspections

Additional inspections performed on the same definable feature of work may be required at the discretion of the client or the CQC System Manager with approval by the client. Additional preparatory and initial inspections are generally warranted under any of the following conditions: unsatisfactory work, as determined by Shaw or the client; changes in key personnel; resumption of work after a substantial period of inactivity (e.g., 2 weeks or more); or changes to the project scope of work/specifications.

9.6.1.5 Completion/Acceptance Inspection

A Completion/Acceptance Inspection shall be performed, upon conclusion of the feature of work and prior to closeout, to verify that project requirements relevant to the particular feature of work are satisfied. Outstanding and nonconforming items are to be identified and documented on a punch list. As each item is resolved, it is to be so noted on the punch list. Client acceptance and closeout of each definable feature of work is a prerequisite to project closeout.

9.6.2 Inspection Procedures

9.6.2.1 Receiving and Storage

The CQC System Manager or designee is to inspect construction materials upon receipt and prior to use. Visual inspection criteria include identification, signs of damage or distortion, completeness, evidence of compliance with specifications, and associated documentation. Results of receiving inspections are to be documented and summarized in the Daily QC Report.

9.6.2.2 Off-Site Control

Source inspections at supplier facilities, if necessary, shall be performed to verify compliance with contract and Task Order requirements.

9.6.2.3 Material Certification

Copies of purchase orders or subcontracts requiring receiving inspection are to be provided to the CQC System Manager for scheduling inspection and recordkeeping purposes. Copies of supplier certifications are to be maintained in the project QC file and made available to the USACE upon request or submitted in accordance with contract requirements.

9.6.2.4 Inspection of Workmanship

Standards for good workmanship shall be established and documented. The CQC System Manager shall discuss these standards during the preparatory phase meeting for each definable feature of work and verify the presence of good workmanship during each initial phase inspection, and follow-up phase inspection thereafter. Identified deficiencies are to be reported to the responsible organization and documented. Corrective actions are to be verified by the CQC System Manager and documented.

9.6.2.5 Surveillance of Subcontractor Operations

The CQC System Manager is responsible for performing monitoring, inspection, and oversight of project activities conducted by Shaw and its subcontractors. Deficiencies associated with subcontractor work are to be reported to the appropriate level of management for resolution.

9.6.3 Documentation of Inspections

The Shaw Inspection Schedule & Tracking Form (**Appendix H**) is to be used by the CQC System Manager for planning, scheduling, and tracking the progress of inspections for this project. The information on the form is to be kept up to date.

9.7 Testing

Testing will be performed as required to confirm that specifications are met. Testing in support of remediation activities generally includes on-site tests of items and materials, and off-site testing by laboratories, manufacturers, and suppliers.

9.7.1 Test Plan Application

Testing will be conducted and reported in accordance with project specifications, drawings, codes, standards, and procedures. The CQC System Manager and the subcontract laboratory will use this plan as a guide and checklist throughout the project. A preparatory meeting will be held for each definable feature of work where the testing and frequency of tests are to be reviewed. The QC staff is responsible for verifying that the tests are performed and that the results are summarized in and provided with the Daily QC report. Test failures will be documented on a Nonconformance Report (NCR) and tracked until such time as rework and re-testing can be performed and corrective action is verified.

9.7.2 Testing Procedures

The QC staff shall verify the proper selection of measuring and test equipment (M&TE) and verify that approved procedures and protocols are identified and available for use. QC shall also confirm that test personnel have a working knowledge of the test and instruments to be used.

Upon satisfactory verification of the stated requirements, the test may proceed. Each reading is to be verified and documented by a member of the QC staff. As a minimum, test reports will reflect the date of performance, type of test conducted, the item tested, the procedure/protocol used (including revision), actual test results, identification of any M&TE used (including calibration status), identification and signature of the individual performing the test. Copies of test reports will be maintained in the project files and submitted to the USACE, as required.

9.7.3 Test Organizations

The CQC System Manager will verify the performance of sampling, sample handling, and shipping in accordance with the applicable sections of this plan. The sampling technicians will perform the required sampling. The Project Chemist will be responsible for ensuring analytical data is validated at the level required by the DQOs.

Data reports are to include sufficient information to verify the effectiveness and implementation of laboratory QC systems. Requisite information includes raw data, instrument printouts, preparation logs, calibration records, test results for associated QC samples, dilution factors, instrument settings, equations used in data reduction, and any observed deviations or problems.

9.7.4 M&TE Calibration and Maintenance

The selection, control, and use of M&TE shall be as specified within procedures and specifications. M&TE shall be calibrated or verified at specific intervals or prior to use, against measurement standards traceable to nationally recognized standards. M&TE shall be stored, handled, and maintained in accordance with the manufacturer's instructions. Records of these activities are to be generated by the individual performing the activity with copies provided to the CQC System Manager for retention in the project QC file. The Work Plan lists the M&TE for this project and provides calibration and maintenance responsibilities, schedules, and procedures.

9.7.5 Validation of Test Results

Prior to their use in decision-making, test data are to be reviewed and validated by the Project Chemist or his designee. Validation is to include:

- Verification that all required documentation was submitted.
- Verification that specified test procedures and conditions were followed.
- Review of QC data and comparison of achieved results against specified limits of acceptability.

9.7.6 Documentation of Testing

Test results are to be documented by the individual performing the test. Calibration and maintenance records associated with the M&TE are to be generated by the individual performing the activity. Documentation for calibration and maintenance of M&TE is to be made available to the USACE upon request.

Test results are to be retained in the project file and summarized in the Daily QC Report. These results will additionally be compiled into a report to the CQC System Manager that includes the name of the test, the items tested, test conditions and procedures, units of measurement, the resulting test data for all submitted samples (both passing and failing), and associated QC information (e.g., equipment calibration and maintenance, duplicate measurements, and use of

certified reference standards). A copy of each test report is to be attached to the Daily QC Report.

9.8 Nonconformance Reporting & Corrective Action

The Shaw system for reporting deficiencies and implementing effective corrective action provides for two distinct reporting mechanisms which are procedurally addressed. The NCR shall be used for reporting and correcting deficient items and materials, and the Corrective Action Request (CAR) shall be used to report and correct programmatic deficiencies, negative quality trends, breakdowns in the quality program, and/or the more serious or significant deficiencies requiring management attention and action.

9.8.1 Identification and Control of Nonconforming Conditions

Any deficiency in characteristic, documentation, or procedure, which renders an item or material unsatisfactory or unacceptable, is required to be identified, reported, and corrected. The CQC System Manager will document item and material deficiencies using an NCR, following form instructions and those instructions delineated within Shaw SOP–EI-Q-007; Nonconformance Reporting. The NCR form is provided in **Appendix H**. Each NCR will be logged within the NCR Tracking Log (**Appendix H**) and issued to the responsible organization for timely disposition and corrective action. Each NCR response shall identify one of the following four categories for disposition:

- Rework – The act of bringing the item into compliance with the original requirements.
- Repair – The act of making the item perform to its original requirements and function.
- Scrap – Removing the item from the project site for disposal.
- Use-As-Is – Permits the item to be utilized based on a documented and acceptable technical justification.

When possible, each NCR disposition will include the following within its corrective action:

- Identification of the cause.
- Steps taken to preclude recurrence.
- Date of disposition performance and corrective action completion.

Each NCR disposition and its corrective action will be verified by the CQC System Manager and documented by signature and date. This will include all re-inspection and re-testing, as appropriate.

NCR forms may be supplemented by completed checklists, photographs, sketches, drawings or other renderings to assist in identifying the deficiency. All such data will become a part of the NCR and shall be maintained with the NCR on file.

9.8.2 Corrective Action Requests

In the case of a programmatic deficiency, or recurrence of a nonconforming condition (attributed to ineffective corrective action), the CQC System Manager will issue a CAR to the responsible organization. A CAR form is provided in **Appendix H**. The CAR will be processed in accordance with Shaw SOP-EI-Q-008; Corrective Action Requests. The CAR is a document used to report deficiencies of a significant nature and shall be distributed to upper management

for their attention and any subsequent action. The CAR is generally reserved for serious or major deficiencies and requires the responsible organization to:

- Take immediate corrective action to remedy the condition.
- Investigate and identify the root cause through analysis.
- Identify steps taken to preclude recurrence.
- Implement effective corrective action in a timely manner.

For each CAR, the responsible organization shall prepare and submit a formal response to the CQC System Manager for evaluation and acceptance, prior to the established due date. Failure to respond and/or provide effective corrective action will generally result in the issuance of a stop work order.

Each CAR corrective action will be verified by the CQC System Manager and documented. The completed CAR and any related documentation will be maintained in the project quality files.

9.9 Reports

The CQC System Manager is responsible for preparing and submitting the Daily QC Report to the USACE, the Site Superintendent for the project file, and providing concurrent courtesy copies to the Project Manager. The original and one copy of the Daily QC Report with attachments are to be submitted to the USACE on the first work day following the date covered by the report. All calendar days, including weekends and holidays, are to be accounted for throughout this project. As a minimum, one report is to be prepared and submitted for every continuous seven days of no work.

As a primary component of the Daily Activity Summary Report, the Daily QC Report is to provide an overview of QC activities performed each day, including those performed for subcontractor and supplier activities. The QC reports are to present an accurate and complete picture of QC activities. They are to report both conforming and deficient conditions, and should be precise, factual, legible, and objective. Copies of supporting documentation such as checklists and surveillance reports are to be attached. The format to be used is provided in **Appendix H**.

A field QC log is to be maintained by the CQC System Manager and assigned to each member of the QC staff for use in documenting details of field activities during QC monitoring activities. At the end of each day, a copy of the log entries is to be attached to the Daily QC Report. The information in the QC log provides backup information and is intended to serve as a phone log and memory aide in the preparation of the Daily QC Report and in addressing follow-up questions that may arise.

QC and H&S staff input for the Daily QC Report is to be provided in writing to the CQC System Manager at a previously agreed upon time and place, generally no later than about 1 hour before normal close of business. For the sake of simplicity and completeness, the format for QC staff input should follow the same as for the Daily QC report with only the relevant sections completed.

Each Daily QC Report is to be assigned and tracked by a unique number comprised of the Delivery Order number followed by the date expressed as DDMMYY. In the case of “no work day” reports, the report number is to comprise the Delivery Order, the last date covered, the

number of days covered, and the initials “NW.” For example, DO #0025-110908 is the report for this delivery order related to site work performed on 11 September 2008, and DO #0025-291008-3NW is the report for this delivery order related to three no work days from 27 October 2008 through 29 October 2008. Copies of Daily QC Reports with attachments and QC logs no longer in use are to be maintained in the project QC file. Upon project closeout, all QC logs are to be included in the project QC file.

9.10 Definable Features of Work

Below, the definable features of work are identified and briefly described for the FLFA IM action.

9.10.1 Mobilization

This definable feature of work includes all pre-mobilization activities such as notifications and preparation of manifests; mobilization activities, mobilization of personnel, and mobilization of materials and equipment; and a kick-off/safety meeting to include a walk-through orientation of the removal action site, review of the work plan and removal action tasks, and review and acknowledgement of the SSHP (*Section 8.0*) by all site personnel.

9.10.2 Site Preparation

This definable feature of work includes all required activities associated with preparing the site for contaminated soil removal activities. This includes delineation of work and support zones, and installation of sediment and erosion control measures, if necessary.

9.10.3 Delineation and Soil Characterization Sampling

This definable feature of work includes all required activities associated with establishing excavation area boundaries at the FLFA, and collecting discrete soil samples to determine the area where elevated levels of arsenic, copper, lead, Aroclor-1254, or dioxins/furans is present.

9.10.4 Soil Removal and Confirmation Sampling

This definable feature of work includes all required activities associated with: 1) the excavation, transport, and disposal of contaminated soil from the FLFA; and 2) the collection of confirmation soil samples to ensure all contaminated soil has been removed.

9.10.5 Backfill and Site Restoration

This definable feature of work includes all required activities associated with backfilling the site and restoring vegetation at the FLFA.

9.10.6 Demobilization

This definable feature of work includes the removal of all equipment and materials from the jobsite and staging areas that were utilized during, or generated as a result of the soil removal activities at the FLFA.

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**The appendices for this report are included on a CD
following this page.**